

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2021

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the 2021 calendar year, or tax year beginning and ending

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 9 EAST, 19TH STREET, 7TH FLOOR City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 10003	D Employer identification number 52-1399520
	F Name and address of principal officer: HEATHER THOMPSON SAME AS C ABOVE	E Telephone number 212-629-8001
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527	J Website: ▶ WWW.ITDP.ORG	G Gross receipts \$ 8,871,381.
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶	L Year of formation: 1985	H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions H(c) Group exemption number ▶
M State of legal domicile: DC		

Part I Summary			
	1 Briefly describe the organization's mission or most significant activities: SEE PART III, LINE 1.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
Activities & Governance	3 Number of voting members of the governing body (Part VI, line 1a)	3	11
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	10
	5 Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	35
	6 Total number of volunteers (estimate if necessary)	6	11
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year 9,820,747.	Current Year 5,984,521.
	9 Program service revenue (Part VIII, line 2g)	412,697.	2,882,405.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	4,760.	3,642.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	10,238,204.	8,870,568.
	Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.
14 Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		3,657,116.	3,321,206.
16a Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 79,385.			
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		5,467,480.	6,833,775.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	9,124,596.	10,154,981.	
19 Revenue less expenses. Subtract line 18 from line 12	1,113,608.	-1,284,413.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year 6,545,861.	End of Year 4,433,460.
	21 Total liabilities (Part X, line 26)	1,164,686.	1,204,797.
	22 Net assets or fund balances. Subtract line 21 from line 20	5,381,175.	3,228,663.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	▶ Signature of officer MELINDA EISENMANN, CHIEF OPERATING OFFICER Type or print name and title	Date	
Paid Preparer Use Only	Print/Type preparer's name RICHARD J. LOCASTRO, CPA	Preparer's signature <i>Richard J. Locastro</i>	Date 11/14/2022
	Firm's name ▶ GELMAN, ROSENBERG & FREEDMAN	Firm's EIN ▶ 52-1392008	Check if self-employed <input type="checkbox"/> PTIN P00288314
	Firm's address ▶ 4550 MONTGOMERY AVE SUITE 800N BETHESDA, MD 20814-2930	Phone no. (301) 951-9090	

May the IRS discuss this return with the preparer shown above? See instructions Yes No

INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY WORKS IN CITIES WORLDWIDE TO BRING ABOUT TRANSPORT SOLUTIONS THAT CUT GREENHOUSE GAS EMISSIONS, REDUCE POVERTY, AND IMPROVE THE QUALITY OF URBAN LIFE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 3,591,638. including grants of \$) (Revenue \$ 1,210,610.) PUBLIC TRANSPORT: IN BRAZIL, MAJOR CITIES ARE ADVANCING PLANS FOR BUS IMPROVEMENTS (E.G. RIO DE JANEIRO, BELO HORIZONTE, OR FORTALEZA), PARTICULARLY E-BUS PROCUREMENT, AND IMPLEMENTING EXPANDED NMT FACILITIES. TECHNICIANS FROM THE CITY OF BELO HORIZONTE HAVE REQUESTED ITDP'S SUPPORT TO BHTRANS TO PRIORITIZE IMPLEMENTATION OF 70KM OR MORE OF BUS LANES IN SYNERGY WITH FINDINGS FROM AN ITDP STUDY. ITDP PRESENTED FINDINGS TO THE CITY OF BELO HORIZONTE AND CIVIL SOCIETY ACTORS FROM A PUBLIC TRANSPORT ASSESSMENT WHICH USED BUS-BASED GPS AND GTFS DATA. NOTABLY, ITDP FOUND THAT ADDING 307 KILOMETERS OF EXCLUSIVE BUS LANES COULD HAVE POSITIVE IMPACTS ON OPERATIONAL SPEED, EMISSIONS REDUCTION, AND ACCESSIBILITY TO OPPORTUNITIES.

4b (Code:) (Expenses \$ 1,679,295. including grants of \$) (Revenue \$ 547,657.) SUSTAINABLE URBAN DEVELOPMENT: IN CHINA, GREEN MOBILITY PLANS ARE BECOMING INCREASINGLY COMMON FOR CHINESE CITIES. ITDP PLANS TO CAPITALIZE ON THIS MOMENTUM BY DEVELOPING A STRATEGY FOR BETTER BIKE INFRASTRUCTURE IN THE CITY CENTER OF GUANGZHOU. THE TEAM CONDUCTED SITE SURVEYS AND PLANS AND SUBMITTED A REPORT DETAILING THE STATE OF GUANGZHOU BIKE LANES TO THE ENERGY FOUNDATION IN OCTOBER 2021. ITDP WAS INVITED BY THE STATE COUNCIL TO PARTICIPATE IN THE PREPARATION OF "GUIDELINES FOR THE DESIGN AND CONSTRUCTION OF CHILDCARE ENVIRONMENT," WHICH IS BEING CREATED IN RESPONSE TO A NUMBER OF INITIATIVES BEING UNDERTAKEN IN ORDER TO PROMOTE CHILD-FRIENDLY CITY CONSTRUCTION, CHILDCARE PARK COVERAGE, AND CHILD-FRIENDLY COMMUNITY TRANSFORMATION. ITDP BROUGHT ITS RICH

4c (Code:) (Expenses \$ 1,325,759. including grants of \$) (Revenue \$ 432,361.) KNOWLEDGE RESEARCH & POLICY: IN 2021, ITDP HELPED ESTABLISH GLOBAL BEST PRACTICES ON LOW CARBON MOBILITY SOLUTIONS AND ALL BEST PRACTICE DOCUMENTS REACHED OVER 100,000 PRACTITIONERS, DECISION-MAKERS, AND OTHER AUDIENCES. ITDP RELEASED "IDEAS TO ACCELERATE PARKING REFORM IN THE UNITED STATES" IN FEBRUARY 2021 AN EXPERT REVIEW AND POLICY BRIEF FEATURING RESPONSES BY US MUNICIPAL PLANNERS, DEVELOPMENT LEADS FROM MAJOR RETAILERS, TECHNOLOGISTS, AND ADVOCATES. THE OVERWHELMING MAJORITY OF THE EXPERTS INTERVIEWED DESCRIBED PARKING REFORM AS VERY IMPORTANT OR IMPORTANT TO THE FIGHT AGAINST CLIMATE CHANGE AND FELT TOO MUCH LAND IS GOING TO PARKING RATHER THAN MORE PRODUCTIVE USES THAT LEAD TO CLEANER, GREENER, AND MORE EQUITABLE CITIES. THE REPORT FOUND TACKLING STATUS QUOS AROUND

4d Other program services (Describe on Schedule O.) (Expenses \$ 2,121,215. including grants of \$) (Revenue \$ 691,777.)

4e Total program service expenses 8,717,907.

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?	X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part IV Checklist of Required Schedules *(continued)*

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>		X
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	X	
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		38
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable		0
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 35		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b X	X	
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a X	X	
b	If "Yes," enter the name of the foreign country ► SEE SCHEDULE O See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? ... 7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 N/A		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966? 9a N/A		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b N/A		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12 10a N/A		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders 11a N/A		
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b N/A		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? 13a N/A		
Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b		
c	Enter the amount of reserves on hand 13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year? 14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15		X
If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16		X
If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17 N/A		
If "Yes," complete Form 6069.			

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

			Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	1a	11		
b Enter the number of voting members included on line 1a, above, who are independent	1b	10		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6 Did the organization have members or stockholders?	6			X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a The governing body?	8a		X	
b Each committee with authority to act on behalf of the governing body?	8b		X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9			X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a		X	
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		X	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X	
b Describe on Schedule O the process, if any, used by the organization to review this Form 990.				
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		X	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		X	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	12c		X	
13 Did the organization have a written whistleblower policy?	13		X	
14 Did the organization have a written document retention and destruction policy?	14		X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				
a The organization's CEO, Executive Director, or top management official	15a		X	
b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.	15b			X
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a			X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b			

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **▶ CA, FL, IL, MD, MA, NY, VA, WI**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records ▶
MELINDA EISENMANN - 212-629-8001
9 EAST, 19TH STREET, 7TH FLOOR, NEW YORK, NY 10003

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) HEATHER THOMPSON CHIEF EXECUTIVE OFFICER	40.00	X		X			247,676.	0.	9,631.	
(2) MELINDA EISENMANN CHIEF OPERATING OFFICER	40.00			X			162,539.	0.	33,693.	
(3) AIMEE GAUTHIER CHIEF KNOWLEDGE OFFICER	40.00				X		170,171.	0.	21,049.	
(4) KATHLEEN LETCHFORD CHIEF STRATEGY & DEVELOPMENT OFFICER	40.00				X		155,448.	0.	29,117.	
(5) STACY MAYERS FINANCE DIRECTOR	40.00				X		111,653.	0.	23,186.	
(6) MICHAEL KODRANSKY UNITED STATES DIRECTOR	40.00				X		114,601.	0.	16,582.	
(7) JACOB MASON RESEARCH & IMPACT DIRECTOR	40.00				X		101,678.	0.	28,926.	
(8) PAUL STEELY WHITE PRESIDENT	2.00	X		X			0.	0.	0.	
(9) JANETTE SADIK-KHAN VICE PRESIDENT	2.00	X		X			0.	0.	0.	
(10) JULES FLYNN SECRETARY	2.00	X		X			0.	0.	0.	
(11) BOB HAMBRECHT TREASURER	2.00	X		X			0.	0.	0.	
(12) DAN ABBASI DIRECTOR	2.00	X					0.	0.	0.	
(13) JANETTE SADIK-KHAN DIRECTOR	2.00	X					0.	0.	0.	
(14) ELLEN LOU DIRECTOR	2.00	X					0.	0.	0.	
(15) PHILIPP RODE DIRECTOR	2.00	X					0.	0.	0.	
(16) REHANA MOOSAJEE DIRECTOR	2.00	X					0.	0.	0.	
(17) CAROLINA TOHA DIRECTOR	2.00	X					0.	0.	0.	

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Subtotal							1,063,766.	0.	162,184.	
c Total from continuation sheets to Part VII, Section A							0.	0.	0.	
d Total (add lines 1b and 1c)							1,063,766.	0.	162,184.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 7

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
EXPAND HR, 9710 TRAVILLE GATEWAY DRIVE, STE 114, ROCKVILLE, MD 20850	OUTSOURCED HR AND BENEFITS ADMIN	150,751.
THE EXECUSEARCH GROUP LLC, 675 THIRD AVENUE, 5TH FLOOR, NEW YORK, NY 10017	ACCOUNTING OUTSOURCING SERVICES	118,514.
DENTERLEIN WORLDWIDE INC. , 3 POST OFFICE SQUARE, SUITE 701, BOSTON, MA 02109	MARKETING, COMMUNICATIONS & PR	115,500.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 3

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Form 990 (2021)

52-1399520 Page **9**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	2,428,309.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	3,556,212.				
	g Noncash contributions included in lines 1a-1f	1g	\$				
	h Total. Add lines 1a-1f			5,984,521.			
Program Service Revenue	2 a TRANSPORTATION INCOME	Business Code					
		900099	2,877,405.	2,877,405.			
	b REGISTRATION FEES	900099	5,000.	5,000.			
	c						
	d						
	e						
	f All other program service revenue						
g Total. Add lines 2a-2f			2,882,405.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		4,455.			4,455.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	6a	(i) Real				
			(ii) Personal				
	b Less: rental expenses	6b					
	c Rental income or (loss)	6c					
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities				
			(ii) Other				
	b Less: cost or other basis and sales expenses	7b		813.			
	c Gain or (loss)	7c		-813.			
	d Net gain or (loss)			-813.		-813.	
8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a						
b Less: direct expenses	8b						
c Net income or (loss) from fundraising events							
9 a Gross income from gaming activities. See Part IV, line 19	9a						
b Less: direct expenses	9b						
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	10a						
b Less: cost of goods sold	10b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a	Business Code					
	b						
	c						
	d All other revenue						
	e Total. Add lines 11a-11d						
12 Total revenue. See instructions			8,870,568.	2,882,405.	0.	3,642.	

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Form 990 (2021)

52-1399520 Page **10**

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX **X**

<i>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</i>	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	453,539.	234,149.	214,244.	5,146.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	2,264,302.	1,646,348.	570,674.	47,280.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	157,545.	108,066.	47,786.	1,693.
9 Other employee benefits	235,760.	165,016.	68,085.	2,659.
10 Payroll taxes	210,060.	149,404.	56,803.	3,853.
11 Fees for services (nonemployees):				
a Management				
b Legal	60,273.	22,735.	37,538.	
c Accounting	110,767.		110,767.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	2,903,863.	2,721,785.	176,674.	5,404.
12 Advertising and promotion				
13 Office expenses	222,379.	209,834.	7,178.	5,367.
14 Information technology				
15 Royalties				
16 Occupancy	430,609.	394,618.	34,003.	1,988.
17 Travel	164,981.	162,739.	2,241.	1.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	70,018.	67,225.	2,731.	62.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	25,105.	21,568.	3,342.	195.
23 Insurance	50,304.	41,585.	8,504.	215.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a FIELD STAFF	2,490,394.	2,493,231.	-2,837.	0.
b LICENSE FEES & SUBS.	175,786.	153,766.	16,508.	5,512.
c CONTRACT TAXES	95,690.	95,690.		
d PROF. DEVELOPMENT	10,683.	10,600.	78.	5.
e All other expenses	22,923.	19,548.	3,370.	5.
25 Total functional expenses. Add lines 1 through 24e	10,154,981.	8,717,907.	1,357,689.	79,385.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Form 990 (2021)

52-1399520 Page **11**

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)			(B)	
		Beginning of year			End of year	
Assets	1 Cash - non-interest-bearing	2,157,423.	1		1,837,923.	
	2 Savings and temporary cash investments	955,956.	2		1,016,817.	
	3 Pledges and grants receivable, net		3			
	4 Accounts receivable, net	3,199,413.	4		1,291,373.	
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5			
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6			
	7 Notes and loans receivable, net		7			
	8 Inventories for sale or use		8			
	9 Prepaid expenses and deferred charges	116,944.	9		178,786.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	788,174.	10a			
	b Less: accumulated depreciation	755,132.	10b			
		37,806.	10c		33,042.	
	11 Investments - publicly traded securities		11			
	12 Investments - other securities. See Part IV, line 11		12			
	13 Investments - program-related. See Part IV, line 11		13			
	14 Intangible assets		14			
15 Other assets. See Part IV, line 11	78,319.	15		75,519.		
16 Total assets. Add lines 1 through 15 (must equal line 33)	6,545,861.	16		4,433,460.		
Liabilities	17 Accounts payable and accrued expenses	911,121.	17		1,203,998.	
	18 Grants payable		18			
	19 Deferred revenue	251,598.	19			
	20 Tax-exempt bond liabilities		20			
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21			
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22			
	23 Secured mortgages and notes payable to unrelated third parties		23			
	24 Unsecured notes and loans payable to unrelated third parties		24			
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	1,967.	25		799.	
	26 Total liabilities. Add lines 17 through 25	1,164,686.	26		1,204,797.	
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.					
	27 Net assets without donor restrictions	67,548.	27		-515,009.	
	28 Net assets with donor restrictions	5,313,627.	28		3,743,672.	
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.					
	29 Capital stock or trust principal, or current funds		29			
	30 Paid-in or capital surplus, or land, building, or equipment fund		30			
	31 Retained earnings, endowment, accumulated income, or other funds		31			
	32 Total net assets or fund balances	5,381,175.	32		3,228,663.	
33 Total liabilities and net assets/fund balances	6,545,861.	33		4,433,460.		

Form **990** (2021)

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	8,870,568.
2	Total expenses (must equal Part IX, column (A), line 25)	2	10,154,981.
3	Revenue less expenses. Subtract line 2 from line 1	3	-1,284,413.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	5,381,175.
5	Net unrealized gains (losses) on investments	5	-23,377.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-844,722.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	3,228,663.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2a	X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2b	X
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c	X
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____	3a	X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____	3b	

Form 990 (2021)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY Employer identification number 52-1399520

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)
3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations
g Provide the following information about the supported organization(s).

Table with 6 main columns: (i) Name of supported organization, (ii) EIN, (iii) Type of organization, (iv) Is the organization listed in your governing document?, (v) Amount of monetary support, (vi) Amount of other support. Includes a Total row at the bottom.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	8,170,371.	5,455,618.	7,418,229.	9,820,747.	5,984,521.	36,849,486.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	8,170,371.	5,455,618.	7,418,229.	9,820,747.	5,984,521.	36,849,486.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						6,964,677.
6 Public support. Subtract line 5 from line 4.						29,884,809.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4	8,170,371.	5,455,618.	7,418,229.	9,820,747.	5,984,521.	36,849,486.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	7,787.	8,337.	7,494.	4,760.	4,455.	32,833.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						36,882,319.
12 Gross receipts from related activities, etc. (see instructions)					12	8,731,194.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)).....	14	81.03 %
15 Public support percentage from 2020 Schedule A, Part II, line 14	15	76.00 %
16a 33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2020 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described on line 11a above?		
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .		
11a		
11b		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
1		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI .			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
2a			
2b			
3a			
3b			

INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions.
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1	
2 Recoveries of prior-year distributions	2	
3 Other gross income (see instructions)	3	
4 Add lines 1 through 3.	4	
5 Depreciation and depletion	5	
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7 Other expenses (see instructions)	7	
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount	(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a Average monthly value of securities	1a	
b Average monthly cash balances	1b	
c Fair market value of other non-exempt-use assets	1c	
d Total (add lines 1a, 1b, and 1c)	1d	
e Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2 Acquisition indebtedness applicable to non-exempt-use assets	2	
3 Subtract line 2 from line 1d.	3	
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6 Multiply line 5 by 0.035.	6	
7 Recoveries of prior-year distributions	7	
8 Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount	(A) Prior Year	(B) Current Year (optional)
1 Adjusted net income for prior year (from Section A, line 8, column A)	1	Current Year
2 Enter 0.85 of line 1.	2	
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4 Enter greater of line 2 or line 3.	4	
5 Income tax imposed in prior year	5	
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7 <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Schedule A (Form 990) 2021

52-1399520 Page 7

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4 Amounts paid to acquire exempt-use assets	4
5 Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>)	5
6 Other distributions (<i>describe in Part VI</i>). See instructions.	6
7 Total annual distributions. Add lines 1 through 6.	7
8 Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions.	8
9 Distributable amount for 2021 from Section C, line 6	9
10 Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2021			
a From 2016			
b From 2017			
c From 2018			
d From 2019			
e From 2020			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017			
b Excess from 2018			
c Excess from 2019			
d Excess from 2020			
e Excess from 2021			

Schedule A (Form 990) 2021

Schedule B
(Form 990)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990 or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
--	---

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
--	---

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>1,532,288.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2		\$ <u>1,100,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3		\$ <u>1,000,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4		\$ <u>454,100.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5		\$ <u>300,433.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6		\$ <u>279,997.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
--	---

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	<hr/> <hr/> <hr/>	\$ <u>250,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
8	<hr/> <hr/> <hr/>	\$ <u>250,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
9	<hr/> <hr/> <hr/>	\$ <u>167,037.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
10	<hr/> <hr/> <hr/>	\$ <u>139,346.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
11	<hr/> <hr/> <hr/>	\$ <u>122,525.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
--	---

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
--	---

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY Employer identification number 52-1399520

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose of easements, number of easements, acreage, and expenses, and two yes/no questions about monitoring and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include reporting requirements for art and historical treasures, and amounts required to be reported.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2021

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- | | |
|---|--|
| a <input type="checkbox"/> Public exhibition | d <input type="checkbox"/> Loan or exchange program |
| b <input type="checkbox"/> Scholarly research | e <input type="checkbox"/> Other _____ |
| c <input type="checkbox"/> Preservation for future generations | |
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment _____ %
- b** Permanent endowment _____ %
- c** Term endowment _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.

- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|---------------|----|
| (i) Unrelated organizations | 3a(i) | |
| (ii) Related organizations | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		404,809.	379,789.	25,020.
d Equipment		330,373.	322,761.	7,612.
e Other		52,992.	52,582.	410.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				33,042.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEPOSITS	799.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	799.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	8,393,091.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	-23,377.
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	-23,377.
3	Subtract line 2e from line 1	3	8,416,468.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	454,100.
c	Add lines 4a and 4b	4c	454,100.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	8,870,568.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	10,154,981.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	0.
3	Subtract line 2e from line 1	3	10,154,981.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	10,154,981.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020, ITDP HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

PPP LOAN REPORTED AS INCOME ON THE 2020 FINANCIAL STATEMENTS AND REPORTED ON THE 2021 990 IN THE YEAR IT WAS FORGIVEN. 454,100.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
--	---

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
NORTH AMERICA	1	44	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	1,203,175.
SOUTH AMERICA	1	64	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	1,122,412.
SUB-SAHARAN AFRICA	2	29	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	1,257,165.
SOUTH ASIA	2	45	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	695,908.
EAST ASIA AND THE PACIFIC	3	97	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BUS RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT),	1,836,501.
SOUTH AMERICA	0	0	INVESTMENTS		120,839.
EAST ASIA AND THE PACIFIC	0	0	INVESTMENTS		40,848.
3 a Subtotal	9	279			6,276,848.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	9	279			6,276,848.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

SEE PART V FOR COLUMN (E) DESCRIPTIONS

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶ _____

3 Enter total number of other organizations or entities ▶ _____

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

Table with 8 columns: (a) Type of grant or assistance, (b) Region, (c) Number of recipients, (d) Amount of cash grant, (e) Manner of cash disbursement, (f) Amount of noncash assistance, (g) Description of noncash assistance, (h) Method of valuation (book, FMV, appraisal, other). The table contains 11 empty rows.

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No

- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No

- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* Yes No

- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* Yes No

- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No

- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* Yes No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 3, COLUMN (E):

REGION: NORTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SOUTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SUB-SAHARAN AFRICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SOUTH ASIA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: EAST ASIA AND THE PACIFIC

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BUS
RAPID TRANSIT (BRT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED
DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

SCHEDULE F, PART I, LINE 3:

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2021

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ▶ Attach to Form 990.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization **INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY** Employer identification number **52-1399520**

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? **4a**
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? **4b**
- c** Participate in or receive payment from an equity-based compensation arrangement? **4c**
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? **5a**
- b** Any related organization? **5b**
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? **6a**
- b** Any related organization? **6b**
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7	X	
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) HEATHER THOMPSON CHIEF EXECUTIVE OFFICER	(i)	247,676.	0.	0.	9,286.	345.	257,307.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MELINDA EISENMANN CHIEF OPERATING OFFICER	(i)	158,539.	4,000.	0.	13,673.	20,020.	196,232.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) AIMEE GAUTHIER CHIEF KNOWLEDGE OFFICER	(i)	170,171.	0.	0.	13,750.	7,299.	191,220.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) KATHLEEN LETCHFORD CHIEF STRATEGY & DEVELOPMENT OFFICER	(i)	155,448.	0.	0.	12,840.	16,277.	184,565.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

MELINDA EISENMANN RECEIVED A \$4,000 BONUS.

**SCHEDULE O
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

RIO DE JANEIRO KICKED OFF ITS TRANSITION TOWARDS ELECTRIC BUSES WITH HELP FROM ITDP. A NEW STAGE OF TESTING WITH ELECTRIC BUSES STARTED THIS MONTH AS PART OF THE "GREEN SUMMER" PILOT, WHICH WILL COLLECT DATA TO ASSESS THE PERFORMANCE OF THE ELECTRIC VEHICLES. AS PART OF THE INITIATIVE, AN E-BUS "CULTURAL" ROUTE WILL TRAVEL WITHIN MADUREIRA, A POOR, PRIMARILY BLACK WORKING-CLASS NEIGHBORHOOD WITH MANY MUSIC-BASED LANDMARKS. ADDITIONALLY, TWO OTHER ELECTRIC BUS LINES ARE SUPPOSED TO RUN PERMANENTLY ALONG THE BRT CORRIDOR DUE JANUARY IN THE WEST ZONE, ONE OF THE REGIONS MOST IMPOVERISHED AND FURTHEST AWAY FROM DOWNTOWN. ITDP IS ALSO ASSISTING RIO'S CITY HALL IN IMPLEMENTING E-BUSES BY EXPLORING THE MOST CONVENIENT ROUTES FOR ELECTRIFYING CONVENTIONAL FLEETS. ALSO IN RIO, ITDP IS WORKING WITH THE SECRETARY OF TRANSPORT TO DEVELOP THE TERMS OF REFERENCE, AND IS ENCOURAGING AND RECOMMENDING THE INCLUSION OF A PROVISION THAT ENABLES A TRANSITION TO A CLEAN FLEET. OVER THE NEXT SEVERAL MONTHS, ITDP ALONG WITH OTHER PARTNER ORGANIZATIONS WILL BE WORKING WITH THE CITY TO HELP THEM DEVELOP FINANCIAL, OPERATIONAL, AND LEGAL MODELS FOR BRT PROCUREMENT. ITDP ALSO BEGAN A PROJECT FOCUSED ON MAINSTREAMING GENDER AND RACE IN SAO PAULO PUBLIC TRANSPORT. IT AIMS TO SUPPORT THE INCLUSION OF GENDER AND RACIAL PERSPECTIVES ON PLANNING, OPERATIONS, AND MANAGEMENT IN TRANSPORT AGENCIES. THE PROJECT IS NOW PART OF A BROADER INITIATIVE LED BY SAO PAULO SECRETARY OF MOBILITY AND TRASPOT (SMT) WITH THE HUMAN RIGHTS AND CITIZENSHIP SECRETARIAT TO ESTABLISH ACTIONS AGAINST SEXUAL ABUSE IN THE PUBLIC TRANSPORT SYSTEM. WITH THE INCLUSION OF OUR PROJECT, SMT DECIDED TO REESTABLISH THE SCOPE AND NAME OF THE TECHNICAL

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

132211 11-11-21

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

WORKING GROUP TO CONSIDER THE INTERSECTIONALITY BETWEEN GENDER AND RACE AS A CORE THEME IN THE GROUP DISCUSSIONS.

ITDP KICKED-OFF A PROJECT TO BUILD THE CAPACITY OF URBAN MOBILITY MANAGERS AND TECHNICIANS IN THE PUBLIC, PRIVATE AND CIVIL SOCIETY SPHERES FOR THE PLANNING, IMPLEMENTATION AND MONITORING OF POLICIES, ACTIONS AND PROJECTS THAT ASSIST IN THE TRANSITION PROCESS FOR ELECTROMOBILITY IN BRAZILIAN CITIES. SPECIFIC OBJECTIVES ARE FOCUSED ON I) PRESENTING THE CONTEXT, OPPORTUNITIES AND BARRIERS RELATED TO THE TRANSITION TO ELECTROMOBILITY; II) ESTABLISHING THE POLITICAL, TECHNOLOGICAL, SOCIAL AND INDUSTRIAL PATH FOR THE TRANSITION TO ELECTROMOBILITY IN BRAZILIAN CITIES; III) SYSTEMATIZE THE TRANSITION STAGES FOR ELECTROMOBILITY, CONSIDERING THE DIFFERENT IMPLANTATION PATHS, AS WELL AS THE DIFFERENT CONDITIONS AND NEEDS OF EACH LOCATION; AND IV) IMPLEMENTING A PILOT PROJECT IN TWO BRAZILIAN CITIES.

ITDP DELIVERED THE "DIAGNOSIS AND BENCHMARKING IN ELECTRIC BUSES IN THE CURRENT BRAZILIAN CONTEXT" TO THE MINISTRY OF REGIONAL DEVELOPMENT AND TO THE WORLD BANK, AS PART OF OUR WORK ASSISTING IN THE TRANSITION PROCESS FOR ELECTROMOBILITY IN BRAZILIAN CITIES. THE REPORT COVERS TECHNICAL, POLITICAL, AND ECONOMIC ISSUES SITUATING THE CURRENT URBAN TRANSITION TO ELECTRIC BUSES. THE DOCUMENT IS A 160-PAGE REPORT ON HOW BRAZILIAN CITIES ARE MANAGING SUCH A CHANGE. OPPORTUNITIES, BARRIERS, MAIN BUSINESS MODELS, AND EXTERNALITIES ARE PART OF THE MAIN CONTENT. ITDP'S GOAL IS TO ENABLE MANAGERS AND TECHNICIANS IN PUBLIC, PRIVATE, AND CIVIL SOCIETY TO ENHANCE CAPABILITIES ON ASSISTING ELECTRIFICATION TRANSPORTATION POLICIES.

IN RECIFE, IN AN EFFORT TO CREATE MORE EQUITABLE BUS TRANSIT, ITDP DELIVERED RECOMMENDATIONS TO THE CITY OF RECIFE OUTLINING KEY AREAS TO PRIORITIZE FOR BUS LANES. THE RESULTS HIGHLIGHT THE 77KM OF STREETS

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

THAT SHOULD GAIN BUS-ONLY LANES TO BENEFIT VULNERABLE GROUPS, INCLUDING TODDLERS AND CAREGIVERS, BY GIVING THEM MORE RELIABILITY, COMFORT, IMPROVING AIR QUALITY AND CONVENIENCE. THE STUDY CONSIDERED THE DISTRIBUTION OF FACILITIES AND SERVICES.

IN AFRICA, THROUGH "GROWING SMARTER", ITDP HAS BEEN WORKING WITH GOVERNMENTS IN ETHIOPIA, KENYA, RWANDA, TANZANIA, AND UGANDA TO DEVELOP HIGH-QUALITY PUBLIC TRANSPORT PROJECTS. THE COVID-19 PANDEMIC SITUATION IMPROVED TOWARD THE END OF 2021, WITH GROWING AVAILABILITY OF VACCINES AND AN UPTICK IN ECONOMIC ACTIVITY. WE WERE ABLE TO ACHIEVE SEVERAL IMPORTANT WINS, INCLUDING THE IMPLEMENTATION OF A NEW BUS RAPID TRANSIT (BRT) BUSINESS MODEL IN DAR ES SALAAM'S DART SYSTEM, THE EXPANSION OF THE DART NETWORK; WIDESPREAD IMPLEMENTATION OF HIGH-QUALITY NON-MOTORIZED TRANSPORT (NMT) FACILITIES IN ADDIS ABABA; AND ADOPTION OF SUPPORTIVE NATIONAL POLICIES IN TANZANIA AND RWANDA. SEVERAL FACTORS THROUGHOUT THE PROJECT HAVE LED TO LOWER THAN EXPECTED LEVELS OF PROJECT SPENDING. THESE INCLUDE SLOW POLITICAL PROCESSES, INSTABILITY FROM THE CIVIL WAR IN ETHIOPIA, AND THE IMPACTS OF THE COVID-19 PANDEMIC. ITDP IS CONTINUING TO RAMP UP SPENDING AS SOME OF THESE ISSUES ABATE.

ITDP'S TEAM IN CHINA COLLABORATED WITH MAJOR CITIES (E.G. GUANGZHOU, JINAN, AND TIANJIN) TO IMPLEMENT OR APPROVE PLANS TO INCREASE LOW/ZERO EMISSION MOBILITY, WITH A FOCUS ON ELECTRIC BUSES AND NON-MOTORIZED TRANSPORT (NMT). OVER THE LAST SEVERAL MONTHS ITDP HAS BEEN PREPARING THE E-BUS OPERATIONAL IMPROVEMENT RECOMMENDATIONS FOR JINAN, THE CAPITAL OF SHANDONG PROVINCE, WHICH ARE SET TO BE PRESENTED TO THE JINAN TRANSPORTATION BUREAU AND JINAN BUS COMPANY IN SEPTEMBER. EFFORTS HAVE INCLUDED ORGANIZING SITE VISITS AND MEETINGS WITH THE BUS COMPANY IN JINAN, COLLECTING CURRENT E-BUS OPERATIONAL DATA, FLEET RENEWAL

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

PLANS AND E-BUS CHARGING STATION CONSTRUCTION PLANS.

ITDP IS WORKING ON A PROJECT PROPOSAL TO CONSTRUCT AN ADDITIONAL 60KM OF BRT IN JINAN. ITDP HAS BEEN WORKING ON BUS FREQUENCY AND OCCUPANCY SURVEYS, BOARDING AND ALIGHTING SURVEYS, AND BUS OPERATIONAL SPEED SURVEYS ALONG EXISTING BRT CORRIDORS IN JINAN IN PREPARATION. A FULL PROPOSAL WILL BE PROVIDED TO THE JINAN TRANSPORTATION BUREAU AND THE JINAN BUS COMPANY IN SEPTEMBER. OVER 2021, ITDP HAS BEEN PREPARING THE E-BUS OPERATIONAL IMPROVEMENT RECOMMENDATIONS FOR JINAN, THE CAPITAL OF SHANDONG PROVINCE. ITDP ORGANIZED A SITE VISIT AND MEETING WITH A BUS COMPANY IN JINAN TO COLLECT CURRENT E-BUS OPERATIONAL DATA IN ORDER TO DEVELOP A FLEET RENEWAL AND E-BUS CHARGING STATION CONSTRUCTION PLAN. THE RECOMMENDATIONS FOR THE JINAN TRANSPORTATION BUREAU AND JINAN BUS COMPANY WILL BE PRESENTED IN SEPTEMBER.

ITDP RECENTLY CONDUCTED BUS FREQUENCY AND OCCUPANCY SURVEYS, BOARDING AND ALIGHTING SURVEYS, AND BUS OPERATIONAL SPEED SURVEYS ALONG THE CURRENT BRT CORRIDORS IN JINAN. ITDP IS WORKING ON A PROJECT PROPOSAL TO CONSTRUCT AN ADDITIONAL 60KM OF BRT IN JINAN. A RE-QUALIFIED PROPOSAL WAS SUBMITTED TO THE JINAN TRANSPORTATION BUREAU AND JINAN BUS COMPANY IN AUGUST 2021. JINAN IS ON TRACK WITH ELECTRIFICATION EFFORTS AND MAKING ITS BUS FLEET 100% ELECTRIC BY 2023. IN 2021 ALONE, 1,468 ELECTRIC BUSES WERE PUT INTO OPERATION IN JINAN, WHICH ACCOUNTED FOR 82% OF THE ENTIRE BUS FLEET. YICHANG ADDED 77 E-BUSES INTO THE BUS FLEET THIS YEAR, INCLUDING 67 12METER E-BUSES AND 10 18METER E-BUSES, ACCOUNTING FOR 46% OF THE ENTIRE BUS FLEET. IN JULY 2021, IN COLLABORATION WITH GMEDRI, ITDP SUBMITTED A REPORT WITH IMPROVEMENT RECOMMENDATIONS TO THE GUANGZHOU MUNICIPAL GOVERNMENT CONCERNING THE GUANGZHOU BRT.

IN INDIA, STATES LIKE TAMIL NADU AND MAHARASHTRA IMPLEMENTED POLICIES

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

THAT MEASURABLY INCREASE LOW/ZERO EMISSION MOBILITY IN CITIES, WITH A FOCUS ON INCREASING THE NUMBER OF BUSES, INCLUDING E-BUSES, AND NMT INFRASTRUCTURE. ITDP PRESENTED THE FEASIBILITY FINDINGS OF THE PROPOSED BUS PRIORITY LANE (BPL) IN CHENNAI TO THE TAMIL NADU SECRETARIES FOR TRANSPORT, FINANCE, AND HIGHWAYS. FOLLOWING THE PRESENTATION, THE STATE TRANSPORT DEPARTMENT REQUESTED THAT ITDP ASSESS THE FEASIBILITY OF TWO ADDITIONAL CORRIDORS IN CHENNAI. SUBSEQUENTLY, ITDP PRESENTED THE FINDINGS FROM ALL THREE CORRIDORS TO THE NEW TRANSPORT SECRETARY.

FORM 990, PART III, LINE 4A:

ITDP HAS BEEN TAPPED AS THE CHIEF KNOWLEDGE PARTNER OF THE SMART CITIES MISSION AND MINISTRY OF HOUSING AND URBAN AFFAIRS (MOHUA) FOR THREE TRANSFORMATIONAL PROGRAMS THAT AIM TO IMPROVE URBAN MOBILITY IN OVER 100 CITIES ACROSS INDIA: TRANSPORT4ALL CHALLENGE, CYCLES4CHANGE CHALLENGE, AND STREETS FOR PEOPLE CHALLENGE. THROUGH THESE PROGRAMS, CITIES HAVE ACCESS TO VARIOUS NATIONAL GOVERNMENT RESOURCES, INCLUDING UP TO 7 BILLION USD, KNOWLEDGE PRODUCTS, AND CAPACITY BUILDING. OVER 130 CITIES HAVE REGISTERED FOR THE TRANSPORT4ALL CHALLENGE, WHICH IS THE NEWEST CHALLENGE AND DESIGNED TO FOCUS ON PUBLIC TRANSPORT.

ALREADY, 79 CITIES HAVE CREATED A TRANSPORT TASK FORCE, SIMILAR TO A UNIFIED TRANSPORT AUTHORITY FOR THE CITY - A HUGE STEP FORWARD. ITDP IS ALSO SUPPORTING THE URBAN DEVELOPMENT DEPARTMENT OF MAHARASHTRA WITH THE DESIGN OF A MAHABUS PROGRAM TO PROCURE AND OPERATE BUSES ACROSS THE STATE. ITDP WILL ALSO SUPPORT THE STATE WITH CAPACITY BUILDING ON FINANCING, PROCUREMENT, OPERATIONS, AND MONITORING AND EVALUATION OF BUSES.

ITDP IS CONDUCTING A SERIES OF MEETINGS WITH THE MAHARASHTRA STATE URBAN DEVELOPMENT DEPARTMENT TO KICKSTART TWO STATE LEVEL PROGRAMS: 1)

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

HEALTHY STREETS PROGRAMME AND 2) THE MAHA BUS PROGRAMME. THE HEALTHY STREET PROGRAMME WILL HELP CITIES ADOPT THE NMT POLICY, PROVIDE A COMMUNICATION OUTREACH STRATEGY FOR ITS CITIZENS, AND IMPLEMENT ON-GROUND TRANSFORMATIONS. THE MAHA BUS PROGRAMME AIMS TO HELP THE STATE PROCURE BUSES, EFFICIENTLY RUN THE SERVICES, AND PUSH FOR INSTITUTIONAL REFORMS THROUGH CAPACITY DEVELOPMENT.

IN INDONESIA, MAJOR CITIES (E.G. JAKARTA, MEDAN, BANDUNG, OR SEMARANG) IMPLEMENTED MAJOR BUS IMPROVEMENTS, SUCH AS E-BUSES OR A NEW BRT CORRIDOR, AND IMPROVED NMT AND MICRO-MOBILITY FACILITIES, INCLUDING SHARED MODES. ITDP IS CURRENTLY PROVIDING TECHNICAL ASSISTANCE ON ELECTRIC MOBILITY ADOPTION FOR THE BRT SYSTEMS IN THE GREATER MEDAN AND GREATER BANDUNG AREAS, IN COLLABORATION WITH ICCT AND THE WORLD BANK. ITDP IS WORKING TO PROVIDE A ROADMAP, IMPLEMENTATION PLANS, AND INITIAL INVESTMENT PLANS FOR E-MOBILITY ADOPTION. THE KICKOFF MEETING WAS ATTENDED BY RELEVANT GOVERNMENT COUNTERPARTS AND STAKEHOLDERS. ITDP HAS ALSO CONDUCTED MEETINGS WITH THE MINISTRIES TO IDENTIFY POLICY GAPS FOR SUPPORTING E-MOBILITY IN INDONESIA.

ITDP BEGAN AN EXCITING PROJECT TO BUILD A ROAD MAP AND TIMETABLE FOR ELECTRIFYING TWO-WHEELER RIDE-HAILING FLEETS IN GREATER JAKARTA. COMMUNICATION IS IN PROGRESS WITH TWO OF THE BIGGEST TWO-WHEELER RIDE-HAILING COMPANIES IN SOUTHEAST ASIA, GRAB AND GOJEK, TO ENSURE THEIR SUPPORT AND BUY-IN ON THE PROJECT. PLANNED TO BE COMPLETED IN 2022, AN INCEPTION REPORT OF THE PROJECT WAS SUBMITTED IN APRIL. TO SUPPORT THESE UPCOMING ELECTRIC MOBILITY PROJECTS, ITDP IS PROPOSING TO LEGALIZE COORDINATION WORK WITH THE JAKARTA GOVERNMENT BY CREATING AN MOU AGREEMENT.

ITDP HAS BEEN WORKING WITH THE BANDUNG TRANSPORT AGENCY TO SET A FRAMEWORK FOR THE IMPLEMENTATION OF FIVE PRIORITY MINIBUS ROUTES

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

BETWEEN 2022-2023. FOR THESE ROUTES ITDP IS RECOMMENDING A MORE REGULATED OPERATIONAL SYSTEM, FLEET AND INFRASTRUCTURE IMPROVEMENTS, AS WELL AS A SMART PAYMENT SYSTEM. THE PLANS ARE BEING REVIEWED BY KEY STAKEHOLDERS BEFORE SUBMISSION TO THE BANDUNG CITY GOVERNMENT. JAKARTA IS ALSO EXPECTED TO INTRODUCE 100 ELECTRIC BUSES BY YEAR-END, AND (FINALLY) LAUNCH THEIR ELECTRIC ROAD PRICING (ERP) PROGRAM AFTER MUCH DELAY. BOTH WOULD REPRESENT HUGE LEAPS FORWARD FOR SUSTAINABLE TRANSPORT IN THIS FLAGSHIP ASIAN CITY. ITDP CONTINUES OUR COLLABORATION WITH THE BANDUNG TRANSPORT AGENCY TO SET A FRAMEWORK FOR IMPLEMENTATION OF FIVE PRIORITY MINIBUS ROUTES BETWEEN 2022-2023 THROUGH PILOTS. ITDP ALSO CONDUCTED STAKEHOLDER ENGAGEMENT WITH MINIBUSES OPERATORS, PASSENGERS, VULNERABLE GROUPS TO IDENTIFY THE GAPS OF THE CURRENT CONDITIONS.

ITDP IS WORKING ON PLANS FOR THE LARGE-SCALE DEPLOYMENT OF E-BUSES WITH TRANSJAKARTA, IN ADDITION TO ELECTRIFYING THE TRANSJAKARTA MICROBUS SYSTEM, AS IT ACCOUNTS FOR NEARLY ONE-THIRD OF THE TRANSJAKARTA E-BUS PROCUREMENT TARGET SET FOR 2030. SEVERAL STUDIES TO SUPPORT THE COMPREHENSIVE ACTION PLAN HAVE BEEN CONDUCTED, INCLUDING: AN OPERATIONAL PLAN AND CHARGING STRATEGIES; TOTAL-COST-OF-OWNERSHIP CALCULATION; PROPOSED BUSINESS MODELS; A PROCUREMENT PLAN; GRID ANALYSIS AND SOLAR PV INTEGRATION FOR CHARGING; AS WELL AS RECOMMENDATIONS FOR INCLUSIVE FLEET DESIGN.

ITDP IS ASSISTING TRANSJAKARTA IN MONITORING AND EVALUATING THE 100 E-BUS PILOTS THAT WILL BE IMPLEMENTED EARLY NEXT YEAR. THE SCOPE OF WORK HAS BEEN PRESENTED TO TRANSJAKARTA, WHICH INCLUDES REASSESSMENTS OF PILOT EVALUATION CRITERIA DEVELOPED PREVIOUSLY, THE DEVELOPMENT OF MONITORING AND EVALUATION FORMS AND CAPACITY BUILDING FOR TRANSJAKARTA STAFF, REVIEWING THE CONTRACT DOCUMENTS TO ENSURE THAT AGREEMENTS ON

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

DATA COLLECTION AND M&E ACTIVITIES HAVE BEEN SUFFICIENTLY ADDRESSED, EVALUATING THE PILOT OPERATIONS, AND PROVIDING RECOMMENDATIONS TO IMPROVE THE LARGE-SCALE IMPLEMENTATION PLANS BASED ON THE PILOT PROJECT PERFORMANCE. IN 2021, ITDP DEVELOPED A REVIEW OF M&E ASPECTS TO BE INCLUDED IN THE CONTRACT BETWEEN TRANSJAKARTA AND BUS OPERATORS. THE TEAM IS ALSO WORKING ON A NATIONAL ROADMAP FOR THE MINISTRY OF TRANSPORT ON THE DEPLOYMENT OF ELECTRIC BUSES TO MEET THEIR TARGET OF ELECTRIFYING 90% OF BUS FLEETS IN 34 PROVINCES BY 2030. ITDP'S EFFORTS HAVE INCLUDED CONDUCTING A COST-BENEFIT ANALYSIS OF ELECTRIC BUS SYSTEMS, INCLUDING ENVIRONMENTAL BENEFITS; BUILDING A RISK MITIGATION AND RESILIENCE PLAN FOR DEPLOYMENT AND OPERATIONS; AND DEVELOPING POLICY RECOMMENDATIONS TO ENSURE FUTURE SUSTAINABILITY.

THERE WERE A NUMBER OF WINS IN INDONESIA IN 2021 WITH KEY AGENCIES AND STAKEHOLDERS ADOPTING ITDP'S PLANS AND RECOMMENDATIONS. FIRST, ITDP'S ELECTRIFICATION ROADMAP FOR THE TRANSJAKARTA BUS FLEET WAS ADOPTED BY THE TRANSJAKARTA AGENCY AND THE GOVERNMENT OF JAKARTA AFTER BEING AUGMENTED WITH ADDITIONAL INPUT FROM VULNERABLE GROUPS. ITDP ALSO CONDUCTED WORKSHOPS TO DISSEMINATE THE FINDINGS AND LESSONS LEARNED TO VARIOUS STAKEHOLDERS. TRANSJAKARTA HAS PLANS TO LAUNCH 30 E-BUSES AS PART OF A PILOT PROJECT IN 2022. ITDP WILL CONTINUE TO SUPPORT SCALING UP EFFORTS OF THE FLEET THROUGH FUNDING AND FINANCING.

ITDP'S ROADMAP FOR ELECTRIFYING TWO-WHEELER RIDE-HAILING FLEETS IN GREATER JAKARTA, WHICH INCLUDED AN ACTION PLAN AND TIMETABLE FOR ELECTRIFICATION IMPLEMENTATION, WAS ADOPTED BY RIDE HAILING COMPANIES GOJEK AND GRAB. THIS MEANS THAT THE COMPANIES ARE COMMITTING THE RESOURCES NECESSARY FOR ELECTRIFICATION, WITH ONE COMPANY COMMITTING TO ELECTRIFICATION BY 2030. AS A FIRST PART OF IMPLEMENTATION, BOTH COMPANIES HAVE STARTED CONDUCTING PILOT PHASES OF THEIR ELECTRIFICATION

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

PROGRAM. AS PART OF PROJECT COMPLETION, ITDP HELD WORKSHOPS TO DISSEMINATE FINDINGS TO BENEFICIARIES INCLUDING THE MINISTRY OF TRANSPORTATION, JAKARTA TRANSPORTATION AGENCY, AND OTHER RELEVANT STAKEHOLDERS.

SECONDARY CITIES MEDAN AND BANDUNG RECEIVED APPROXIMATELY \$314,000,000 THROUGH THE MINISTRY OF TRANSPORT (MOT) TO FUND THE IMPLEMENTATION OF THEIR BRT SYSTEMS. ITDP PROVIDED TECHNICAL ASSISTANCE IN DEVELOPING E-BUS ROADMAPS FOR THE TWO CITIES AND SUPPORTED FINANCING EFFORTS THROUGH A UNIVERSAL DESIGN CONCEPT AND NEW TERMS OF INCLUSIVITY FOR THE MOT.

IN MEXICO, CITIES ARE ADVANCING TRAVEL DEMAND POLICIES TO REDUCE DRIVING AND SUPPORT LOW CARBON MOBILITY AND IMPLEMENTING MAJOR BUS IMPROVEMENTS, INCLUDING NETWORK EXPANSION AND/OR E-BUSES, AND OPTIMIZING INTERMODAL INTEGRATION, INCLUDING THROUGH SHARED MODES AND IMPROVED NMT/MICRO-MOBILITY FACILITIES. ITDP IS DEVELOPING THE MONTERREY OPERATIONAL AND BUSINESS PLAN FOR ELECTRIC BUSES. ITDP IS CURRENTLY CREATING THE PROCUREMENT PACKAGE, AND DRAFT CONTRACTS AND TENDER FORMATS WITH TECHNICAL REQUIREMENTS HAVE BEEN DELIVERED TO GIZ/C40 AND THE RELEVANT AUTHORITIES. THE PACKAGE INCLUDES ALL REQUIREMENTS, INCLUDING BUSES, CHARGING TECHNOLOGY, OPERATION MODEL, LEASING/FINANCIAL STRATEGY, AND MORE.

IN MONTERREY, ITDP IS CONTINUING TO MOVE ELECTRIC BUS WORK FORWARD. THE OPERATIONAL AND BUSINESS PLAN HAS BEEN PRESENTED TO ELECTED AUTHORITIES FOR AN IMPLEMENTATION ASSESSMENT. THE ELECTED AUTHORITIES BEGAN THEIR TERM IN OCTOBER 2021 AND HAVE AGREED TO SIGN THE INTENTION LETTER FOR ITDP'S TECHNICAL ADVICE. ITDP IS ALSO WORKING WITH THE STATE OF NUEVO LEN WHERE THE CITY OF MONTERREY IS LOCATED, TO HELP ADVANCE THEIR COMMITMENT TO PURCHASE A FLEET OF 110 ELECTRIC BUSES FOR THE THE METRO

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

SYSTEM, "METROREY" FEEDER ROUTES. ITDP IS PROVIDING ADVICE ON OPERATIONAL, FINANCIAL, AND INSTITUTIONAL ARRANGEMENTS IN ORDER TO HELP THE GOVERNMENT DELIVER A SUCCESSFUL PROJECT, CONTINUE LEARNING ABOUT ELECTRIFICATION AND SHARE THIS KNOWLEDGE WITH OUR CITIES TO SCALE UP ELECTRIFICATION EFFORTS.

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE:

IN ORDER TO ADVISE THE METROBUS SYSTEM, MEXICO CITY'S BRT, ON THE BARRIERS THAT PRIVATE OPERATORS FACE WHEN ADOPTING ELECTRIC BUSES, ITDP REVIEWED NATIONAL AND BEST PRACTICES AND CONDUCTED INTERVIEWS WITH STAKEHOLDERS FROM KEY CITIES. ITDP IS CONTRIBUTING TO THE THE GREEN BUS STOPS INITIATIVE, WHICH IS AIMED AT FOSTERING THE ADOPTION OF GREEN INFRASTRUCTURE SOLUTIONS, WHICH CAN BE IMPLEMENTED IN OTHER CITIES IN MEXICO AS WELL. THESE SOLUTIONS INCLUDE SOLAR PANELS AND OTHER GREEN IMPROVEMENTS ITDP IS ALSO CONTRIBUTING TO THE SAFE BUS STOPS PROJECT, WHICH IS SPECIFIC TO THE GUADALAJARA METROPOLITAN AREA. WE HAVE DELIVERED THE INFRASTRUCTURE DESIGN, THE TECHNOLOGY STRATEGY AND THE EVALUATION PLAN AND BASELINE FOR THE TRANSFORMATION OF BUS CORRIDOR NO. 1 FOR GUADALAJARA.

IN THE US, WITH A STRONG BOSTON-BASED PRESENCE FOR COLLABORATION, ITDP HAS BEEN ABLE TO LEAD PARTNERS IN PREPARING FOR THE LAUNCH OF A BUS NETWORK REDESIGN AND ELEVATE DECISIONS ACROSS MUNICIPALITIES AROUND BRT AS A LONG-TERM INVESTMENT SOLUTION. BY USING THE SUCCESS OF EVERETT'S BRT INITIATIVES AS A SHOWCASE, ITDP HAS SHOWN THE POTENTIAL OF DEDICATED BUS LANES, ELEVATED PLATFORMS, TRANSIT SIGNAL PRIORITY, AND A MULTIMODAL TRANSIT CULTURE FOR RIDERS AND BUSINESS OWNERS. WHILE COVID-19 CONTINUED TO IMPACT THE TRANSIT SECTOR AND OVERALL RIDERSHIP LEVELS IN 2021, COMMUNITY MEMBERS HAVE MAINTAINED AN INTEREST IN

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

PEDESTRIAN-FRIENDLY AREAS IN RESPONSE TO PUBLIC HEALTH RESTRICTIONS, AND ITDP HAS BEEN ABLE TO WEAVE THE VISION FOR BRT INTO CYCLING AND WALKING INITIATIVES AND INVITE MORE COMMUNITY ADVOCATES, PARTNER ORGANIZATIONS, AND BUSINESS LEADERS INTO THE MOVEMENT FOR BUS IMPROVEMENTS.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: KNOWLEDGE AND EXPERTISE IN THIS AREA TO HELP TO GUIDE THIS WORK. IN AFRICA, ITDP MADE PROGRESS TOWARD ACHIEVING THE GOAL OF REDUCING GREENHOUSE GAS EMISSIONS IN THE EAST AFRICA REGION THROUGH THE INTRODUCTION OF SUSTAINABLE URBAN MOBILITY SYSTEMS DURING 2021. ACROSS ALL FIVE PROJECT COUNTRIES, WE ARE SEEING MEASURABLE ADVANCEMENT, BUT IT IS UNEVEN. THE ADVANCEMENT OF BEST PRACTICE MASS TRANSIT SYSTEMS AND COMPLEMENTARY INITIATIVES IN INFLUENTIAL REGIONAL CITIES IS NOTABLY SERVING AS INSPIRATION TO LAGGING CITIES. IN ADDITION, ITDP CONTINUED TO CONVENE REGIONAL LEADERS FOR TRAINING AND PEER-TO-PEER LEARNING OPPORTUNITIES. TECHNICAL SUPPORT OFFERED THROUGH THE PROJECT ENABLED CITIES IN THE AFRICA REGION TO ACCELERATE THE ADOPTION OF SUSTAINABLE URBAN MOBILITY AS PART OF A GREEN RECOVERY TO THE COVID-19 PANDEMIC. ADDITIONAL EMISSION BENEFITS WILL COME FROM COMPLEMENTARY NMT FACILITIES. LAST YEAR, ADDIS ABABA CONTINUED ITS WIDESPREAD IMPLEMENTATION OF HIGH-QUALITY FOOTPATHS AND CYCLE TRACKS, AND KISUMU BEGAN IMPLEMENTATION OF A SECOND-PHASE NMT PROJECT. ITDP IS ALSO WORKING WITH NATIONAL GOVERNMENTS IN ETHIOPIA, KENYA, RWANDA, AND UGANDA TO DEVELOP URBAN STREET DESIGN MANUALS TO FACILITATE THE SCALE-UP.

IN DAR ES SALAAM, AN EXPANDED BUS FLEET FOR BRT PHASE 1 HAS REDUCED

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

OVERCROWDING AND ENABLED MORE CITY RESIDENTS TO BENEFIT FROM THE SYSTEM, GAINING ACCESS TO EDUCATIONAL AND EMPLOYMENT OPPORTUNITIES. IN KISUMU, THE FIRST PHASE NMT PROJECT HAS BECOME A NATIONAL BENCHMARK FOR HIGH QUALITY PEDESTRIAN INFRASTRUCTURE. A NUMBER OF CITY OFFICIALS HAVE TOURED THE FACILITIES, AND THE PROJECT HAS HELPED SPUR REPLICATION IN OTHER CITIES AND TOWNS IN WESTERN KENYA. IN ETHIOPIA, THE FEDERAL GOVERNMENT HAS TAKEN AN ACTIVE INTEREST IN SCALING UP NMT INVESTMENTS FROM ADDIS ABABA TO CITIES ACROSS THE COUNTRY. THE PROJECT ALSO SPURRED DIALOGUE ABOUT REGULATION OF THE PUBLIC TRANSPORT INDUSTRY AND SHOWCASED SUCCESSFUL MODELS FOR INDUSTRY REFORM.

IN RIO DE JANEIRO, THE CICLO ROTAS CENTRO BIKE LANE PROJECT, ALONG WITH A PLAN FOR A LOW EMISSION ZONE, WERE EMBEDDED INTO THE LAW PROJECT REVIVER CENTRO APPROVED BY MAYOR EDUARDO PAES AND THE CITY COUNCIL TO CREATE A BLUEPRINT FOR THE REVITALIZATION OF THE CITY CENTER, SETTING THE STAGE FOR IMPLEMENTATION. THE REVIVER CENTRO PROGRAM'S MAIN STRATEGY FOCUSES ON HOUSING AND LAND USE REFORM TO DENSIFY THE AREA. IMPROVEMENT OF ENVIRONMENTAL CONDITIONS IS COMPLEMENTED BY ITDP'S EFFORTS TO INCORPORATE A ZERO-EMISSION AREA (DISTRITO NEUTRO) AS A STRUCTURAL INITIATIVE, AS WELL AS THE CICLO ROTAS CYCLING NETWORK. THE APPROVAL OF THIS PROGRAM BY THE CITY COUNCIL WILL BE AN IMPORTANT ACHIEVEMENT FOR ITDP'S WORK.

IN INDIA, ITDP HELPED THE COIMBATORE MUNICIPAL CORPORATION LAUNCH THE COIMBATORE GREENWAYS PROJECT TO CREATE A CITY-WIDE NON-MOTORISED TRANSPORT NETWORK IN 2017. AS PART OF THE PROJECT, TWO NEW LAKEFRONT PARKS HAVE JUST OPENED. TO COMMEMORATE 75 YEARS OF INDIAN INDEPENDENCE, THE MINISTRY OF HOUSING AND URBAN AFFAIRS, KICKSTARTED MULTIPLE INITIATIVES ACROSS THE COUNTRY. ITDP INDIA WAS INVOLVED IN THE STRATEGY DEVELOPMENT, TECHNICAL GUIDANCE DEVELOPMENT, AND COORDINATION WITH CITY

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

OFFICIALS FOR TWO PROMINENT INITIATIVES. THIS INCLUDED A 75-HOUR PLACEMAKING MARATHON TO SHOW HOW CITIES CAN BE REIMAGINED FOR PEOPLE. AS PART OF THIS, CITIES ASPIRED TO CREATE AND TRANSFORM PUBLIC SPACES WITHIN 75 HOURS. ITDP ALSO SUPPORTED FREEDOM2WALK&CYCLE - TO ENSURE HEALTH SAFETY AND EMPOWERMENT FOR ALL, CITIES FOCUSED ON VARIOUS WALKING AND CYCLING INITIATIVES ACROSS THE COUNTRY, ADDING UP TO 220+ EVENTS.

IN INDONESIA, ITDP IS WORKING ON AN URBAN DESIGN GUIDELINE (UDGL) FOR THE MOBILITY CHAPTER OF PUTAT JAYA, SURABAYA. THE MOBILITY CHAPTER ANALYZES PUBLIC TRANSPORT ACCESSIBILITY, NMT, PARKING FACILITIES, AND BIKE-SHARING IMPLEMENTATION.

IN MEXICO, ITDP IS SUPPORTING "IDEAMOS", IDEAS AND ACTIONS FOR SUSTAINABLE AND INCLUSIVE MOBILITY, WITH THE LAUNCH OF TWO NEW PILOTS IN 2021. ONE IS FOCUSED ON THE INTEGRATION OF CYCLING AND VAN-POOLING CALLED URBAN CYCLO, AND ANOTHER CALLED RODANDO JUNTAS TO FOSTER BIKE LAST MILE DELIVERY AND WORKERS RIGHTS. ALSO, ITDP IS CREATING A GENDER-INFORMED BUS STOP STANDARD AND DIGITALIZATION STRATEGY TO IMPROVE OPERATIONS WITH A FOCUS ON THE NEEDS OF WOMEN AND GIRLS IN GUADALAJARA. AT THIS TIME, DESIGN GUIDELINES HAVE BEEN DRAFTED, TECHNOLOGY SOLUTIONS OUTLINED, AND THE FINAL BUSINESS CASE HAS BEEN UPDATED. PROJECT IMPLEMENTATION BEGAN IN JUNE.

IN GUADALAJARA, ITDP IS WORKING ON A GENDER-INFORMED BUS STOP STANDARD AND DIGITALIZATION STRATEGY TO IMPROVE OPERATIONS WITH A FOCUS ON THE NEEDS OF WOMEN AND GIRLS. ITDP IS WORKING ON BUS CORRIDOR NO.1 OF GUADALAJARA AND THE FEEDER BUS STOPS FOR BRT LINE NO.2 IN MI MACRO. DESIGNS WERE PREPARED FOR SEPTEMBER AND IMPLEMENTED THIS YEAR IN MI MACRO, FOLLOWED BY BUS CORRIDOR NO.1 NEXT YEAR. THESE EFFORTS SHOULD SERVE AS A MODEL FOR REPLICATION ACROSS THE REMAINING 17 CORRIDORS.

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

ITDP HAS BEEN ABLE TO CONTINUE SYNTHESIZING AND SHARING FINDINGS FROM 2018 PILOTS OF BRT ELEMENTS IN EVERETT, CAMBRIDGE, WATERTOWN AND ARLINGTON WITH LEADERS IN THE BOSTON REGION. MOST NOTABLY, ITDP PUBLISHED THE "EVERETT TO BOSTON BRT IMPLEMENTATION PLAYBOOK" WHICH IS THE CULMINATION OF OVER A YEAR'S WORK AND CHRONICLES THE NEXT STEPS THAT NEED TO BE TAKEN TO BRING BRT TO EVERETT. THE PLAYBOOK OUTLINES CRITICAL DECISION POINTS TO IMPLEMENT A BRT CORRIDOR BETWEEN THE CITIES OF EVERETT AND BOSTON AND INCLUDES DATA-RICH INSIGHTS INTO SPECIFIC ON-THE-GROUND CONDITIONS. IN JULY OF 2021, ITDP STAFF PRESENTED THESE FINDINGS TO THE MAYOR OF EVERETT AND HIS STAFF WHO REMAIN COMMITTED TO PUSHING FOR THE HIGHEST LEVEL OF BUS SERVICE ON THE BROADWAY CORRIDOR.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:
PARKING TO BE A POTENTIALLY SIGNIFICANT DRIVER OF CITY ACTION AROUND CLIMATE CHANGE, HOUSING AFFORDABILITY, AND ECONOMIC DEVELOPMENT IN THE YEARS AHEAD. THE INTERVIEWS EMPHASIZE THAT PARKING REFORM IS PRIMARILY A POLITICAL PROBLEM, NOT A POLICY CHALLENGE.

IN MARCH 2021, ITDP RELEASED THE "TAMING TRAFFIC" PAPER AND INFOGRAPHIC, WHICH DESCRIBES HOW CITIES WITH DIFFERENT CAPACITIES CAN EFFECTIVELY THINK ABOUT WAYS TO REDUCE TRAFFIC AND MEET OTHER SUSTAINABILITY GOALS. A THREE-PART WEBINAR SERIES WENT INTO DETAILED EXAMPLES OF CITIES WORKING ON THE ISSUE IN DIFFERENT WAYS, FROM REALLOCATING STREET SPACE TO A COMPLICATED ZONE-BASED EMISSIONS CHARGING SCHEME. ITDP RELEASED A THREE-PART WEBINAR SERIES ON TAMING TRAFFIC STEMMING FROM THE "TAMING TRAFFIC" REPORT. THE GEOGRAPHIC COVERAGE OF THESE WEBINARS CONTINUES TO BE DIVERSE, WITH THE MAJORITY OF ATTENDEES BEING FROM ASIA, NORTH AND LATIN AMERICA.

THIS WEBINAR INCLUDED LIVE TRANSLATION IN CHINESE TO CATER TO OUR

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

CHINESE AUDIENCE AND CREATE AN INCLUSIVE EXPERIENCE FOR NON-ENGLISH SPEAKERS. CUMULATIVELY THE THREE-PART SERIES WERE ATTENDED LIVE BY OVER 500 INDIVIDUALS. MAJORITY OF ATTENDEES OF THE SERIES WERE PUBLIC SECTOR PROFESSIONALS INCLUDING MUNICIPAL AND REGIONAL GOVERNMENT DECISION MAKERS AND EXPERTS. ITDP ALSO RELEASED THE "MAXIMIZING MICROMOBILITY: UNLOCKING OPPORTUNITIES TO INTEGRATE MICROMOBILITY AND PUBLIC TRANSPORTATION ' ' PAPER IN JUNE 2021. THIS WILL COMPLEMENT THE FINDINGS FROM THE TWO ONGOING PILOTS IN INDIA AND INDONESIA. IN ADDITION, THE EXECUTIVE SUMMARY IS BEING TRANSLATED TO MULTIPLE LANGUAGES.

THE TEAM PUBLISHED THE "FROM SANTIAGO TO SHENZHEN: HOW ELECTRIC BUSES ARE MOVING CITIES," ITDP'S E-BUS STATE OF KNOWLEDGE PAPER IN SEPTEMBER 2021. THE PAPER LAYS THE FOUNDATION FOR FUTURE WORK ON E-BUSES AROUND THE WORLD AND ESTABLISHES ITDP AS AN AUTHORITY ON THE TOPIC, BASED ON EXPERIENCE AROUND THE WORLD. TRANSLATIONS OF THE PAPER INTO SPANISH AND PORTUGUESE ARE NOW UNDERWAY. THIS REPORT IS A BROAD STUDY CONCERNING ELECTRIFYING PUBLIC BUS SYSTEMS, WITH THE PRIMARY GOAL OF BEING A STEP-BY-STEP GUIDE SO CITIES DECREASE CARBON EMISSIONS FROM THE TRANSPORTATION SECTOR IN THE NEXT DECADE AND BEYOND. THE ITDP TEAM ALSO RELEASED THE "ON-STREET PARKING PRICING GUIDE" IN SEPTEMBER 2021 DOCUMENTING HOW TO IMPLEMENT ON-STREET PARKING REFORM, INCLUDING A BLOG POST HIGHLIGHTING THE IDEA. THIS BUILDS ON YEARS OF WORK AND SETS THE STAGE FOR ADDITIONAL WORK ON PARKING, INCLUDING OFF-STREET PARKING AND A PARKING CAPACITY BUILDING SERIES OR EVEN A CAMPAIGN.

ITDP RELEASED THE "COMPLETE NEIGHBORHOODS FOR BABIES, TODDLERS, AND THEIR CAREGIVERS GUIDE" IN OCTOBER 2021. WE ALSO COMPLETED THE FINAL DRAFT OF THE "ACCESS FOR ALL: BABIES, TODDLERS, AND THEIR CAREGIVERS" REPORT AS WELL AS THE 15 MINUTE NEIGHBORHOOD INFOGRAPHIC FOR 2022. THE ITDP TEAM ALSO RELEASED THE "COMPACT CITY SCENARIO ELECTRIFIED" REPORT,

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

WHICH WAS RELEASED IN DECEMBER 2021. THIS REPORT MAKES A HIGH-LEVEL ARGUMENT FOR INCREASED ATTENTION TO DENSITY, WALKING, CYCLING, AND TRANSIT WORLDWIDE AND WILL CONTINUE TO BE PROMOTED AS A KEY ITDP PUBLICATION. WE ALSO PROMOTED OUR RESEARCH REPORT FINDINGS THAT SUPPORTED THE KEY DISCUSSIONS AT COP26 IN NOVEMBER WITH THE MAIN MESSAGE: ELECTRIFICATION IS CRITICAL BUT NOT ENOUGH TO REACH OUR CLIMATE GOALS; A SHIFT TO PUBLIC TRANSPORT AND COMPACT CITIES IS ALSO NECESSARY FOR A 1.5C SCENARIO.

ON WORLD BICYCLE DAY, JUNE 3, 2021, ITDP LAUNCHED CYCLING CITIES, A GLOBAL CAMPAIGN DESIGNED TO ENSURE THAT CYCLING IS A SAFE, HEALTHY, AND ZERO EMISSION TRANSPORTATION OPTION IN CITIES THROUGHOUT THE WORLD, WITH PARTICULAR ATTENTION TO THE GLOBAL SOUTH. THIS CAMPAIGN AIMS TO ACCELERATE AND SCALE UP THE EFFORTS OF ITDP REGIONAL OFFICES AND LOCAL PARTNERS TO PERMANENTLY REDESIGN STREETS AND ADOPT KEY POLICIES TO SUPPORT CYCLING. IT WILL ALSO SERVE TO LINK CITIES TOGETHER AS PART OF A GLOBAL COHORT THAT WILL AMPLIFY THEIR WORK AND INSPIRE CONTINUED ACTION. EFFORTS HAVE BEEN HEAVILY FOCUSED ON OUTREACH TO SECURE THE COHORT, BRING ON LOCAL AND GLOBAL PARTNERS (WE'RE UP TO 20+), AND ENCOURAGE CITIES AND ORGANIZATIONS TO SIGN THE PLEDGE IN SUPPORT OF THE CAMPAIGN'S VISION. IN JUST UNDER 3 MONTHS, WE HAVE OVER 100 PLEDGE SIGNERS FROM 70 DIFFERENT CITIES. INTERNATIONAL PARTNERS INCLUDE UN ENVIRONMENT, C40, FIA FOUNDATION, AND UNION CYCLISTE INTERNATIONALE (UCI).

ITDP'S CYCLING CITIES CAMPAIGN ALSO DEBUTED WITH A VIRTUAL EVENT LINKED TO THE COP26 CLIMATE CONFERENCE IN GLASGOW. THE EVENT HIGHLIGHTED THE URGENCY AROUND COMMITTING TO CYCLING AS A KEY STRATEGY TO MITIGATE CLIMATE CHANGE, AND PROVIDING HEALTHY, EQUITABLE ALTERNATIVES TO DRIVING IN CITIES. THE CYCLING CITIES CAMPAIGN COHORT NOW INCLUDES 27

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

LIGHTHOUSE CITIES, 35 REGIONAL AND GLOBAL PARTNER ORGANIZATIONS, AND 280+ PEOPLE HAVE SIGNED THE PLEDGE. THROUGHOUT THE PAST FEW MONTHS, ITDP HAS BROUGHT TOGETHER A DIVERSE COALITION OF 25 CITIES AND MORE THAN 30 GLOBAL AND REGIONAL PARTNERS COMMITTED TO ELEVATING CYCLING AT THE CITY, NATIONAL, AND GLOBAL LEVELS.

THE TOD STANDARD WEBSITE UPDATE LAUNCHED IN OCTOBER 2021. ITDP PRODUCED AND RELEASED THE NEW TOD WEBSITE WHICH AIMS TO BE A MAJOR RESOURCE TO DEVELOP COMPACT CITIES WITH A MAJOR FOCUS ON CHILDREN, TODDLERS, AND CAREGIVERS INCLUSION. THE GROW CYCLING TOOLKIT WAS TRANSLATED TO CHINESE, PORTUGUESE, AND SPANISH (FORTHCOMING) AND HAS BEEN THE FOUNDATION FOR BUILDING THE CYCLING CITIES CAMPAIGN. WE USED GROW CYCLING TO FRAME THE 3 CYCLING CITIES CAMPAIGN WORKSHOPS, DONE IN STRONG COORDINATION WITH THE MOBILIZE TEAM. A DRAFT OF THE ASYNCHRONOUS CYCLING COURSE HAS BEEN COMPLETED AND IS IN REVIEW, FOR LAUNCH IN 2022.

THE ITDP MOBILIZE PROGRAM PILOTED A CAPACITY BUILDING WORKSHOP TO TEST CURRICULUM, IDEAS AND METHODS OF ENGAGING AUDIENCES. ITDP LED THREE SESSIONS IN TWO PARALLEL COHORTS AND ENGAGED 84 PARTICIPANTS FROM VARIOUS SECTORS FOCUSING ON DECISION MAKERS, TRANSPORT AND URBAN DEVELOPMENT PRACTITIONERS AND SOME MEMBERS OF THE ACADEMIA. THE GOAL OF THE WORKSHOP WAS TO TEACH A TOOL AND APPLY IT IN A GROUP ACTIVITY. THE MAIN FEEDBACK POST WORKSHOP REVEALED THAT THERE IS A TREMENDOUS NEED FOR THESE TYPES OF CAPACITY BUILDING OPPORTUNITIES, ESPECIALLY WHEN THEY CAN BE HANDS-ON AND INVOLVE DISCUSSIONS AND EXCHANGE OF KNOWLEDGE.

FORM 990, PART III, LINE 4C:

IN BRAZIL, ITDP LAUNCHED MOBILICAMPUS 2021 IN BRAZIL WITH 600 PARTICIPANTS. THE PLATFORM HAS ALREADY SERVED 1,700 PARTICIPANTS (40%

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

FROM THE PUBLIC SECTOR), 731 OF WHOM COMPLETED ALL THE COURSES OFFERED AND WERE CERTIFIED. IN THE PREVIOUS CLASS OPENED IN 2020, THE PLATFORM RECEIVED APPLICATIONS FROM CANDIDATES FROM MORE THAN 250 CITIES IN BRAZIL AND ABROAD, WHICH PROVES ITS POTENTIAL TO EXPAND ITS SCOPE. IN 2021 WE HAVE MANY NOVELTIES, INCLUDING A NEW COURSE ON MOBILITY MANAGEMENT (WITH PARKING, PRICING, AND LEZ CONTENTS), A MOBILITY AND CLIMATE CHANGE (WITH CONTENT ON MITIGATION AND ADAPTATION), AND NEW MATERIALS AND INTERVIEWS IN THE MEDIA LIBRARY. IN TERMS OF FUNCTIONALITY, WE ADDED A CHAT FOR STUDENTS TO INTERACT WITH EACH OTHER.

IN JUNE 2021, ITDP OPENED THE SECOND CLASS FOR MOBILICAMPUS. WE RECEIVED 970 APPLICATIONS IN TOTAL AND MAINTAINED THE SAME LEVEL OF APPLICATIONS AS IN PREVIOUS CLASSES. WE ARE ON TRACK TO REACH AT LEAST 1,200 STUDENTS BY THE END OF 2021. THE ACTIONS AIM TO CONSOLIDATE A PERMANENT CAPACITY-BUILDING PROCESS IN THE MEDIUM AND LONG TERM. THIS YEAR, WE ESTABLISHED A PARTNERSHIP WITH THE PUBLIC PROSECUTOR'S OFFICE OF BAHIA STATE TO SECURE 20 PLACES TO BE OFFERED FOR THE TECHNICAL STAFF OF THE PUBLIC OFFICE. IN ADDITION, WE HAVE ADVANCED WITH PARTNERSHIPS FOR CONTENT DEVELOPMENT ON MOBILITY AND RACE. IN MAY, WE ALSO STARTED IMPLEMENTING ACTIONS AIMED AT STRENGTHENING THE MOBILICAMPUS ALUMNI NETWORK - WHICH ALREADY HAS OVER 2,000 MEMBERS. ITDP ALSO LAUNCHED AN UNPRECEDENTED STUDY "FIRST STEPS TOWARDS A CHILD-FRIENDLY BUS SYSTEM" IN BRAZIL IN 2021. THE MATERIAL UNFOLDS IN TWO REPORTS AND ONE INFOGRAPHIC. THE REPORTS BRING SPECIFIC RECOMMENDATIONS FOR THE CITY, BUT ALSO GENERAL RECOMMENDATIONS THAT CAN BE EXPLORED BY OTHER BRAZILIAN CITIES THAT WANT TO MAKE PROGRESS ON THE TOPIC

IN THE US, ITDP SPOKE PUBLICLY AT OVER 25 PROFESSIONAL EVENTS AND

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

PUBLIC MEETINGS IN 2021 TO SUPPORT TRANSIT-RELATED POLICIES AND PROGRAMS THAT WILL ADVANCE BUS IMPROVEMENTS IN THE BOSTON METRO REGION. NOTABLY, ITDP PUBLICLY COMMENTED ON AND SUBMITTED LETTERS IN SUPPORT OF BUS LANE ENFORCEMENT TO THE MASSACHUSETTS STATE JOINT COMMITTEE ON PUBLIC SAFETY AND HOMELAND SECURITY AND SUPPORTED THE STATE'S JOINT COMMITTEE ON TRANSPORTATION EFFORTS TO INSTATE A LOW-INCOME FARE PROGRAM AND PILOT FARE-FREE BUSES. ITDP ALSO SUPPORTED ENVIRONMENTAL JUSTICE INITIATIVES AROUND E-BIKES AND E-BUSES THROUGH PUBLIC COMMENTS TO THE JOINT COMMITTEE ON TRANSPORTATION AND PROVIDED COMMENTS ON ZERO-EMISSION VEHICLES TO THE JOINT COMMITTEE ON TELECOMMUNICATIONS, UTILITIES, AND ENERGY. ITDP HAS REMAINED ACTIVE IN INFORMING THE DECISION MAKING FOR THE TRANSPORTATION IMPROVEMENT PROGRAM (TIP) IN THE BOSTON AREA AND HAS CONTINUED TO ENCOURAGE DECISION MAKERS TO BE BOLD IN THEIR PLANNING PROCESS. IN SPRING 2021, THE TEAM PROVIDED FEEDBACK TO MASSACHUSETTS GOVERNOR BAKER AND MBTA AND MASSDOT OFFICIALS ON THEIR DEDICATED BUS PROJECTS.

ALSO IN THE US, ITDP HELD A WORKSHOP WITH AGENCY STAFF FROM LOS ANGELES, INCLUDING THE OFFICE OF MAYOR GARCETTI, LADOT, THE PLANNING DEPARTMENT, AND OTHERS ON GOVERNANCE AND FUNDING BEST PRACTICES WITHIN THE CITY RELEVANT TO THE CRITICAL NEXT STEPS IN THE ZEA PLANNING PROCESS. PARTICIPANTS PROVIDED INPUT ON SUCCESSFUL GOVERNANCE MODELS FOR MOBILITY PROJECTS, THE IMPORTANCE OF COMMUNITY ENGAGEMENT AND FUNDS, AND CHALLENGES AROUND SECURING AND IMPLEMENTING STATE FUNDS. ITDP WILL INCORPORATE THEIR CONTRIBUTIONS AND FEEDBACK INTO THE ZEA PLAN. IN JULY 2021, ITDP PREPARED THE "ACHIEVING A ZERO EMISSION AREA IN LOS ANGELES" AS A COMPREHENSIVE GUIDE FOR CITY STAFF FOR PLANNING OVER THE NEXT TEN YEARS WITH A FOCUS ON DATA-DRIVEN DECISION MAKING, COMMUNITY ENGAGEMENT, AND LEVERAGING EXISTING RESOURCES. UNFORTUNATELY,

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

THE MAYOR'S OFFICE MADE A LAST-MINUTE DECISION TO KEEP THE PUBLICATION INTERNAL, DESPITE PREVIOUS PLANS FOR THE PUBLICATION TO BE PUBLIC TO HELP SPUR ACCOUNTABILITY.

IN INDIA, THROUGH THE TWO NATIONAL PROGRAMMES IN INDIA -- THE INDIA CYCLES4CHANGE CHALLENGE AND THE STREETS FOR PEOPLE CHALLENGE -- ITDP CONDUCTED A SERIES OF WORKSHOPS WITH THE PARTICIPATING CITIES TO BUILD THEIR CAPACITY IN IMPLEMENTING WALKING AND CYCLING IMPROVEMENTS AND BUILDING BROADER SUPPORT FOR SUSTAINABLE TRANSPORT. IN MARCH 2021, ITDP INDIA FACILITATED A TRAINING SESSION ON STREET DESIGN AND PARKING MANAGEMENT FOR AROUND 60 TOWN PLANNING OFFICIALS FROM CITIES IN JHARKHAND, INDIA.

IN MARCH 2021, ITDP CHINA CONDUCTED TRAINING FOR THE JINAN URBAN AND RURAL TRANSPORT BUREAU AND OTHER RELATED DEPARTMENTS ON THE JINAN LOW EMISSION ZONE. THE PRESENTATION INCLUDED TRAINING AND RECOMMENDATIONS BASED ON POLICIES AND PRACTICES OF LEZ IN INTERNATIONAL AND DOMESTIC CITIES, IN ADDITION TO INFORMATION ON HOW JINAN COULD ACHIEVE 2025 PEAK CARBON DIOXIDE AND 2060 CARBON NEUTRALITY PLAN USING LEZ AS ONE OF THE APPROACHES.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

CYCLING & WALKING:

RESPONDING TO THE MOMENTUM AROUND CYCLING AND GROWING PUBLIC AND POLITICAL SUPPORT FOR CYCLING, ITDP LAUNCHED THE GLOBAL CYCLING CITIES CAMPAIGN IN 2021. CYCLING IS ONE OF THE ORIGINAL ZERO EMISSION FORMS OF TRANSPORT, CONTRIBUTING TO BETTER AIR QUALITY AND IMPROVED PHYSICAL AND MENTAL HEALTH. NOW IS THE TIME TO TAKE ACTION TO BRING ABOUT THESE AND OTHER BENEFITS FOR THE CLIMATE AND FOR PEOPLE AROUND THE WORLD. THE

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

CYCLING CITIES CAMPAIGN IS DEDICATED TO MAKING CYCLING A VIABLE TRANSPORTATION OPTION FOR EVERYDAY TRIPS IN CITIES BY PROVIDING AN EQUITABLE AND CLIMATE-FRIENDLY ALTERNATIVE TO PRIVATE VEHICLES. IN AFRICA, ITDP AND UN-HABITAT EXPANDED COOPERATION ACTIVITIES UNDER A "GROWING SMARTER" CAMPAIGN, ORGANIZING SEVERAL SUCCESSFUL EVENTS IN KENYA AND RWANDA AS WELL AS VIRTUAL CAPACITY BUILDING SESSIONS. ITDP AND UN-HABITAT ORGANIZED HIGH-LEVEL BIKE RIDES IN NAIROBI AND KIGALI TO ENABLE GOVERNMENT OFFICIALS FROM ROAD AGENCIES, MINISTRIES, AND LOCAL GOVERNMENTS TO EXPERIENCE FIRST-HAND THE QUALITY OF CYCLING INFRASTRUCTURE IN THESE CITIES. THE EVENTS DREW 40 PARTICIPANTS IN NAIROBI AND 30 PARTICIPANTS IN KIGALI. AS A RESULT, PLANS ARE UNDERWAY TOWARDS ADOPTING THE STREET DESIGN MANUAL FOR URBAN AREAS IN KENYA AND ASSESSING THE FEASIBILITY OF A BIKESHARE SYSTEM IN NAIROBI. IN KIGALI, THE RIDE WAS PAIRED WITH A STAKEHOLDER WORKSHOP ON STREET DESIGN STANDARDS AND THE NON-MOTORIZED TRANSPORT NETWORK PLAN FOR THE CITY. BRAZIL'S MINISTRY OF REGIONAL DEVELOPMENT LAUNCHED TWO NATIONAL REFERENCE GUIDES IN 2021 ON ACTIVE MOBILITY, ONE ON WALKING AND ANOTHER ON CYCLING. BOTH GUIDES FOCUS ON MUNICIPAL PLANNING AND IMPLEMENTATION PROCESSES. THE DEVELOPMENT OF THE PUBLICATIONS STARTED BACK IN 2017, AND ITDP IS NAMED AS A KEY REFERENCE IN BOTH. ITDP'S CONTENT, INCLUDING CICLOCIUDADES MANUAL, MOBILIDADOS, CICLOMAPA AND WALKABILITY INDEX ARE AMONG THE KEY REFERENCES. IN 2021, ITDP PARTICIPATED IN A ROUNDTABLE DISCUSSION WITH FINANCING AGENCIES ON URBAN INFRASTRUCTURE. IT WAS ORGANIZED AND PROMOTED BY THE BRAZILIAN ASSOCIATION OF DEVELOPMENT (ABDE) AND AIMED TO IDENTIFY PRIORITIES FOR ACTORS OF THE NATIONAL DEVELOPMENT SYSTEM TO FINANCE TRANSFORMATION AND EXPANSION OF ACCESS TO SOCIAL AND URBAN INFRASTRUCTURE IN THE COUNTRY IN ORDER TO HAVE SUSTAINABLE CITIES. ITDP HIGHLIGHTED THE URGENCY TO PRIORITIZE CLEAN

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
--	--

PUBLIC TRANSIT SYSTEMS AND ACTIVE TRANSPORTATION INFRASTRUCTURES.

ITDP IS WORKING ON A STRATEGY TO PROVIDE BETTER BIKE INFRASTRUCTURE IN THE CITY CENTER OF GUANGZHOU. ITDP IS EXAMINING DIFFERENT AREAS AS WELL AS DIFFERENT STREET TYPES. AT THIS TIME, THE TEAM IS CONDUCTING SITE SURVEYS AND PLANS TO PREPARE A REPORT THAT OUTLINES GUANGZHOU'S CURRENT BIKELANE ENVIRONMENT AND PROVIDE RECOMMENDATIONS FOR IMPROVEMENT. ITDP IS IN THE PROCESS OF UPDATING OUR E-BIKE REPORT WITH A NEW CHAPTER FOCUSED ON E-BIKES FOR FOOD DELIVERY, WHICH MAKE UP A GROWING SHARE OF E-BIKE USE IN CHINA RIGHT NOW. ITDP IS COLLECTING DATA AND EXAMINING THIS SECTOR IN BOTH RESIDENTIAL AND COMMERCIAL AREAS. THE REPORT WAS RELEASED DECEMBER 2021.

IN INDIA, ITDP IS THE CHIEF KNOWLEDGE PARTNER OF THE SMART CITIES MISSION AND MINISTRY OF HOUSING AND URBAN AFFAIRS (MOHUA) CYCLES4CHANGE CHALLENGE AND THE STREETS FOR PEOPLE CHALLENGE. THROUGH THESE TWO NATIONAL PROGRAMMES, ITDP IS CREATING MOMENTUM FOR WALKING AND CYCLING IN OVER 100 CITIES ACROSS THE COUNTRY. THE PROGRAMMES HAVE BEEN SUCCESSFUL AT BUILDING THIS MOMENTUM BY FOSTERING BOTH COMPETITION AND COLLABORATION. DOZENS OF CITIES HAVE BEEN SHORTLISTED FOR FUNDING SUPPORT AND ONGOING TECHNICAL SUPPORT FOR CYCLING AND WALKING IMPROVEMENTS, RESPECTIVELY.

STAGE 1 OF THE INDIA CYCLES4CHANGE CHALLENGE SPURRED A CYCLING REVOLUTION WHERE 25 CITIES EMERGED AS INDIA'S CYCLING PIONEERS. IN STAGE 2 OF THE CHALLENGE, CITIES WILL SCALE UP THEIR EFFORTS BY EXPANDING THEIR CYCLING INITIATIVES, ADOPTING POLICIES, SETTING UP DEPARTMENTS, AND CREATING CITY-WIDE PLANS. STAGE 2'S FIRST WORKSHOP WAS HELD IN DECEMBER, OFFICIALLY KICKING OFF THE NEXT LEG OF THE CHALLENGE AND A GROUP OF EXTERNAL EXPERTS WERE IDENTIFIED TO SUPPORT THE OVERALL STRATEGY FOR STAGE 2. TO INSPIRE THE CITIES, THE FIRST WORKSHOP

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

INCLUDED A PANEL DISCUSSION OF CYCLING PIONEERS FROM AROUND THE WORLD-SEVILLE, ADDIS ABABA, PUNE AND BOGOTA-TO SHARE THEIR CYCLING JOURNEY AND KEY LESSONS FROM THEIR EXPERIENCE. REGARDING ITDP'S STREETS4PEOPLE CHALLENGE, OVER 1,900 DESIGNERS ACROSS THE COUNTRY HAVE SIGNED UP TO PARTICIPATE IN DESIGN COMPETITIONS ROLLED OUT BY OVER 40 CITIES TO CROWDSOURCE DESIGNS FOR STREETS AND PUBLIC SPACES. CITIES WILL IMPLEMENT ALL WINNING DESIGNS. CITIES CONDUCTED MORE THAN 150 OPEN STREET EVENTS TO BRING PEOPLE TOGETHER TO RECLAIM STREETS AS PUBLIC SPACES.

THE IRC COUNCIL APPROVED THE NATIONAL GUIDELINES FOR PEDESTRIAN FACILITIES (IRC 103) PREPARED BY ITDP IN INDIA. IRC WILL PUBLISH THE GUIDELINES SOON FOR ALL INDIAN CITIES TO USE FOR THE DESIGN OF PEDESTRIAN INFRASTRUCTURE. THESE GUIDELINES ARE A SIGNIFICANT POLICY ACHIEVEMENT BY MANDATING PROPER PEOPLE-FOCUSED INFRASTRUCTURE. ITDP HELPED INDIAN CITIES RESPOND TO THE PANDEMIC THROUGH GUIDELINES FOR SAFE BUS OPERATIONS AND WALKING- AND CYCLING-FRIENDLY STREETS, ENDORSED BY NATIONAL AGENCIES. ITDP ALSO PARTNERED WITH THE SMART CITIES MISSION TO HOST THE SECOND WEBINAR SERIES OF OUR URBANLOGUE CAPACITY DEVELOPMENT PROGRAMME TO GUIDE INDIAN CITIES TO A GREEN RECOVERY FROM COVID-19 FOR THE TRANSPORT SECTOR.

IN INDONESIA, AS OF EARLY 2021, JAKARTA'S TRANSPORT AGENCY HAS FOLLOWED ITDP INDONESIA'S RECOMMENDATION TO TRANSFORM 11.2 KM OF TEMPORARY BIKE LANES INTO PERMANENT-PROTECTED BIKE LANES. BY THE END OF 2021, JAKARTA MADE PROGRESS ON 101.2 KM OF BIKE LANES IMPLEMENTED PER ITDP RECOMMENDATIONS. TO CONTINUE THIS STRONG COLLABORATION, ITDP CONDUCTS WEEKLY SURVEYS AND SITE VISITS IN ORDER TO EFFECTIVELY ASSIST AND GIVE TECHNICAL INPUTS FOR THE FUTURE PLANNING AND DESIGN OF THE PROTECTED BIKE LANES. ITDP CONDUCTED A BOARDING ALIGHTING SURVEY,

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

FREQUENCY-VISUAL OCCUPANCY SURVEY, TRAFFIC COUNTING SURVEY (VEHICLES, CYCLIST AND PEDESTRIANS), AND FIELD OBSERVATIONS IN PUTAT JAYA, SURABAYA. THE PURPOSE OF THESE SURVEYS IS TO ANALYZE THE POSSIBILITY FOR FUTURE PUBLIC TRANSPORT IMPROVEMENTS OR THE IMPLEMENTATION OF OTHER SUSTAINABLE MODES IN THIS AREA.

IN ADDITION, ITDP IS ASSISTING AND SUPERVISING THE DEVELOPMENT OF BIKE LANE INFRASTRUCTURE AROUND THE COMMUTER RAIL STATION AREAS OF GONDANGDIA, MANGGARAI, TEBET, AND PAL MERAH IN JAKARTA. ITDP WAS INVITED BY THE LAND TRANSPORT AUTHORITY (LTA) TO FULLY REDESIGN THE BUILDING, ACCESS, PEDESTRIAN FACILITIES, AND BIKE LANES TO ENHANCE FIRST AND LAST-MILE CONNECTION. FOUR-DAY FIELD SURVEYS WERE CONDUCTED BY ITDP TO ASSESS EXISTING CONDITIONS AND PRELIMINARY INPUTS, YET FURTHER ASSISTANCE IS REQUIRED TO CONVEY THE IDEAL DESIGN AND CONCEPT. UP TO THIS POINT, ITDP PRESENTED TWO OUT OF FOUR PRELIMINARY FINDINGS TO THE LTA AND WILL CONTINUE TO ASSIST BY MONITORING THE PLANNING PHASE.

IN JAKARTA, WHICH HAS EXPERIENCED NEARLY A 1,000% INCREASE IN CYCLING DURING THE PANDEMIC, ITDP IS OVERSEEING IMPLEMENTATION OF THE FIRST 11KM OF A 100KM PERMANENT PROTECTED BIKE LANE NETWORK. SINCE THE CONSTRUCTION BEGAN IN MARCH, ITDP SUBMITTED RECOMMENDATIONS RELATED TO JUNCTION REDESIGN; MARKING DESIGN; BIKE PARKING DESIGN; AND BOLLARD AND SIGNAGE PLACEMENT TO THE PLANNING CONSULTANCY. ITDP'S PLAN FOR DEVELOPING 500KM OF CYCLE PATHS IN JAKARTA WAS APPROVED AND EMBEDDED INTO THE TRANSPORT MASTER PLAN OF JAKARTA. IN ADDITION, ITDP PROVIDED TECHNICAL ASSISTANCE TO THE GOVERNMENT OF JAKARTA FOR THE IMPLEMENTATION OF INTERMODAL INTEGRATION AT FIVE STATIONS, WHICH INCLUDED BRT, MRT, LRT AND A COMMUTER LINE. CURRENTLY, INTER-MODAL INTEGRATION HAS BEEN COMPLETED, INCLUDING GONDANGDIA, TEBET, MANGGARAI,

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

CSW AND PALMERAH STATIONS.

IN 2021, MEXICO CITY ALSO ANNOUNCED THAT AVENIDA DE LOS INSURGENTES, ONE OF THE LONGEST AND MOST FAMOUS URBAN CORRIDORS IN ALL OF LATIN AMERICA, WILL MAKE PERMANENT ITS TWO-WAY 28KM "EMERGENCY" CYCLE LANE THAT HAS SO FAR RESULTED IN AN 275% INCREASE IN THE NUMBER OF CYCLISTS. AS THE CHAMPS-ELYSEES OF LATIN AMERICA, THE INSURGENTES CYCLE LANE PRESENTS A HIGHLY VISIBLE MODEL THAT CAN SERVE AS A MODEL FOR OTHER CITIES AROUND THE WORLD. ITDP IS WORKING ON A RODANDO JUNTAS PILOT PROJECT WITH SEVEN BIKE DELIVERY ORGANIZATIONS TO MAKE GOODS DELIVERY SERVICES IN MEXICO CITY MORE SUSTAINABLE. THE WORK IS BEING IMPLEMENTED WITH TWO GOVERNMENT AGENCIES THAT PROMOTE THE CREATION OF COOPERATIVES, AND AN OPEN SOURCE APP CALLED COOPCYCLE TO PROGRAM AND EXECUTE THE DELIVERIES. ITDP IS FACILITATING A TRAINING PROGRAM ON LOGISTICS, AND SUSTAINABLE MOBILITY TO STRENGTHEN THE CAPACITIES OF BIKE DELIVERY COMPANIES.

EXPENSES \$ 1,237,375. INCLUDING GRANTS OF \$ 0. REVENUE \$ 403,537.

TRAFFIC REDUCTION:

IN BRAZIL, THE PARTNERSHIP BETWEEN ITDP AND CET-RIO IS IMPROVING THE EXISTING SAFE ROUTES TO SCHOOL PROGRAMME AND STREAMLINING IT INSIDE THE GOVERNMENT ORGANIZATION. FIVE CAPACITY BUILDING SESSIONS WERE IMPLEMENTED TARGETING A GROUP OF 20 TECHNICIANS ALLOCATED AT THE BOROUGH LEVEL, RAISING AWARENESS ON THE SAFE SYSTEMS APPROACH AND THE CRUCIAL ROLE OF STREET DESIGN IN SAVING LIVES, AS WELL AS ON THE IMPORTANCE OF ACTIVE MOBILITY AND CHILDHOOD DEVELOPMENT POLICIES. THE CENTRAL PILLAR OF THE INITIATIVE IS A SAFE ROUTE TO SCHOOL PILOT INTERVENTION, WHICH INVOLVES THE PARTICIPANTS IN THE ROAD SAFETY EVALUATIONS AND REDESIGN PROPOSAL. THE INITIATIVE WAS WELL RECEIVED BY

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

THE MAYOR AND IS NOW BEING TREATED AS THE PILOT OF THE REVAMPED SAFE ROUTES TO SCHOOL PROGRAMME THAT WILL BE IMPLEMENTED IN 2022.

TO ADVANCE INCLUSIVE, COMPACT CITIES IN BRAZIL, ITDP IS WORKING IN COLLABORATION WITH THE WORLD BANK ON A TOD PLAN THAT WILL ADDRESS TRAFFIC AND CONGESTION ISSUES FOR QUEIMADOS, A POOR MUNICIPALITY IN THE STATE OF RIO. IN 2021, IN ADDITION TO COMPLETING THE BASIC ENGINEERING PROJECT, PRODUCTS 9 (LEGAL MODELING) AND 10 (FINANCIAL MODELING) WERE SUBMITTED AND ARE UNDER REVISION/DISCUSSION WITH THE SECRETARY OF TRANSPORT. A FINAL PROJECT PRESENTATION WILL BE MADE FOR THE WORLD BANK AND THE RIO STATE WITHIN A COUPLE OF WEEKS.

IN CHINA, CITIES ARE WORKING ON TRAFFIC DEMAND MANAGEMENT MEASURES TO REDUCE DRIVING, EITHER THROUGH PARKING, CONGESTION CHARGING, OR PREFERENTIAL ZONING, AND/OR IMPROVE LAND USE TO SUPPORT MIXED, COMPACT, AND DENSE URBAN DEVELOPMENT. ITDP IS WORKING TO IMPLEMENT A LOW EMISSION ZONE IN JINAN AND HAS FINISHED THE CONDITION SURVEYS, ASSESSMENTS OF EXISTING NMT ENVIRONMENT, BUS, AND PARKING SYSTEMS WITHIN THE STUDY AREA. ITDP HAS SUBMITTED AND PRESENTED A NUMBER OF REPORTS ON DOMESTIC AND FOREIGN EXPERIENCES, INVESTIGATIVE DESIGN AND IMPLEMENTATION SCHEMES, DEMAND PREDICTION, AND A TRAFFIC TRAVEL ANALYSIS MODEL TO THE WORLD BANK PROJECT OFFICE, JINAN TRANSPORTATION BUREAU, AND JIANAN BUS COMPANY. THE TEAM PROVIDED PRELIMINARY DESIGNS ON OPTIMIZATION OF BUS ROUTES AND THROUGH TRAFFIC, BETTER PARKING MANAGEMENT FOR BOTH LEZ DESIGN AREA AND LEZ RESEARCH AREA, AND BETTER NMT SOLUTIONS INCLUDING COMPLETE STREET COMPONENTS.

ITDP IS ALSO WORKING ON PARKING REFORM IN THE DOWNTOWN AREA OF JINAN. IN 2021, ITDP HAS FINISHED PARKING DEMAND AND SUPPLY SURVEYS OF BOTH ON STREET SPACE AND OFF-STREET PARKING LOTS. THE TEAM IS DEVELOPING PARKING REFORM RECOMMENDATIONS FROM OUTRIGHT BANS TO THE IMPROVEMENT OF

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

STREET DESIGNS, PRICING SCHEMES, AND MANAGEMENT AND ENFORCEMENT MECHANISMS. IN APRIL, BEIJING ISSUED A NEW PARKING STANDARD, WHICH REFLECTS ITDP'S POLICY RECOMMENDATIONS. THE PARKING STANDARD CONVERTS OFF-STREET PARKING MINIMUMS TO MAXIMUMS IN NON-RESIDENTIAL BUILDINGS AND ESTABLISHES RESTRICTIONS ON THE MAXIMUM NUMBER OF PARKING SPACES IN THE CITY CENTER AND SURROUNDING AREAS. THIS STANDARD FOLLOWS PREVIOUS ITDP-LED PARKING REFORMS IN BEIJING, INCLUDING SMART PARKING MANAGEMENT SYSTEMS FOR 77,000 SPACES ACROSS THE CITY, STRICTER ENFORCEMENT OF ILLEGAL PARKING, AND RESTRICTIONS TO PREVENT PARKING ON SIDEWALKS.

ITDP HAS BEEN WORKING ON PARKING REFORM IN BEIJING SINCE 2015 WHEN ITDP SUBMITTED A REPORT THAT RAISED A SERIES OF SUSTAINABLE SOLUTIONS FOR IMPROVING PARKING CONDITIONS. IN RESPONSE, BEIJING IMPLEMENTED A PACKAGE OF REFORMS WHICH INCLUDED ON-STREET PARKING REFORM, MAXIMUM PARKING STANDARD, PARKING ZONING, PARKING PRICING, AND PARKING ENFORCEMENT. THE REFORM OF OFF-STREET PARKING POLICY FOR OFFICE BUILDINGS IN BEIJING, COMBINED WITH IMPROVED ON-STREET PARKING REGULATION AND ENFORCEMENT, WILL PREVENT THE EMISSION OF AN ESTIMATED CUMULATIVE 2.5 MEGATONNES CO2 BY 2030 AND 10 MEGATONNES BY 2050. ITDP HOPES TO EXPAND AND IMPROVE THE PARKING REFORM MEASURES IN BEIJING, AND REPLICATE BEIJING'S SUCCESSES IN OTHER CITIES IN CHINA.

IN 2021, ITDP HAS BEEN PREPARING AN AMBITIOUS TOD STRATEGY FOR TIANJIN. THE FINAL VERSIONS OF THE TIANJIN CITY TOD STRATEGY AND PUBLIC ENGAGEMENT REPORT WERE SUBMITTED TO THE TIANJIN PROJECT MANAGEMENT OFFICE IN JULY. RELATED TO THE TIANJIN TOD STRATEGY, ITDP INVITED TRANSPORT EXPERT MICHAEL KING TO SPEAK AT AN ONLINE WEBINAR ABOUT 15 MINUTES TOD IN MAY 2021, AND MORE THAN 3,000 AUDIENCE MEMBERS FROM PLANNING INSTITUTES, UNIVERSITIES, ENGINEERING COMPANIES, AND NGOS WATCHED THE WEBINAR. IN AUGUST 2021, THE "TENTH FIVE-YEAR PLAN FOR

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

COMPREHENSIVE TRANSPORTATION IN TIANJIN" WAS RELEASED AND REFLECTS ITDP'S RECOMMENDATIONS ON TRANSIT-ORIENTED DEVELOPMENT FOR THE CITY, PARTICULARLY TO BUILD AN URBAN TRANSPORTATION NETWORK WITH ORDERLY SPEED AND BUS PRIORITY AND LESS DRIVING. THE BACKBONE OF URBAN RAIL TRANSIT IS PROMINENT, AND ALL THE RAIL TRANSIT CONSTRUCTION PLANNING PROJECTS APPROVED BY THE STATE HAVE BEEN COMPLETED.

IN INDIA, ITDP IS PART OF A COMMITTEE CREATED BY THE URBAN DEVELOPMENT DEPARTMENT TO REVIEW CHENNAI'S COMPREHENSIVE MOBILITY PLAN. ITDP WILL REVIEW AND PROVIDE INPUTS RELATED TO SUSTAINABLE MOBILITY AND COMPACT, DENSE URBAN DESIGN FOR THE PLAN FOR CHENNAI WHICH IS BEING PREPARED BY THE CHENNAI UNIFIED METROPOLITAN TRANSPORT AUTHORITY (CUMTA). ITDP IS ALSO SUPPORTING A COMMITTEE CONSTITUTED BY THE COMMISSIONERATE OF MUNICIPAL ADMINISTRATION TO DEVELOP A PROGRESSIVE PARKING POLICY FOR ALL CITIES IN THE STATE OF TAMIL NADU. ITDP ALSO SUPPORTED THE GREATER CHENNAI CORPORATION (GCC) DRAFT A PROGRESSIVE PARKING POLICY FOR THE CITY OF CHENNAI FOR ITS SUBSEQUENT ADOPTION.

IN MARCH 2021, ITDP FACILITATED A TRAINING SESSION ON STREET DESIGN AND PARKING MANAGEMENT FOR AROUND 60 TOWN PLANNING OFFICIALS FROM CITIES IN JHARKHAND. THE SESSION WAS ORGANIZED BY STATE URBAN DEVELOPMENT AGENCY (SUDA) ITDP PRESENTED A 'SUSTAINABLE URBAN MOBILITY VISION 2026' TO THE TAMIL NADU STATE DEVELOPMENT POLICY COUNCIL (TNSDPC), A BODY RESPONSIBLE TO GUIDE THE STATE GOVERNMENT ON POLICY DECISIONS. OTHER KEY DECISION-MAKERS INCLUDED THE SECRETARIES OF THE STATE TRANSPORT DEPARTMENT AND THE STATE MUNICIPAL AFFAIRS DEPARTMENT, THE DEPUTY COMMISSIONER OF THE GREATER CHENNAI CORPORATION, AND THE SECRETARY OF THE CHENNAI METROPOLITAN DEVELOPMENT AUTHORITY.

IN INDONESIA, ITDP WAS INVOLVED IN THE REVISION OF THREE JAKARTA PARKING POLICY DOCUMENTS. SEVERAL INPUTS FROM ITDP WERE INCORPORATED IN

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

THE DRAFTS, INCLUDING THE EXPANSION OF THE AREA SUBJECT TO HIGHER PARKING FARES TO INCLUDE STREETS WITHIN A 500M RADIUS OF MASS PUBLIC TRANSIT CORRIDORS, IN ORDER TO FURTHER PROMOTE PUBLIC TRANSIT USAGE. HOWEVER, DUE TO THE PANDEMIC AND CURRENT ECONOMIC CONDITIONS, THOSE PARKING POLICY REFORMS WILL BE HALTED FOR THE TIME BEING. JAKARTA PLANS TO IMPLEMENT A COMPLETE STREETS PILOT CONCEPT IN THE KEBAYORAN BARU AREA WITH SUPPORT FROM ITDP. ITDP HAS BEEN SUPPORTING THE JAKARTA GOVERNMENT BY CONDUCTING 24-HOUR FIELD SURVEYS TO COLLECT NMT USER DATA IN THE AREA OF FOCUS. ITDP ALSO WORKS WITH THE JAKARTA TRANSPORTATION AGENCY AND PUBLIC WORK AGENCY ON THE DESIGN OF THE COMPLETE STREETS MODEL IN JAKARTA. ITDP HAS SUBMITTED THE DRAFT GOVERNOR DECREE DOCUMENT RELATED TO COMPLETE STREET DESIGN ADOPTION AT THIS TIME AND WILL CONTINUE TO PUSH IT FORWARD.

IN EARLY 2021, THE GOVERNMENT OF JAKARTA ISSUED THE LOW EMISSION ZONE IN KOTA TUA, JAKARTA. BASED ON THIS PLAN, ONLY PEDESTRIANS, BICYCLES, PUBLIC TRANSPORT, AND VEHICLES WITH STICKERS CAN ACCESS THIS AREA. ITDP HAS BEEN SUPPORTING THIS PLAN FOR SEVERAL MONTHS BY CONDUCTING FIELD SURVEYS AND GIVING RECOMMENDATIONS. THIS INCLUDED IMPROVEMENT OF EXISTING TRANSPORT, SUCH AS INTEGRATION OF PUBLIC TRANSPORT IN KOTA TUA, INTEGRATION OF WAYFINDING BETWEEN PUBLIC TRANSPORT AND OTHER MODES, AND ALSO THE IMPROVEMENT OF LOCAL TRANSPORT MODES LIKE: BECAK, SEPEDA ONTHEL, AND OJEK SEPEDA.

MOREOVER, ITDP INDONESIA WILL ALSO BE RESPONSIBLE FOR MONITORING THE IMPLEMENTATION OF THIS LEZ PROJECT. JAKARTA IS EXPECTED TO LAUNCH THEIR ELECTRIC ROAD PRICING (ERP) PROGRAM BY YEAR-END AFTER MUCH DELAY. ITDP HAS BEEN DEEPLY INVOLVED IN THE DESIGN OF THE ERP, PROVIDING TECHNICAL ASSISTANCE, INCLUDING FINANCIAL MODELING, TO THE CITY. AS THE FIRST ERP IN INDONESIA, WE EXPECT A TRIAL-AND-ERROR PERIOD AT FIRST, WHICH

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

WILL PRESENT OPPORTUNITIES FOR IMPROVEMENTS, SUCH AS CONSIDERATION OF EMISSIONS-DIFFERENTIATED PRICING. ITDP PARTICIPATED IN THE SECOND ROUND OF FOCUS GROUP DISCUSSIONS (THE FIRST ROUND OF DISCUSSIONS WAS HELD LAST YEAR) ORGANIZED BY THE JAKARTA TRANSPORT AGENCY TO COLLECT FEEDBACK ON HIGH PARKING FARES, AS A RESULT OF THE COVID-19 PANDEMIC. WITH REGARD TO THE LEZ PILOT IN THE KOTA TUA AREA OF JAKARTA, ITDP IS NOW DIRECTLY INVOLVED IN PLANNING THE BICYCLE LANE, WAYFINDING, AND INCLUSIVITY ASPECTS OF THE OLD TOWN DEVELOPMENT. EXPENSES \$ 883,840. INCLUDING GRANTS OF \$ 0. REVENUE \$ 288,240.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
 IN THE US, ITDP'S WORK TO ADVANCE BRT IN BOSTON HAS ALSO BENEFITED GREATLY FROM AN INCREASED INTEREST IN CYCLING INFRASTRUCTURE IMPROVEMENT AND OPTIONS FOR A SAFE RETURN TO PUBLIC SPACE. THE COVID-19 PANDEMIC HAS IMPACTED MANY OF THE CITY'S PRIORITIES, AND AS THE DEMAND FOR SAFE CYCLING INFRASTRUCTURE AND OPEN STREETS RISES, THERE IS A CORRESPONDING WILLINGNESS FROM DECISION MAKERS TO EXECUTE QUICK BUILD IMPROVEMENTS WITH FASTER TIMELINES IN ORDER TO MEET THESE DEMANDS AND PROVIDE THE NECESSARY SPACE TO PLAN PERMANENT, LONG-TERM SOLUTIONS. ITDP HAS BEEN ABLE TO LEVERAGE THE MOMENTUM FROM CYCLING ADVOCATES TO DIRECT AWARENESS TOWARD THE WAYS IN WHICH BRT BENEFITS ALL PEOPLE - INCLUDING CYCLISTS AND PEDESTRIANS. A SHARED VISION FOR TRANSFORMATIONAL STREET REDESIGN ALLOWS BETTER ENGAGEMENT WITH PARTNER ORGANIZATIONS, A WIDER POOL OF DECISION MAKERS WITH WHOM TO COLLABORATE, AND A SAFE STRATEGY FOR GREEN POST-PANDEMIC REVITALIZATION.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
 IN MEXICO, ITDP HAS REACHED AN AGREEMENT WITH THE METROPOLITAN

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

PLANNING INSTITUTE TO WORK ON OFF-STREET PARKING REFORM FOR THE 9 MUNICIPALITIES THAT ENCOMPASS THE GUADALAJARA'S METROPOLITAN AREA (AMG) IN THE THIRD QUARTER, AFTER MUNICIPAL ELECTIONS. ITDP HAS WORKED ON SEVERAL EFFORTS TO REDUCE DRIVING THROUGH PARKING AND PRICING MECHANISMS IN MEXICO CITY. A PARKING REGULATION PILOT HAS CONCLUDED IN THE SANTA MARA LA REDONDA AREA, AND ITDP IS IN THE PROCESS OF DRAFTING SPECIFIC RECOMMENDATIONS FOR LOCAL AUTHORITIES. IN MORELIA, ITDP ASSISTED WITH UPDATING A DRAFT ON PARKING NORMS THAT ELIMINATE REQUIREMENTS. WITH ITDP'S SUPPORT, SAN PEDRO GARZA GARCA UPDATED PARKING MAXIMUMS FOR ITS MUNICIPAL URBAN DEVELOPMENT PLAN.

THE PROPOSAL FOR THE LOW EMISSION ZONE IN THE HISTORIC CENTER OF MEXICO CITY IS UNDERWAY. ITDP IS CURRENTLY DEVELOPING STRATEGIES FOR STREET PEDESTRIANIZATION, ON- AND OFF-STREET PARKING REFORMS, AND A DESIGN PROPOSAL FOR AN ELECTRIC PUBLIC TRANSPORTATION CORRIDOR IN THE CITY CENTER. ITDP IS WORKING ON SCALING UP PARKING REFORM THROUGH SEVERAL PROJECTS ACROSS THE COUNTRY. SAN PEDRO GARZA GARCA, A MUNICIPALITY OF THE MONTERREY METROPOLITAN AREA, PRESENTED A PARKING REFORM PROPOSAL IN ITS URBAN DEVELOPMENT PLANS DURING A PUBLIC CONSULTATION PROCESS. ITDP IS IN CONVERSATION WITH AUTHORITIES FROM OTHER MUNICIPALITIES OF THE METROPOLITAN AREA ABOUT APPLYING SIMILAR REFORMS.

ITDP CONTINUES IN OUR EFFORTS TO REDUCE DRIVING THROUGH PARKING AND PRICING MECHANISMS ACROSS LATIN AMERICA. WE ARE WORKING WITH AUTHORITIES FROM MORELIA, MEXICO; SANTIAGO, CHILE; AND ROSARIO, ARGENTINA TO IMPLEMENT PARKING REFORM. IN MORELIA, THE PARKING REFORM WAS APPROVED BY THE MUNICIPAL PLANNING INSTITUTE BOARD; HOWEVER, IT WAS NOT APPROVED BY COUNCIL MEMBERS. IN SANTIAGO, THE PREVIOUS MAYOR AGREED TO REVIEW IDEAS FOR REFORM; HOWEVER, HE WAS NOT REELECTED. IN ROSARIO,

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

A COUNCIL PERSON ENDORSED THE PARKING REFORM AND IS IN THE PROCESS TO SECURE POLITICAL BACK-UP.

ITDP IS WORKING WITH METROPOLITAN AND MUNICIPAL AUTHORITIES OF GUADALAJARA ON THE FIRST CITY-WIDE PARKING REFORM OF ITS KIND. A TECHNICAL OPINION WAS OFFICIALLY SUBMITTED TO RELEVANT AUTHORITIES TO JUSTIFY THE LEGAL CHANGE. THE REFORM IS EXPECTED TO BE APPROVED BY THE MAJORITY OF THE MUNICIPALITIES IN THE METROPOLITAN AREA IN 2022.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:
BRAZIL, CHINA, INDIA, INDONESIA,
KENYA, MEXICO

FORM 990, PART VI, SECTION B, LINE 11B:
THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED BY THE CHIEF OPERATING OFFICER AND THE FINANCE COMMITTEE BEFORE SUBMISSION. THE ENTIRE BOARD RECEIVES A COPY OF THE FORM 990 PRIOR TO FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:
THE ORGANIZATION ANNUALLY MONITORS AND ENFORCES THE CONFLICT OF INTEREST POLICY.

AN INTERESTED PERSON MAKES A PRESENTATION AT THE BOARD OR COMMITTEE MEETING, BUT AFTER SUCH PRESENTATION, HE/SHE LEAVES THE MEETING DURING THE DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT THAT RESULTS IN THE CONFLICT OF INTEREST.

THE CHAIRPERSON OF THE BOARD OR COMMITTEE IF APPROPRIATE, APPOINTS A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

PROPOSED TRANSACTIONS ARRANGEMENT.

AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE DETERMINES WHETHER THE CORPORATION CAN OBTAIN A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT WITH REASONABLE EFFORTS FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST.

IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY ATTAINABLE UNDER CIRCUMSTANCES THAT WOULD NOT GIVE RISE TO CONFLICT OF INTEREST, THE BOARD OR COMMITTEE DETERMINES BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE CORPORATION'S BEST INTEREST AND FOR ITS OWN BENEFIT, AND WHETHER THE TRANSACTION IS FAIR AND REASONABLE TO THE CORPORATION, AND IT MAKES ITS DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION ARRANGEMENT IN CONFORMITY WITH SUCH DETERMINATION.

THE SAME POLICY APPLIES TO ALL EMPLOYEES.

FORM 990, PART VI, SECTION B, LINE 15A:

AN ANNUAL REVIEW OF THE TOP MANAGEMENT OFFICIAL (CHIEF EXECUTIVE OFFICER (CEO)) IS NORMALLY CONDUCTED BY THE BOARD OF DIRECTORS, NAMELY THE PERFORMANCE EVALUATION COMMITTEE OF THE BOARD. THE CEO'S SALARY IS REVIEWED AGAINST THE INDUSTRY TRENDS TO MAKE SURE THAT IT IS COMPARABLE WITH THOSE AT SIMILAR NONPROFITS. THE PERFORMANCE AND SALARY REVIEW IS DOCUMENTED AND PUT IN THE PERSONNEL FILE. TYPICALLY, THE BOARD EVALUATES THE CEO'S PERFORMANCE, AT THE END OF THE FISCAL YEAR AND THEN RECOMMENDS A BONUS AND/OR COMPENSATION CHANGE AT THEIR LAST BOARD MEETING OF THE FISCAL YEAR. THE LAST COMPENSATION REVIEW TOOK PLACE IN DECEMBER 2021.

Name of the organization	INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number	52-1399520
--------------------------	---	--------------------------------	------------

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

PROGRAM CONSULTING SERVICES:

PROGRAM SERVICE EXPENSES	2,148,302.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	2,148,302.

GRAPHIC DESIGN AND COPY EDITING:

PROGRAM SERVICE EXPENSES	85,283.
MANAGEMENT AND GENERAL EXPENSES	5,536.
FUNDRAISING EXPENSES	169.
TOTAL EXPENSES	90,988.

PUBLIC RELATIONS:

PROGRAM SERVICE EXPENSES	135,772.
MANAGEMENT AND GENERAL EXPENSES	8,813.
FUNDRAISING EXPENSES	270.
TOTAL EXPENSES	144,855.

OTHER PROFESSIONAL FEES:

PROGRAM SERVICE EXPENSES	352,428.
MANAGEMENT AND GENERAL EXPENSES	162,325.
FUNDRAISING EXPENSES	4,965.

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
---	--

TOTAL EXPENSES	519,718.
----------------	----------

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	2,903,863.
--	------------

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

RECOGNIZED PPP LOAN GRANT	-454,100.
---------------------------	-----------

TRANSFER OF BALANCES TO INDIA NETWORK	-326,501.
---------------------------------------	-----------

EXCHANGE RATE LOSS	-64,121.
--------------------	----------

TOTAL TO FORM 990, PART XI, LINE 9	-844,722.
------------------------------------	-----------

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization **INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY** Employer identification number **52-1399520**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ITDP MEXICO A.C. - 98-0666674 AV. MEXICO #69, COLONIA HIPODROMO, CONDESA, MEXICO CITY, DF CP, MEXICO 06100	SUSTAINABLE TRANSPORTATION	MEXICO	463,340.	235,646.	ITDP
INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO - 98-0666675, AVENIDA ALMIRANTE BARROSO 06, SALAS 501/502/503, URBAN MOBILITY TRANSFORMATION - 98-0683919 5/2, 3RD STREET, NEHRUNAGAR	SUSTAINABLE TRANSPORTATION	BRAZIL	673,402.	146,199.	ITDP
ADYAR CHENNAI, INDIA 600020 URBAN WORKS INSTITUTE - 82-8294933 5/2, 3RD STREET, NEHRUNAGAR	SUSTAINABLE TRANSPORTATION	INDIA	231,004.	0.	ITDP
ADYAR CHENNAI, INDIA 600020	SUSTAINABLE TRANSPORTATION	INDIA	220,888.	0.	ITDP

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Schedule R (Form 990)

52-1399520

Part I Continuation of Identification of Disregarded Entities

Table with 6 columns: (a) Name, address, and EIN of disregarded entity; (b) Primary activity; (c) Legal domicile (state or foreign country); (d) Total income; (e) End-of-year assets; (f) Direct controlling entity. Rows include entities from Mexico, Indonesia, and Kenya.

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	
b Gift, grant, or capital contribution to related organization(s)	1b	
c Gift, grant, or capital contribution from related organization(s)	1c	
d Loans or loan guarantees to or for related organization(s)	1d	
e Loans or loan guarantees by related organization(s)	1e	
f Dividends from related organization(s)	1f	
g Sale of assets to related organization(s)	1g	
h Purchase of assets from related organization(s)	1h	
i Exchange of assets with related organization(s)	1i	
j Lease of facilities, equipment, or other assets to related organization(s)	1j	
k Lease of facilities, equipment, or other assets from related organization(s)	1k	
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	
o Sharing of paid employees with related organization(s)	1o	
p Reimbursement paid to related organization(s) for expenses	1p	
q Reimbursement paid by related organization(s) for expenses	1q	
r Other transfer of cash or property to related organization(s)	1r	
s Other transfer of cash or property from related organization(s)	1s	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY

Schedule R (Form 990) 2021

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners sec. 501(c)(3) orgs.?		(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropor- tionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

PART I, IDENTIFICATION OF DISREGARDED ENTITIES:

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ITDP MEXICO A.C.

EIN: 98-0666674

AV. MEXICO #69, COLONIA HIPODROMO, CONDESA, DELEGACION CUAUTEMOC

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO

EIN: 98-0666675

AVENIDA ALMIRANTE BARROSO 06, SALAS 501/502/503, CENTRO

RIO DE JANEIRO, RJ, CP, BRAZIL 20031-000

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

URBAN MOBILITY TRANSFORMATION

EIN: 98-0683919

5/2, 3RD STREET, NEHRUNAGAR

ADYAR CHENNAI, INDIA 600020

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

URBAN WORKS INSTITUTE

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

EIN: 82-8294933

5/2, 3RD STREET, NEHRUNAGAR

ADYAR CHENNAI, INDIA 600020

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

REINVENTANDO CIUDADES

EIN: 98-1126283

AV. MEXICO #69, COLONIA HIPODROMO

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

YAYASAN ITDP

EIN: 82-3604272

JL. JOHAR NO. 20, 5TH FLOOR, KEBON SIRIH, MENTENG

JAKARTA, INDONESIA 10340

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ITDP KENYA

EIN: 82-3804932

NAIROBI GARAGE, THE MIRAGE, WAIYAKI WAY, WESTLANDS

NAIROBI, KENYA 00100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ITDP PRIVATE LIMITED

EIN: 92-0822308

GROUND FLOOR, B-4, GREATER KAILASH ENCLAVE, PART-II,

NEW DELHI, INDONESIA 110048

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP