

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2020

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the 2020 calendar year, or tax year beginning and ending

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY		D Employer identification number 52-1399520
	Doing business as		E Telephone number 212-629-8001
	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 9 EAST, 19TH STREET, 7TH FLOOR	G Gross receipts \$ 10,238,204.	
	City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 10003		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions H(c) Group exemption number ▶
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
J Website: ▶ WWW.ITDP.ORG			
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶			L Year of formation: 1985
			M State of legal domicile: DC

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: SEE PART III, LINE 1.		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	10
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	10
	5	Total number of individuals employed in calendar year 2020 (Part V, line 2a)	5	33
	6	Total number of volunteers (estimate if necessary)	6	12
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.	
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year 7,418,229.	Current Year 9,820,747.
	9	Program service revenue (Part VIII, line 2g)	1,991,289.	412,697.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	6,685.	4,760.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	9,416,203.	10,238,204.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,871,579.	3,657,116.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 104,835.		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	6,141,340.	5,467,480.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	9,012,919.	9,124,596.	
19	Revenue less expenses. Subtract line 18 from line 12	403,284.	1,113,608.	
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year 4,622,697.	End of Year 6,545,861.
	21	Total liabilities (Part X, line 26)	773,103.	1,164,686.
	22	Net assets or fund balances. Subtract line 21 from line 20	3,849,594.	5,381,175.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer		Date		
	MELINDA EISENMANN, CHIEF OPERATING OFFICER Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check if self-employed <input type="checkbox"/>	PTIN
	RICHARD J. LOCASTRO, CPA	<i>Richard J. Locastro</i>	11/11/2021	<input type="checkbox"/>	P00288314
	Firm's name ▶ GELMAN, ROSENBERG & FREEDMAN	Firm's EIN ▶ 52-1392008		Phone no. (301) 951-9090	
Firm's address ▶ 4550 MONTGOMERY AVE SUITE 800N BETHESDA, MD 20814-2930					

May the IRS discuss this return with the preparer shown above? See instructions Yes No

INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY WORKS IN CITIES WORLDWIDE TO BRING ABOUT TRANSPORT SOLUTIONS THAT CUT GREENHOUSE GAS EMISSIONS, REDUCE POVERTY, AND IMPROVE THE QUALITY OF URBAN LIFE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 2,696,625. including grants of \$) (Revenue \$ 144,444.) ITDP CONTINUES TO WORK CLOSELY WITH DEVELOPMENT PARTNERS THAT ARE ACTIVE IN THE REGION, INCLUDING THE WORLD BANK, AFRICAN DEVELOPMENT BANK, AFD, AND EUROPEAN UNION. THESE INSTITUTIONS HAVE SHOWN INCREASED INTEREST IN SUPPORTING THE IMPLEMENTATION OF BRT PROJECTS ACROSS ITDP'S PROJECT CITIES AND CLOSE COLLABORATION WILL BE KEY TO THE SUCCESS OF THESE PROJECTS. IN UGANDA, ITDP IS WORKING WITH THE WORLD BANK COUNTRY TEAM TO DEVELOP AN INSTITUTIONAL PLAN FOR THE BRT PROJECT. KIGALI RECENTLY COMPLETED A FEASIBILITY STUDY FOR A FIRST-PHASE BRT NETWORK. ITDP REVIEWED AND PROVIDED FEEDBACK TO IT IN EARLY 2019 TO BRING IT IN LINE WITH BRT BEST PRACTICES. IN 2020, ITDP PROVIDED DETAILED FEEDBACK TO THE WORLD BANK AND MINISTRY OF INFRASTRUCTURE ON THE DRAFT TOR FOR THE DETAILED DESIGN OF THE FIRST-PHASE BRT CORRIDOR.

4b (Code:) (Expenses \$ 1,617,975. including grants of \$) (Revenue \$ 86,665.) SUSTAINABLE URBAN DEVELOPMENT IN KENYA, ITDP BEGAN PREPARATION OF NATIONAL-LEVEL SUSTAINABLE URBAN DEVELOPMENT GUIDELINES, WHICH AIM TO GUIDE COUNTY GOVERNMENTS IN THE PREPARATION OF PEDESTRIAN- AND TRANSIT-ORIENTED LAND USE PLANS.

IN MID-2020, THE GOVERNMENT OF RWANDA AND THE CITY OF KIGALI LAUNCHED THE KIGALI MASTER PLAN 2050, WHICH INCORPORATES TRANSIT-ORIENTED BUILDING CONTROL AND ZONING REGULATIONS. ITDP WORKED CLOSELY WITH THE PROJECT CONSULTANTS TO ENSURE THAT THE DOCUMENT REFLECTED TOD PRINCIPLES. THE FINAL MASTER PLAN INCORPORATES SEVERAL TOD ELEMENTS, INCLUDING HIGHER DENSITIES ALONG PLANNED BRT CORRIDORS, EXPLICIT INCENTIVES FOR PROVISION OF AFFORDABLE HOUSING NEAR RAPID TRANSIT, AND

4c (Code:) (Expenses \$ 1,155,697. including grants of \$) (Revenue \$ 61,905.) TRAFFIC REDUCTION

ITDP ASSISTED THE PREVIOUS STATE GOVERNMENT OF MAHARASHTRA (2014-2019) IN DEVELOPING A DRAFT OF THE SUSTAINABLE URBAN MOBILITY POLICY. THERE HAS BEEN A SLOWDOWN IN MOMENTUM IN 2020 DUE TO THE CHANGES IN STATE GOVERNMENT, THE ENSUING CHANGES IN LEADERSHIP AT THE STATE URBAN DEVELOPMENT DEPARTMENT, AS WELL AS THE COVID PANDEMIC. IN 2021, ITDP WILL RESTART THE CONVERSATION WITH THE NEW LEADERSHIP TO REFINE THE DRAFT FOR ITS ADOPTION. THIS POLICY AIMS TO REDUCE THE USE OF PERSONAL MOTOR VEHICLES (PMVS) AND RELATED CONGESTION AND POLLUTION IN THE STATE. THE DRAFT POLICY AIMS TO ENSURE THAT WALKING, CYCLING, AND PUBLIC TRANSPORT WILL ACCOUNT FOR AT LEAST 80 PERCENT OF ALL TRIPS BY

4d Other program services (Describe on Schedule O.) (Expenses \$ 2,234,347. including grants of \$) (Revenue \$ 119,683.)

4e Total program service expenses 7,704,644.

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors?</i>	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?	X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

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Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>		X
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	X	
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		37
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		0
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

**INSTITUTE FOR TRANSPORTATION AND
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Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 33		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 2b	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a	X	
b	If "Yes," enter the name of the foreign country ► SEE SCHEDULE O See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 4b		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? ... 7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? N/A 8		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966? N/A 9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A 9b		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders N/A 11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A 12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? N/A 13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b		
c	Enter the amount of reserves on hand 13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year? 14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15		X
	If "Yes," see instructions and file Form 4720, Schedule N.		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16		X
	If "Yes," complete Form 4720, Schedule O.		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

			Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	1a	10		
b Enter the number of voting members included on line 1a, above, who are independent	1b	10		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6 Did the organization have members or stockholders?	6			X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a The governing body?	8a		X	
b Each committee with authority to act on behalf of the governing body?	8b		X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9			X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a		X	
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		X	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.				
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		X	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		X	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c		X	
13 Did the organization have a written whistleblower policy?	13		X	
14 Did the organization have a written document retention and destruction policy?	14		X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				
a The organization's CEO, Executive Director, or top management official	15a		X	
b Other officers or key employees of the organization	15b			X
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).				
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a			X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b			

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **▶ CA, FL, IL, MD, MA, NY, VA, WI**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records ▶
MELINDA EISENMANN - 212-629-8001
9 EAST, 19TH STREET, 7TH FLOOR, NEW YORK, NY 10003

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) HEATHER THOMPSON CHIEF EXECUTIVE OFFICER	40.00	X		X			275,500.	0.	12,937.	
(2) MELINDA EISENMANN CHIEF OPERATING OFFICER	40.00			X			153,958.	0.	38,179.	
(3) AIMEE GAUTHIER CHIEF KNOWLEDGE OFFICER	40.00				X		163,275.	0.	22,318.	
(4) RUNHUI LIU EAST ASIA DIRECTOR	40.00			X			162,125.	0.	18,476.	
(5) KATHLEEN LETCHFORD CHIEF STRATEGY AND DEV'L OFFICER	40.00				X		146,200.	0.	32,129.	
(6) STACY MAYERS FINANCE DIRECTOR	40.00				X		101,892.	0.	24,982.	
(7) MICHAEL KODRANSKY UNITED STATES DIRECTOR	40.00				X		101,906.	0.	17,407.	
(8) JEMILAH MAGNUSON COMMUNICATIONS DIRECTOR	40.00				X		100,835.	0.	17,077.	
(9) PAUL STEELY WHITE PRESIDENT	2.00	X		X			0.	0.	0.	
(10) JANETTE SADIK-KHAN VICE PRESIDENT	2.00	X		X			0.	0.	0.	
(11) JULES FLYNN SECRETARY	2.00	X		X			0.	0.	0.	
(12) BOB HAMBRECHT TREASURER	2.00	X		X			0.	0.	0.	
(13) DAN ABBASI DIRECTOR	2.00	X					0.	0.	0.	
(14) ELLEN LOU DIRECTOR	2.00	X					0.	0.	0.	
(15) PHILIPP RODE DIRECTOR	2.00	X					0.	0.	0.	
(16) REHANA MOOSAJEE DIRECTOR	2.00	X					0.	0.	0.	
(17) CAROLINA TOHA DIRECTOR	2.00	X					0.	0.	0.	

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) JOSEPH RYAN DIRECTOR (THROUGH 06/20)	2.00	X						0.	0.	0.
1b Subtotal								1,205,691.	0.	183,505.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								1,205,691.	0.	183,505.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **8**

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
EXPAND HR, 9710 TRAVILLE GATEWAY DRIVE, STE 114, ROCKVILLE, MD 20850	OUTSOURCED HR AND BENEFITS ADMIN	123,304.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **1**

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Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	3,137,283.				
	f All other contributions, gifts, grants, and similar amounts not included above ...	1f	6,683,464.				
	g Noncash contributions included in lines 1a-1f	1g	\$				
	h Total. Add lines 1a-1f			9,820,747.			
Program Service Revenue	2 a TRANSPORTATION INCOME	Business Code					
		900099	395,213.	395,213.			
	b REGISTRATION FEES	900099	17,484.	17,484.			
	c						
	d						
	e						
	f All other program service revenue						
g Total. Add lines 2a-2f			412,697.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		4,760.			4,760.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	6a	(i) Real				
			(ii) Personal				
	b Less: rental expenses	6b					
	c Rental income or (loss)	6c					
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities				
			(ii) Other				
	b Less: cost or other basis and sales expenses	7b					
	c Gain or (loss)	7c					
	d Net gain or (loss)						
8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a						
b Less: direct expenses	8b						
c Net income or (loss) from fundraising events							
9 a Gross income from gaming activities. See Part IV, line 19	9a						
b Less: direct expenses	9b						
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	10a						
b Less: cost of goods sold	10b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a	Business Code					
	b						
	c						
	d All other revenue						
	e Total. Add lines 11a-11d						
12 Total revenue. See instructions			10,238,204.	412,697.	0.	4,760.	

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX **X**

<i>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</i>	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	661,175.	447,041.	208,365.	5,769.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	2,417,936.	1,765,322.	600,761.	51,853.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	148,407.	102,082.	45,359.	966.
9 Other employee benefits	202,300.	145,080.	55,906.	1,314.
10 Payroll taxes	227,298.	165,856.	57,272.	4,170.
11 Fees for services (nonemployees):				
a Management				
b Legal	60,535.	15,853.	44,679.	3.
c Accounting	138,443.		138,443.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	1,603,909.	1,579,168.	17,380.	7,361.
12 Advertising and promotion				
13 Office expenses	154,594.	137,806.	9,873.	6,915.
14 Information technology	198,907.	180,476.	17,599.	832.
15 Royalties				
16 Occupancy	464,627.	428,375.	33,570.	2,682.
17 Travel	158,398.	152,544.	4,525.	1,329.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	240,318.	229,622.	10,670.	26.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	40,187.	33,823.	5,893.	471.
23 Insurance	37,587.	33,607.	3,686.	294.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a FIELD STAFF	2,198,958.	2,156,044.	42,914.	
b LICENSE FEES	103,172.	77,205.	5,268.	20,699.
c CONTRACT TAXES	42,360.	42,360.		
d PROF. DEVELOPMENT	16,111.	6,081.	9,936.	94.
e All other expenses	9,374.	6,299.	3,018.	57.
25 Total functional expenses. Add lines 1 through 24e	9,124,596.	7,704,644.	1,315,117.	104,835.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

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Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year	
Assets	1 Cash - non-interest-bearing	1,909,581.	1	2,157,423.	
	2 Savings and temporary cash investments	990,125.	2	955,956.	
	3 Pledges and grants receivable, net		3		
	4 Accounts receivable, net	1,419,011.	4	3,199,413.	
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5		
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6		
	7 Notes and loans receivable, net		7		
	8 Inventories for sale or use		8		
	9 Prepaid expenses and deferred charges	137,782.	9	116,944.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	789,690.			
	b Less: accumulated depreciation	751,884.	10c	37,806.	
	11 Investments - publicly traded securities		11		
	12 Investments - other securities. See Part IV, line 11		12		
	13 Investments - program-related. See Part IV, line 11		13		
	14 Intangible assets		14		
	15 Other assets. See Part IV, line 11	91,204.	15	78,319.	
16 Total assets. Add lines 1 through 15 (must equal line 33)	4,622,697.	16	6,545,861.		
Liabilities	17 Accounts payable and accrued expenses	698,364.	17	911,121.	
	18 Grants payable		18		
	19 Deferred revenue		19	251,598.	
	20 Tax-exempt bond liabilities		20		
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21		
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22		
	23 Secured mortgages and notes payable to unrelated third parties		23		
	24 Unsecured notes and loans payable to unrelated third parties		24		
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	74,739.	25	1,967.	
	26 Total liabilities. Add lines 17 through 25	773,103.	26	1,164,686.	
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.				
	27 Net assets without donor restrictions	182,003.	27	67,548.	
	28 Net assets with donor restrictions	3,667,591.	28	5,313,627.	
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.				
	29 Capital stock or trust principal, or current funds		29		
	30 Paid-in or capital surplus, or land, building, or equipment fund		30		
	31 Retained earnings, endowment, accumulated income, or other funds		31		
	32 Total net assets or fund balances	3,849,594.	32	5,381,175.	
33 Total liabilities and net assets/fund balances	4,622,697.	33	6,545,861.		

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Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	10,238,204.
2	Total expenses (must equal Part IX, column (A), line 25)	9,124,596.
3	Revenue less expenses. Subtract line 2 from line 1	1,113,608.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	3,849,594.
5	Net unrealized gains (losses) on investments	
6	Donated services and use of facilities	
7	Investment expenses	
8	Prior period adjustments	
9	Other changes in net assets or fund balances (explain on Schedule O)	417,973.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	5,381,175.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	4,815,510.	8,170,371.	5,455,618.	7,418,229.	9,820,747.	35,680,475.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
4 Total. Add lines 1 through 3	4,815,510.	8,170,371.	5,455,618.	7,418,229.	9,820,747.	35,680,475.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						8,528,613.
6 Public support. Subtract line 5 from line 4.						27,151,862.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4	4,815,510.	8,170,371.	5,455,618.	7,418,229.	9,820,747.	35,680,475.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...	15,953.	7,787.	8,337.	7,494.	4,760.	44,331.
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						35,724,806.
12 Gross receipts from related activities, etc. (see instructions)					12	7,559,726.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)).....	14	76.00 %
15 Public support percentage from 2019 Schedule A, Part II, line 14	15	60.92 %
16a 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2019 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2019 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2020. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2019. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described in line 11a above?		
c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .		
11a		
11b		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
1		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		Yes	No
b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI .			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
2a			
2b			
3a			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

INSTITUTE FOR TRANSPORTATION AND

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>)	5
6	Other distributions (<i>describe in Part VI</i>). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions.	8
9	Distributable amount for 2020 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required - <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2020			
a From 2015			
b From 2016			
c From 2017			
d From 2018			
e From 2019			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2020 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2021. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2016			
b Excess from 2017			
c Excess from 2018			
d Excess from 2019			
e Excess from 2020			

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Multiple horizontal lines for supplemental information.

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Employer identification number

52-1399520

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>4,172,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2		\$ <u>1,527,511.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3		\$ <u>444,047.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4		\$ <u>400,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5		\$ <u>250,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6		\$ <u>215,495.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 201,226.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____

Name of organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY Employer identification number 52-1399520

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and questions about donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose of easements, number of easements, acreage, and expenses, and questions about monitoring and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include questions about reporting art and historical treasures.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment %
 - b Permanent endowment %
 - c Term endowment %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|--------|----|
| (i) Unrelated organizations | 3a(i) | |
| (ii) Related organizations | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		386,174.	368,212.	17,962.
d Equipment		350,524.	331,089.	19,435.
e Other		52,992.	52,583.	409.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				37,806.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEPOSITS	1,967.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	1,967.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	10,711,056.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b	18,752.	
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d	454,100.	
e	Add lines 2a through 2d	2e		472,852.
3	Subtract line 2e from line 1	3		10,238,204.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5		10,238,204.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	9,143,347.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a	18,752.	
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e		18,752.
3	Subtract line 2e from line 1	3		9,124,595.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5		9,124,595.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019, ITDP HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

PPP LOAN THAT WAS REPORTED AS A CONDITIONAL GRANT ON THE 454,100. FINANCIAL STATEMENTS, BUT HAS NOT OFFICALLY BEEN GRANTED FORGIVNESS DURING THE TAX PERIOD. HOWEVER, PRIOR TO FILING THE FORM 990, ORGANIZATION RECEIVED FULL FORGIVENESS FROM THE SBA.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public
Inspection

Name of the organization INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY	Employer identification number 52-1399520
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Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
NORTH AMERICA	1	48	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	864,227.
SOUTH AMERICA	1	60	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	831,192.
SUB-SAHARAN AFRICA	1	19	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	783,202.
SOUTH ASIA	4	56	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	640,778.
EAST ASIA AND THE PACIFIC	3	75	PROGRAM SERVICES	PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT),	1,536,987.
SOUTH AMERICA	0	0	INVESTMENTS		296,689.
EAST ASIA AND THE PACIFIC	0	0	INVESTMENTS		68,445.
3 a Subtotal	10	258			5,021,520.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	10	258			5,021,520.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020

SEE PART V FOR COLUMN (E) DESCRIPTIONS

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No

- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No

- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* Yes No

- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* Yes No

- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No

- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* Yes No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 3, COLUMN (E):

REGION: NORTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SOUTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SUB-SAHARAN AFRICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: SOUTH ASIA

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

REGION: EAST ASIA AND THE PACIFIC

(E) SPECIFIC TYPES OF SERVICES IN REGION: PLANNING & ADVOCACY FOR: BRT (BUS RAPID TRANSIT), NON-MOTORIZED TRANSPORTATION (NMT), TRANSIT ORIENTED DEVELOPMENT (TOD) AND TRAFFIC DEMAND MANAGEMENT (TDM)

SCHEDULE F, PART I, LINE 3:

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2020

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization **INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY** Employer identification number **52-1399520**

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7	X	
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

**INSTITUTE FOR TRANSPORTATION AND
DEVELOPMENT POLICY**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) HEATHER THOMPSON CHIEF EXECUTIVE OFFICER	(i)	240,500.	35,000.	0.	5,087.	7,850.	288,437.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MELINDA EISENMANN CHIEF OPERATING OFFICER	(i)	153,958.	0.	0.	13,275.	24,904.	192,137.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) AIMEE GAUTHIER CHIEF KNOWLEDGE OFFICER	(i)	163,275.	0.	0.	13,350.	8,968.	185,593.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) RUNHUI LIU EAST ASIA DIRECTOR	(i)	162,125.	0.	0.	9,973.	8,503.	180,601.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) KATHLEEN LETCHFORD CHIEF STRATEGY AND DEV'L OFFICER	(i)	146,200.	0.	0.	12,056.	20,073.	178,329.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

HEATHER THOMPSON AND STACY MAYERS RECEIVED BONUSES OF \$35,000 AND \$2,500,
RESPECTIVELY.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

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FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

THE MINISTRY OF WORKS AND TRANSPORT, IN PARTNERSHIP WITH THE KAMPALA CAPITAL CITY AUTHORITY (KCCA), HAS PREPARED DESIGNS FOR A FIRST-PHASE BRT NETWORK. HOWEVER, THE DESIGNS ARE FLAWED AND THE PLANNED INFRASTRUCTURE WOULD NOT BE ABLE TO HANDLE EXPECTED GROWTH IN PASSENGER DEMAND. DUE TO ITDP'S ADVOCACY, MOWT AND UNRA NOW ACCEPT THE NEED TO REVISE THE DESIGNS. IN ANTICIPATION OF BRT IMPLEMENTATION, UNRA AGREED TO CHANGE THE DESIGNS IN 2020 FOR AN ONGOING FLYOVER PROJECT ALONG THE BRT NETWORK TO INCORPORATE A MEDIAN BRT STATION WITH PASSING LANES AND ADEQUATE PEDESTRIAN ACCESS. THE FLYOVER DESIGNS WERE REVISED IN 2020. ADDIS ABABA LAUNCHES THE 17.4 KM FIRST-PHASE B2 BRT CORRIDOR, WITH RELIABLE SERVICE AND STRONG CORRIDOR MANAGEMENT. THE CITY ALSO FINALIZES THE DESIGNS FOR A SECOND 11.1 KM BRT CORRIDOR AND BEGINS IMPLEMENTATION. ADDIS ABABA ADOPTS BEST-PRACTICE STREET DESIGN STANDARDS AND DEVELOPS LOCAL AREA PLANS FOR SEVERAL TOD ZONES. THE CITY LAUNCHES A BICYCLE SHARING SYSTEM PAIRED WITH HIGH-QUALITY BICYCLE INFRASTRUCTURE. AT THE NATIONAL LEVEL, THE FEDERAL TRANSPORT AUTHORITY FINALIZES GUIDELINES ON MOBILITY PLANNING. TWO SECONDARY CITIES ADOPT PROGRESSIVE MOBILITY PLANS, LEADING TO AN INCREASE IN SUSTAINABLE TRANSPORT INVESTMENTS IN BOTH CITIES.

IN NAIROBI, ITDP PROVIDED INPUT TO THE NAIROBI METROPOLITAN AREA TRANSPORT AUTHORITY (NAMATA) REGARDING THE ONGOING BRT PLANNING PROCESS IN ORDER TO ENSURE BEST PRACTICES WILL BE MET. BASED ON A SERVICE PLAN THAT ITDP PREPARED TOGETHER WITH NAMATA IN 2019, ITDP CONTINUED TO ADVOCATE FOR BEST PRACTICE DESIGNS FOR THE LINE 2 CORRIDOR.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

032211 11-20-20

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UNFORTUNATELY, THE CURRENT DESIGNS OMIT KEY ELEMENTS SUCH AS PASSING LANES, INFRASTRUCTURE IN THE CITY CENTRE, AND AN ADEQUATE BUS FLEET. ITDP CONTINUED TO RAISE CONCERNS ABOUT THE DESIGNS IN DISCUSSIONS WITH SENIOR OFFICIALS AND TECHNICAL STAFF. ITDP HAS ALSO PARTNERED WITH ORGANISATIONS SUCH AS THE KENYA PRIVATE SECTOR ALLIANCE AND INSTITUTE OF ENGINEERS OF KENYA TO CALL ATTENTION TO BRT DESIGN PRINCIPLES AND BEST PRACTICES.

NEW CORRIDOR OF THE PUNE RAINBOW BRT - IN 2020, PUNE OPENED A NEW CORRIDOR OF THE RAINBOW BRT FOR PUBLIC USE WITH 10 STATIONS OVER A 5 KILOMETRE STRETCH. AS MENTIONED ABOVE, ITDP SUPPORTED PMPML, THE CITY BUS OPERATOR, WITH ROUTE RATIONALISATION AND THE PLANNING OF THE BRT CORRIDORS.

DESPITE THE CHALLENGING CIRCUMSTANCES BROUGHT ON BY THE COVID-19 PANDEMIC, ITDP CONTINUED TO MAKE MEASURABLE PROGRESS TOWARDS THE OBJECTIVES OF THE REDUCING EMISSIONS THROUGH INTEGRATION AND OPTIMIZATION OF PUBLIC TRANSPORT IN INDONESIA PROJECT IN 2020. ITDP'S TECHNICAL GUIDANCE AND RECOMMENDATIONS HAVE LED TO MEASURABLY POSITIVE RESULTS ON THE GROUND.

FORM 990, PART III, LINE 4A

THIS INCLUDES THE ACHIEVEMENT OF A MAJOR MILESTONE FOR TRANSJAKARTA AND THE PROJECT ON FEBRUARY 5, 2020, WHEN THE SYSTEM SURPASSED 1 MILLION DAILY RIDERS FOR THE FIRST TIME WITH 1,006,579 CUSTOMERS. THIS PEAK REPRESENTS AN 185% INCREASE IN AVERAGE RIDERSHIP SINCE THE PROJECT BEGAN IN 2015. ITDP'S SUPPORT WAS CRUCIAL IN ACHIEVING THIS GOAL BY PROVIDING TECHNICAL ASSISTANCE TO IMPROVE SERVICE QUALITY AND INTEGRATE

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MORE THAN 250 ADDITIONAL ROUTES. WHILE THE COVID-19 PANDEMIC HAS IMPACTED RIDERSHIP IN THE LAST YEAR, ACHIEVING THE 1 MILLION RIDERS' MILESTONE STILL CEMENTS TRANSJAKARTA AS A REGIONAL BEST PRACTICE AND MODEL SYSTEM FOR SOUTHEAST ASIA AND THE WORLD. ITDP IS NOW WORKING TO IMPLEMENT SERVICE AND OPERATIONAL IMPROVEMENTS TO ENSURE THAT RIDERSHIP BOUNCES BACK TO PRE-PANDEMIC LEVELS IN THE COMING MONTHS.

IN COLLABORATION WITH UNEP AND UNIDO, ITDP IS ASSISTING TRANSJAKARTA ELECTRIFY 10,000 OF ITS BUSES BY 2030. ITDP IS SUPPORTING TRANSJAKARTA BY PROVIDING RECOMMENDATIONS ON E-MOBILITY POLICY GAPS AND DEVELOPING A ROADMAP AND IMPLEMENTATION PHASE FOR THE TRANSJAKARTA E-BUS PLAN. A STUDY FROM THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION (ICCT) SHOWS THAT THE TRANSJAKARTA E-BUS PLAN TO ELECTRIFY MORE THAN 50% OF THEIR FLEETS WILL REDUCE GHG EMISSIONS AROUND 177 KTCO₂E OR EQUAL TO 49%, ALIGNING AND SUPPORTING THE OBJECTIVES OF THIS PROJECT.

UNFORTUNATELY, WHEN THE COVID-19 PANDEMIC BEGAN IN MARCH 2020, DAILY RIDERSHIP NUMBERS UNDERSTANDABLY DROPPED. DUE TO THE PANDEMIC, NEW REGULATIONS WERE INTRODUCED BY THE JAKARTA GOVERNOR THAT REDUCED THE MAXIMUM CAPACITY ON PUBLIC TRANSPORT TO 50% TO SUPPORT SOCIAL DISTANCING EFFORTS. SEVERAL TRANSJAKARTA ROUTES WERE PAUSED, SUCH AS BORDER ROUTES, NON-BRT ROUTES, AND TOURISM ROUTES. AS A RESULT, AVERAGE DAILY RIDERSHIP FOR THE REST OF 2020 REMAINED AROUND 30% OF THE PRE-PANDEMIC NUMBERS.

BY FEBRUARY 2021, AVERAGE DAILY RIDERSHIP HAD AGAIN BEGUN TO RISE TO 340,000 PASSENGERS. ITDP IS WORKING TO IMPLEMENT SERVICE, OPERATIONAL, AND ACCESSIBILITY IMPROVEMENTS TO MITIGATE THE DECREASE IN RIDERSHIP.

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IN ADDITION, TRANSJAKARTA IS CURRENTLY NOT OPERATING AT FULL SERVICE WITH A NUMBER OF ROUTES PAUSED. TO MITIGATE THIS IN THE SHORT TERM, ITDP IS ADVISING ON THE INTEGRATION OF ADDITIONAL ANGKOT ROUTES THIS YEAR. AS A RESULT OF THESE EFFORTS, ITDP EXPECTS THAT WHEN RESTRICTIONS ARE EASED AND TRANSJAKARTA RESUMES FULL CAPACITY, THE AVERAGE OF DAILY PASSENGERS WILL INCREASE SUBSTANTIALLY.

SEMARANG SIGNED AN MOU TO WORK WITH ITDP IN 2017 TO PLAN AND IMPLEMENT A BRT SYSTEM WITH A FULL CORRIDOR AND OTHER SUPPORTING MEASURES, SUCH AS PEDESTRIAN AND CYCLE FACILITY IMPROVEMENTS. THE FIRST CORRIDOR OF TRANS SEMARANG WAS IMPLEMENTED IN 2009 AS A BRT-LITE CORRIDOR, AS IT DID NOT FULLY MEET THE REQUIREMENTS OF A BRT INCLUDING DEDICATED LANES. FROM 2017 TO 2019, ITDP ASSISTED ON IMPROVEMENTS TO CORRIDOR 5, 6, 7 AND AN AIRPORT SERVICE CORRIDOR. ITDP ALSO ASSISTED IN THE PROCESS OF TRANSFORMING PAYMENT PROCEDURES FROM GOVERNMENT TO THE OPERATORS AND THE IMPLEMENTATION OF A FULLY-DEDICATED LANE OF TRANS SEMARANG BRT WITH PT SMI WHICH WILL BE IMPLEMENTED IN 2023 AND WILL REPRESENT A MAJOR STEP UP IN THE QUALITY AND SERVICE OF TRANS SEMARANG.

IN 2020, ITDP CONTINUED TO MONITOR TRANS SEMARANG AND PROVIDE RECOMMENDATIONS FOR THE IMPLEMENTATION OF FOUR ADDITIONAL FEEDER ROUTES AND A REROUTING PLAN FOR MIKROTRANS (ANGKOTS) IN SEMARANG. SINCE THE COVID-19 OUTBREAK, ITDP HAS WORKED WITH THE LOCAL CITY BUS OPERATOR (PT. TRANS SEMARANG) TO MONITOR CHALLENGES AND PROVIDE RECOMMENDATIONS ON WAYS TO MITIGATE THE SPREAD OF COVID-19 AT PUBLIC TRANSPORT FACILITIES AND IMPROVE HEALTH PROTOCOLS FOR STAFF AND EMPLOYEES.

CORRIDOR 1 TRANSJAKARTA ON JALAN SUDIRMAN - THAMRIN, WHICH WAS

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COMPLETED IN 2019, HAS RETAINED ITS "SILVER" RATING. THIS CORRIDOR ALSO CONNECTS WITH MRT ROUTES. UNFORTUNATELY, THE COVID-19 OUTBREAK CAUSED DELAYS IN ADDITIONAL TRANSJAKARTA STATION EXPANSION PROJECTS IN 2020. CORRIDORS 6 AND 9 ARE STILL UNDER DEVELOPMENT AND HAVE THE POTENTIAL TO RECEIVE SILVER RATINGS AND WILL BE CONNECTED WITH THE LRT JABODEBEK, IN ADDITION TO CORRIDOR 4 THAT IS CONNECTED WITH THE LRT JAKARTA.

IT IS ESTIMATED THAT ONCE CONSTRUCTION IS COMPLETE MANY OF THESE CORRIDORS WILL BE RE-SCORED AS "SILVER-STANDARD BRT". TRANSJAKARTA AND ITDP PLAN TO CONTINUE THIS EXPANSION WORK THIS YEAR IN THE 2ND SEMESTER OF 2021. THE LRT JABODEBEK (METROPOLITAN JAKARTA) IS PLANNED TO BE IN OPERATION BY MID-2022, WHICH WOULD ALLOW ITDP TO ACHIEVE THE TARGET OF SIX "SILVER" TRANSJAKARTA CORRIDORS.

TRANSJAKARTA CURRENTLY HAS 248 ROUTES OPERATING DAILY IN TOTAL WITH 55 BRT ROUTES, 14 BORDER ROUTES, 69 DIRECT SERVICE ROUTES, 13 ROYAL TRANS ROUTES, 21 AFFORDABLE HOUSING ROUTES, AND 7 TOURISM ROUTES, AND 69 MICROTRANS (ANGKOT) ROUTES THAT ALREADY INTEGRATE WITH THE TRANSJAKARTA SYSTEM. SOME STATIONS OF TRANSJAKARTA ARE ALREADY SATURATED AS SHOWN BY BUS OVERCROWDING. IN 2019, TRANSJAKARTA RENOVATED AND EXPANDED ONE STATION IN SENAYAN, NEAR THE MAIN AG VENUE. THIS PROJECT WAS TO DEMONSTRATE THE BENEFITS OF STATION EXPANSION AND HAS THE POTENTIAL FOR REPLICATION ON MORE STATIONS AND CORRIDORS. ITDP HAS BEEN PROVIDING ASSISTANCE TO THE DEVELOPMENT OF STATION EXPANSIONS FOR SEVERAL STATIONS ON TRANSJAKARTA CORRIDORS, BUT BECAUSE OF THE COVID-19 OUTBREAK IN 2020, THERE ARE SOME DELAYS ON THIS WORK. THIS STATION EXPANSION WORK WILL BE CONTINUED IN THIS WORK THIS YEAR.

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IN 2020, ITDP INDONESIA BEGAN TO PROVIDE TECHNICAL ASSISTANCE TO TRANSJAKARTA AND THE JAKARTA GOVERNMENT ON THE REVITALIZATION OF 25 TRANSJAKARTA STATIONS. ITDP PROVIDED DESIGNS FOR STATION EXPANSION FOR THE STATIONS WHICH WERE SUBSEQUENTLY APPROVED. DUE TO THE PANDEMIC, FURTHER ACTIVITY HAS BEEN PUT ON HOLD.

THE PILOT, CALLED REIMAGINE BROADWAY, LAUNCHED IN THE SECOND HALF OF 2020, AND INCLUDED A FIRST EVER BUS-ONLY LANE IN MASSACHUSETTS ON A ROTARY, AS WELL AS THE STATE'S FIRST AFTERNOON/PM PEAK OUTBOUND DEDICATED BUS LANE. A TEAM OF INDUSTRY AND COMMUNITY PARTNERS, INCLUDING TRANSIT MATTERS, NEIGHBORWAYS, THE EVERETT HAITIAN COMMUNITY CENTER, THE EVERETT COMMUNITY GROWERS, AND LA COMUNIDAD, CONVENED AND MANAGED BY ITDP, EFFECTIVELY COLLABORATED ON THE PLANNING AND EXECUTING OF THE PROJECT, ALL IN COORDINATION WITH THE CITY OF EVERETT. THE PROJECT FEATURES NEW DEDICATED BUS LANES, SHARED STREETS, WAYFINDING, NEW BIKE FACILITIES, AND TACTICAL MEASURES TO ENCOURAGE SAFE DISTANCING ON SIDEWALKS AND AT/AROUND BUS STOPS, AND WAS - AND CONTINUES TO BE - DELIVERED BY THE TEAM OF INDUSTRY AND COMMUNITY PARTNERS REFERENCED ABOVE, COORDINATED AND LED BY ITDP WITH ALL SIGNAGE AND MATERIALS IN ENGLISH, SPANISH, PORTUGUESE, HAITIAN CREOLE, AND FRENCH. THE BUS PRIORITY ELEMENTS OF THE PILOT HAVE REMAINED PERMANENT, WHILE THE SHARED STREETS INSTALLATIONS AND PARKLETS WERE REMOVED IN EARLY DECEMBER 2020 TO COMPLY WITH DPW WINTER PROCEDURES. THEIR RE-INTRODUCTION IN THE SPRING WILL HINGE ON THE RESULTS OF THE PROJECT EVALUATION WHICH IS CURRENTLY UNDERWAY IN THE FORM OF A COMMUNITY SURVEY TO BE FOLLOWED BY A PRESENTATION AND MEETING WITH THE CITY COUNCIL. REIMAGINE BROADWAY IS UNIQUE IN THAT IT INCLUDES A COMPREHENSIVE SET OF INTERVENTIONS THAT EXTEND THE BENEFITS OF IMPROVED

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MOBILITY INTO THE NEIGHBORHOODS AROUND THE PROPOSED BRT CORRIDOR FROM NEW WAYFINDING SIGNAGE TO ADDITIONAL BIKE FACILITIES TO SHARED STREETS AND PARKLETS. THE PROJECT ALSO ACTED AS A DIRECT RESPONSE TO THE COVID-19 PANDEMIC BY INCORPORATING PUBLIC HEALTH SAFETY INTO URBAN SPACE THROUGH MULTILINGUAL "DISTANCE OF CARE" AND "WALK HERE" TACTILE SIGNAGE STRIPS AT BUS STOPS ALONG THE CORRIDOR. IN ADDITION, THE PROJECT INCLUDED DIRECT DISSEMINATION OF PERSONAL PROTECTIVE EQUIPMENT (PPE) THROUGH "BRT CARE PACKAGES" INCLUDING FACE MASKS, HAND SANITIZER, AND TRANSIT SAFETY TIP POSTCARDS IN FIVE LANGUAGES. THE CARE PACKAGES WERE HANDED TO BUS RIDERS BOTH AT THE BUS STOP ON SEVERAL OCCASIONS AND THROUGH DIRECT DELIVERY IN COORDINATION WITH THE EVERETT HAITIAN COMMUNITY CENTER'S MOBILE FOOD DISTRIBUTION SERVICE. THE CLOSER CONNECTION TO COMMUNITY-BASED GROUPS DURING REIMAGINE BROADWAY HAS BEEN IMPORTANT IN THE EVOLUTION OF BRT IN METRO BOSTON. AFTER ITDP MADE PRESENTATIONS TO THE EVERETT COMMUNITY GROWERS ABOUT HOW TO INCLUDE POP-UP FARM STANDS AND ACCESS TO FRESH FOOD BENEFITS IN THE PILOT, AND TO THE EVERETT HAITIAN COMMUNITY CENTER ABOUT LEVERAGING AND SUPPORTING THEIR MOBILE FOOD DISTRIBUTION PROGRAM TO ENGAGE RESIDENTS IN THE PILOT, BOTH GROUPS WERE INTEGRATED INTO THE PILOT BY DEMONSTRATING HOW BRT CAN BE AN ANCHOR FOR COMMUNITY ENGAGEMENT AND SUPPORT, AND MEET THE EXISTING NEEDS OF THE COMMUNITY. REVEREND MYRLANDE FROM THE EVERETT HAITIAN COMMUNITY CENTER WAS A KEY SPEAKER AT THE LAUNCH OF REIMAGINE BROADWAY ALONGSIDE FORMER MASSACHUSETTS TRANSPORT SECRETARY POLLACK, MAYOR OF EVERETT CARLO DEMARIA, AND MARY SKELTON ROBERTS OF THE BARR FOUNDATION.

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE:
THE CONNECTION FOR ITDP TO THE LOCAL GROUPS SHOWS HOW THE PROCESS OF

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REALIZING BRT CAN BETTER INVOLVE DIFFERENT LEVELS OF STAKEHOLDERS AT THE COMMUNITY AS WELL AS GOVERNMENT LEVELS. THE LESSONS FROM THE MULTI-SCALAR COLLABORATION SHOWS HOW ITDP CAN APPROACH A REGIONAL NETWORK IN METRO BOSTON THAT INVOLVES SEVERAL CORRIDORS WITH THEIR OWN DYNAMICS.

TRANSJAKARTA REACHES ONE MILLION PASSENGERS. ON FEBRUARY 5, 2020, THE TRANSJAKARTA BRT SYSTEM REACHED ITS FIVE-YEAR GOAL OF ACHIEVING ONE MILLION DAILY PASSENGERS-A 185% INCREASE IN AVERAGE RIDERSHIP SINCE 2015. WITH THIS ACHIEVEMENT, TRANSJAKARTA CEMENTS ITS PLACE AS A REGIONAL BEST PRACTICE AND MODEL SYSTEM FOR SOUTHEAST ASIA AND THE WORLD, HAVING INFLUENCED OTHER CITIES SUCH AS ISKANDAR AND KUCHING, MALAYSIA; HO CHI MINH, VIETNAM; VIENTIANE, LAOS; DHAKA, BANGLADESH; AND PESHAWAR, PAKISTAN.

IN 2015, ITDP AND TRANSJAKARTA SET A GOAL TO REACH ONE MILLION DAILY PASSENGERS ON THE CITY'S WORLD-CLASS BRT SYSTEM. THIS MAJOR MILESTONE WAS OFFICIALLY ACHIEVED ON FEBRUARY 5, 2020, WHEN THE SYSTEM SERVED 1,006,579 CUSTOMERS. THIS PEAK REPRESENTS AN 185% INCREASE IN AVERAGE RIDERSHIP SINCE 2015. FOLLOWING ON THIS SUCCESS, TRANSJAKARTA, WITH ITDP ASSISTANCE, HAS LAUNCHED AN E-BUS PILOT AS PART OF A LONG TERM GOAL TO ELECTRIFY THE BUS FLEET. OTHER INDONESIA CITIES LIKE BANDUNG AND SEMARANG HAVE ALSO REQUESTED ITDP ASSISTANCE TO DEVELOP PATHWAYS TO E-BUS FLEETS. CYCLING HAS INCREASED IN JAKARTA, IN SOME LOCATIONS FOUR FOLD INCREASES HAVE BEEN OBSERVED AND JAKARTA HAS IMPLEMENTED POP-UP CYCLE LANES ON A BUSY ROADS TO SUPPORT CYCLING.

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POPULATION IN BRAZILIAN BRT CORRIDORS IS GENERALLY POOR. TO IMPROVE THIS SCENARIO, ITDP PARTNERED WITH THE SO PAULO METROPOLITAN TRANSIT AGENCY (EMTU) AND LOCAL GRASSROOT ORGANIZATIONS TO ROLL OUT A METHODOLOGY THAT ENSURES THE DESIGN OF THE FUTURE ([HTTP://ITDPBRASIL.ORG/ITDP-BRASIL-EMTU-SP-E-APE-DESENVOLVEM-PROJETO-PI](http://itdpbrasil.org/itdp-brasil-emptu-sp-e-ape-desenvolvem-projeto-pi) JACU-PSSEGO CORRIDOR CONSIDERS THE NEEDS OF CHILDREN, ADOLESCENTS, AND ELDERS. THE UPCOMING BRT CORRIDOR WILL SERVE AS A KEY LINK TO THE SO PAULO RAPID TRANSIT NETWORK AND WILL BE LOCATED IN A PERIPHERAL AREA OF THE CAPITAL, DENSELY OCCUPIED BY LOW-INCOME NEIGHBORHOODS AND WHERE CURRENT CONDITIONS PRIORITIZE HIGH-SPEED THROUGH TRAFFIC. THIS EFFORT REPRESENTS ONE OF THE FIRST ATTEMPTS FROM THE SO PAULO METROPOLITAN TRANSIT AGENCY TO ENGAGE VULNERABLE GROUPS AND SCHOOL USERS IN THE PLANNING OF BRT CORRIDORS. ITDP IS WORKING TO ENSURE THE EFFORT IS SCALED UP TO IMPACT THE PLANNING OF THE ENTIRE NETWORK OF OVER 300 KM OVER 13 OPERATIONAL CORRIDORS IN SO PAULO'S METROPOLITAN AREA. ITDP IS ALSO UTILIZING THE PROJECT AS A MODEL AND ADVOCATING FOR REPLICATION IN OTHER CITIES.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
A FLEXIBLE OFF-STREET PARKING REGIME THAT GIVES THE CITY THE ABILITY TO WAIVE OFF-STREET PARKING REQUIREMENTS IN AREAS WHERE PARKING MANAGEMENT PLANS HAVE BEEN COMPLETED.

AS PART OF THE PUNE STREETS PROGRAM, PUNE IS TRANSFORMING OVER 150 KM OF MAJOR STREETS INTO WALKING- AND CYCLING-FRIENDLY SPACES. ADDITIONALLY, THE CITY HAS TRANSFORMED OVER 1000 KM OF OTHER STREETS AS WELL. ITDP SUPPORTED THE PUNE MUNICIPAL CORPORATION TO LAUNCH THE

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PROGRAM, HIRE CONSULTANTS TO IMPLEMENT THE WORK, AND REVIEW THEIR DESIGNS.

AFTER SEVERAL YEARS OF EFFORTS, ITDP CELEBRATED A MAJOR ACHIEVEMENT IN 2018 WHEN THE NATIONAL GOVERNMENT OFFICIALLY ADOPTED

([HTTPS://WWW.ITDP.ORG/2019/01/31/RIO-JOINS-PARKING-REFORM-LEADERS/](https://www.itdp.org/2019/01/31/rio-joins-parking-reform-leaders/))

ITDP'S GUIDELINES FOR LOCATING FUTURE DEVELOPMENTS OF THE NATIONAL SOCIAL HOUSING PROGRAM NEAR PUBLIC TRANSIT. THE HOUSING PROGRAM, MINHA CASA MINHA VIDA, SERVES NEARLY 25 MILLION PEOPLE AND THE NEW GUIDELINES WILL HAVE A HUGE IMPACT ON EFFORTS TO INCREASE ACCESS TO OPPORTUNITIES AND MITIGATE THE MARGINALIZATION OF LOW-INCOME COMMUNITIES.

ITDP SURPASSED ITS GOAL OF HAVING AT LEAST TWO BRAZILIAN CITIES OFFICIALLY ADOPT METRICS FROM ITDP'S SUITE OF URBAN MOBILITY INDICATORS. AS OF 2018, GOVERNMENTS AT BOTH FEDERAL AND MUNICIPAL LEVELS HAVE ADOPTED INDICATORS, WITH BELO HORIZONTE, BRASLIA, AND RIO DE JANEIRO EACH NOTABLY ADOPTING THE KEY PEOPLE NEAR TRANSIT (PNT) METRIC. IN ADDITION, THE PNT INDICATOR IS A CORE COMPONENT OF THE AFOREMENTIONED OFF-STREET PARKING REFORM IN RIO DE JANEIRO. IT WAS USED TO ESTABLISH THE AREAS WHERE REDUCTIONS IN PARKING SPACE WOULD BE MOST EFFECTIVE IN SHIFTING RESIDENTS TO SUSTAINABLE TRANSPORT AND WILL ALSO HELP MONITOR AND STRENGTHEN ENFORCEMENT EFFORTS.

ASSIST JHARKHAND UDHD IN INITIATING THE PROCESS OF IMPLEMENTING THE JHARKHAND TOD POLICY (JTODP) IN RANCHI AND OTHER CITIES: BY AMENDING RELEVANT PLANNING ACTS AND REVISING BUILDING BY-LAWS THROUGH AN INCLUSIVE CONSULTATIVE PROCESS, AND BUILDING THE CAPACITY OF OFFICIALS IN TOD PLANNING AND IMPLEMENTATION.

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FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

2028 AND STIPULATES FINANCING GUIDELINES TO SUPPORT THIS DIRECTION.

AS PART OF THE CITY GOVERNMENT'S PARKING FEE INCREASE PLANNING PROCESS, ITDP IS WORKING ON THE RECOMMENDATION OF PARKING ZONES. ITDP HAS A PLAN TO INCLUDE AREAS WITHIN A WALKABLE DISTANCE OF MASS PUBLIC TRANSIT CORRIDORS TO BE INCLUDED IN PREMIUM PARKING FARE ZONES.

AN EVALUATION OF THE EXISTING ON-STREET PARKING SYSTEM WAS PRESENTED TO THE VICE GOVERNOR AND THE TRANSPORTATION AGENCY IN 2017. STRATEGIC RECOMMENDATIONS FOR ON-STREET AND OFF-STREET PARKING REGULATIONS WERE PRESENTED IN 2019. IN 2020, ITDP ASSISTED THE JAKARTA PARKING UNIT IN IMPLEMENTING A PLANNED FARE REFORM AND FORMULATING A COMPLETE GUIDELINE FOR PARKING MANAGEMENT IN JAKARTA (INCLUDING PARKING REGULATIONS AT TOD AREAS) BY SUBMITTING RECOMMENDATIONS AND A JOINT SURVEY. UNFORTUNATELY, THE DISCUSSION WAS DELAYED AND WILL BE FURTHER TAKEN UP IN 2021.

IN 2020, ITDP ALSO ASSISTED JAKARTA'S TRANSPORT AGENCY BEGIN PLANNING AND DISCUSSIONS FOR ELECTRONIC ROAD PRICING, WHICH WILL BE FURTHER TAKEN UP IN 2021. AS MENTIONED ABOVE, A LOW EMISSION ZONE IS BEING PILOTTED IN THE NORTHERN PART OF JAKARTA, PER ITDP'S SUPPORT AND RECOMMENDATION. THIS SCHEME IS STILL IN TRIAL MODE AND THE EVALUATIONS AND DISCUSSIONS ARE ONGOING.

CITIES EMBRACE LOW OR ZERO EMISSIONS ZONES. IN LOS ANGELES, RIO DE JANEIRO, AND MEXICO CITY, ITDP HELPED THE CITIES TAKE MAJOR STEPS TOWARDS PLANNING LOW OR ZERO EMISSION ZONES, WHICH WOULD BE THE FIRSTS

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OUTSIDE OF EUROPE. THESE HIGH PROFILE ZONES ARE DESIGNED TO PRIORITIZE SUSTAINABLE TRANSPORT OVER POLLUTING VEHICLES, AND CAN BE EFFECTIVELY LEVERAGED FOR MORE WIDESPREAD CHANGE.

EMBEDDING PARKING REFORM AS A KEY CLIMATE POLICY IN LATIN AMERICA. DUE TO A LACK OF INTERNATIONAL MODEL FOR ESTIMATING THE IMPACTS OF PARKING REFORMS, ITDP DEVELOPED A NEW METHOD FOR PREDICTING THESE IMPACTS ON GREENHOUSE GAS EMISSIONS BY SYNTHESIZING CITY-SPECIFIC INFORMATION ABOUT TRAVEL BEHAVIOR, REAL ESTATE DEVELOPMENT PATTERNS, AND VEHICLE EMISSIONS STANDARDS. WITH THIS METHOD, ITDP WAS ABLE TO MEASURE THE POLICIES OF RIO DE JANEIRO AND MEXICO CITY TO FIND THAT TOGETHER, THESE TWO POLICIES, IF THEY CONTINUE AS THEY WERE ENACTED, WOULD RESULT IN A CUMULATIVE REDUCTION OF 3.6 MILLION TONS OF CO₂-EQUIVALENT EMISSIONS BY 2030. OFF-STREET PARKING POLICIES AFFECT THE GRADUAL PROCESS OF CONSTRUCTING AND RENOVATING BUILDINGS. THAT MEANS THAT THE ANNUAL IMPACT OF PARKING POLICY REFORM GROWS STEADILY OVER TIME. IN FACT, BY 2050, THE COMBINED ANNUAL IMPACT OF THE TWO POLICIES WILL BE ABOUT 4.5 MILLION TONS OF CO₂-EQUIVALENT. THAT'S EQUIVALENT TO TAKING ABOUT A MILLION CARS OFF THE ROAD. ITDP'S IMPACT ANALYSIS WAS INFLUENTIAL IN THE CREATION OF MEXICO CITY'S NEW CLIMATE ACTION PLAN, WHICH RECOGNIZES PARKING FORM AS ONE OF THE MOST COST-EFFECTIVE CLIMATE MEASURES. MEXICO CITY'S PLANNING INSTRUMENTS HAVE BEEN A MUST-SEE REFERENCE IN CLIMATE PLANNING INSTRUMENTS THROUGHOUT MEXICO AND LATIN AMERICA, SO WE CAN EXPECT REPLICATION IN THE FUTURE, PARTICULARLY IF WE PUSH FOR IT IN KEY CITIES.

ITDP ALLOCATED A MODEST LEVEL OF AGCI SUPPORT TO ASSIST LOS ANGELES IN PLANNING FOR AN AMBITIOUS ZERO EMISSION AREA (ZEA), WHICH WOULD BE THE FIRST OF ITS KIND OUTSIDE OF EUROPE. THE ZEA AIMS TO REACH ZERO CARBON

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EMISSIONS AND AIR POLLUTION BY 2030 BY STRICTLY LIMITING EMITTING VEHICLES AND ACCELERATING A SHIFT TOWARDS FAR MORE SUSTAINABLE MODES THROUGH MECHANISMS LIKE INFRASTRUCTURE INVESTMENT AND PARKING REFORM. WE HAD EARLY PROGRESS ASSISTING THE CITY IN DESIGNING THE SCHEME AND GOALS AND BUILDING THE CAPACITY OF KEY DECISION-MAKERS TO ENSURE ITS SUCCESS. HOWEVER, PROGRESS TOWARDS IMPLEMENTATION HAS NOW SLOWED DUE TO THE COVID-19 PANDEMIC AND FLUCTUATING POLITICAL WILL.

ITDP REMAINS COMMITTED TO ACHIEVING A ZERO OR LOW EMISSION ZONE OUTSIDE OF EUROPE, AND LOS ANGELES IS A KEY PROSPECT FOR THIS AMBITION. LOS ANGELES WOULD ALSO SERVE AS A HIGHLY VISIBLE MODEL FOR OTHER LARGE CITIES AROUND THE WORLD, GIVEN ITS REPUTATION FOR TRAFFIC CONGESTION.

ITDP ADOPTED A NEW MOBILITY PRICING (MP) STRATEGY FOR THE NEXT FIVE YEARS, WHICH LAYS OUT A PATH FORWARD TOWARD ACHIEVING OUR OBJECTIVES IN MP. ITDP'S MP STRATEGY IS DESIGNED TO DISINCENTIVIZE POLLUTING, PRIVATE CARS, MOTORCYCLES, AND HEAVY-DUTY VEHICLES, SHIFTING THE MARKET AND CONSUMER PREFERENCE TOWARD MODES THAT EMIT LESS, SUCH AS ELECTRIC VEHICLES; USE LESS ROAD SPACE; AND REDUCE OTHER NEGATIVE EXTERNALITIES. WHILE THERE ARE MANY POLICIES THAT CAN BE CALLED MOBILITY PRICING (MP), WE ULTIMATELY PLAN TO FOCUS ON THE THREE THAT COMMAND THE MOST ATTENTION FOR ITDP: 1) PARKING POLICY; 2) LOW/ZERO EMISSIONS ZONES; AND 3) CONGESTION PRICING.

MOBILITY PRICING IS PART OF ITDP'S OVERARCHING, INTEGRATED APPROACH TO REDUCING GREENHOUSE GASES (GHG) AND OTHER POLLUTION, AND PROMOTING MULTIMODAL, ACCESSIBLE MOBILITY. ITDP'S MP STRATEGY IS DESIGNED TO DISINCENTIVIZE POLLUTING, PRIVATE CARS AND HEAVY-DUTY VEHICLES,

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SHIFTING THE MARKET AND CONSUMER PREFERENCE TOWARD MODES THAT EMIT LESS, SUCH AS ELECTRIC VEHICLES; USE LESS ROAD SPACE; AND REDUCE OTHER NEGATIVE EXTERNALITIES. A SECONDARY BENEFIT IS RAISING REVENUE, THUS PROVIDING A FUNDING SOURCE TO IMPROVE, MAINTAIN, AND/OR CREATE ALTERNATIVE TRANSPORTATION OPTIONS. WITH THIS DUAL FUNCTION: BEHAVIOR CHANGE AND INCREASED REVENUE, MOBILITY PRICING IS AN OBVIOUS SOLUTION TO A MYRIAD OF TRANSPORTATION PROBLEMS.

PARKING PRICING: IN MEXICO CITY, THE ECOPARQ CURB PRICING PROGRAM TRANSFORMED PARKING. BEFORE IMPLEMENTING THE PROGRAM, PARKING SPACE OCCUPANCY WOULD AT TIMES REACH 130%, DUE TO ILLEGALLY AND OFTEN DANGEROUSLY PARKED VEHICLES. AFTER THE METER SYSTEM WAS PUT IN PLACE, OCCUPANCY DROPPED TO 80% DURING PEAK HOURS. CRUISING TIME TO FIND A SPACE WENT FROM 13:26 MINUTES TO 3:04 MINUTES, SAVING A COMBINED 6.73 MILLION HOURS OF TIME EACH YEAR, AND REDUCING 18,000 TONS OF CO2 PER YEAR IN A SINGLE NEIGHBORHOOD (POLANCO).

MEXICO CITY AND RIO DE JANEIRO BOTH ENACTED HISTORIC OFF-STREET PARKING REFORMS THAT WILL COLLECTIVELY REDUCE 3.6 MILLION TONS OF GHG BY 2030. MEXICO CITY'S POLICY IS BROADER, AND IN ADDITION TO SETTING A LIMIT OF ONE OFF-STREET PARKING SPACE PER RESIDENTIAL UNIT, IT ALSO SETS MAXIMUMS FOR OFFICE DEVELOPMENTS, PREVENTING THEM FROM BUILDING MORE THAN ONE PARKING SPACE PER 30 SQUARE METERS OF OFFICE SPACE. RIO DE JANEIRO'S POLICY SETS MORE AGGRESSIVE LIMITS - ONE OFF-STREET SPACE PER FOUR UNITS - BUT ONLY APPLIES TO AREAS WITHIN 800M OF RAPID TRANSIT, DOES NOT APPLY TO OFFICE DEVELOPMENT, AND DOES NOT APPLY IN THE SOUGHT-AFTER SEASIDE BARRA DA TIJUCA DISTRICT.

FOR OVER 50 YEARS, RIO DE JANEIRO'S BUILDING CODE HAS REQUIRED A

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MINIMUM OF ONE PARKING SPACE FOR EVERY SINGLE HOUSING UNIT BUILT.

ACCORDING TO AN ITDP ANALYSIS, THIS RESULTED IN 42% OF THE TOTAL BUILT AREA IN RIO DE JANEIRO BETWEEN 2006 AND 2015 BEING DEDICATED TO VEHICLES. WHEN EXAMINING NON-RESIDENTIAL BUILDINGS ALONE, THIS NUMBER SKYROCKETED TO 70%. THE ASTOUNDING PROPORTION OF CITY SPACE BEING DEDICATED TO CARS DIRECTLY ENABLES PRIVATE VEHICLE USE AND CAN SEVERELY RESTRICT THE AVAILABILITY OF PUBLIC SPACE AND LOW-CARBON MOBILITY INFRASTRUCTURE. ITDP'S FINDINGS SHOWED, FOR INSTANCE, THAT THE SPACE CURRENTLY DEDICATED TO VEHICLES COULD ADDRESS 57% OF THE CITY'S HOUSING DEFICIT.

AFTER EXTENSIVE RESEARCH AND ADVOCACY FROM ITDP AND LIKE-MINDED PARTNERS, RIO DE JANEIRO IN JANUARY 2019 APPROVED TRANSFORMATIONAL NEW BUILDING CODES THAT, FOR THE FIRST TIME, PUT STRICT RESTRICTIONS ON THE NUMBER OF OFF-STREET PARKING SPACES ALLOWED IN NEW BUILDINGS AND INSTEAD PROMOTES NON-MOTORIZED TRANSPORT. THE NEW LAW, APPROVED BY THE LEGISLATURE AND SANCTIONED BY RIO MAYOR MARCELO CRIVELLA, INSTITUTES A ONE PARKING SPACE MAXIMUM FOR EVERY FOUR HOUSING UNITS FOR BUILDINGS WITHIN 800M OF A TRANSIT SYSTEM, WHILE REQUIRING BIKE PARKING FACILITIES. ITDP IS MONITORING THE ROLLOUT OF THIS NEW LAW AND DEVELOPING PLANS TO EVALUATE AND ASSESS ITS IMPACT.

FORM 990, PART III, LINE 4C, DESCRIPTION OF PROGRAM SERVICE:

ADDITIONALLY, THE RIO CITY COUNCIL AND MAYOR ALSO APPROVED A NEW CYCLING POLICY, PREPARED WITH SUPPORT FROM ITDP, WHICH WILL GUIDE PEOPLE-ORIENTED STREET DESIGN AND INCREASE BIKE PARKING FACILITIES AND BIKE SHARING SYSTEMS THROUGHOUT THE CITY.

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IN THE WAKE OF NATIONAL AND STATE ELECTIONS IN JHARKHAND IN 2019, THERE WAS NOT MUCH APPETITE FOR PARKING REFORM INITIATIVES. THE ITDP TEAM DID MANAGE TO OBTAIN SUPPORT FROM THE RANCHI TRAFFIC POLICE FOR THE IMPLEMENTATION OF A SMART PARKING MANAGEMENT SYSTEM IN 2020.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

CYCLING AND WALKING

IN ETHIOPIA, ITDP HAS HELPED BROKER DISCUSSIONS BETWEEN THE MINISTRY OF TRANSPORT AND AFRICAN DEVELOPMENT BANK (AFDB) REGARDING POTENTIAL FINANCING FOR IMPLEMENTATION OF THE BAHIR DAR CYCLE NETWORK.

ITDP JOINED WITH THE SMART CITIES MISSION TO LAUNCH TWO NATIONAL PROGRAMS-THE INDIA CYCLES4CHANGE CHALLENGE AND THE STREETS FOR PEOPLE CHALLENGE- TO SHAPE INDIA'S GREEN RECOVERY FROM COVID-19. OVER A HUNDRED INDIAN CITIES ARE PARTICIPATING IN THESE PROGRAMS TO MAKE CYCLING AND WALKING SAFE AND ACCESSIBLE FOR EVERYONE. AS THE MISSION'S KNOWLEDGE PARTNER AND COORDINATOR OF THESE TWO CHALLENGES, THE ITDP INDIA PROGRAM HAS BEEN GUIDING CITIES-THROUGH ONLINE WORKSHOPS AND WITH TECHNICAL RESOURCES-ON PARTICIPATORY PLANNING, COMMUNICATION, AND THE DESIGN AND IMPLEMENTATION OF CYCLING AND WALKING INITIATIVES. IN EARLY 2020, WORK IN TAMIL NADU STARTED WELL WITH THE LAUNCH OF CHENNAI'S MEGA STREETS PROGRAM AND A STATE BUDGET ALLOCATION FOR NON-MOTORIZED TRANSPORT INITIATIVES. MOMENTUM FOR SUSTAINABLE MOBILITY INITIATIVES SLOWED DOWN DUE TO THE PANDEMIC AS WELL AS FREQUENT CHANGES IN LEADERSHIP AT THE STATE TRANSPORT DEPARTMENT, BUT IT BEGAN TO PICK UP AGAIN IN LATE 2020.

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TAMIL NADU SET A PRECEDENT FOR STATES ACROSS THE COUNTRY WHEN IT ALLOCATED MORE THAN 30 PERCENT OF ITS URBAN TRANSPORT BUDGET FOR 2020-21 TOWARDS SUSTAINABLE TRANSPORT. FOR THE FIRST TIME, THE GOVERNMENT OF TAMIL NADU EMPHASIZED NON-MOTORIZED TRANSPORT (NMT) AS ITS PRIORITY IN ITS ANNUAL BUDGET FOR 2020-21 (ANNOUNCED IN FEBRUARY 2020) AND ALLOCATED USD 165 MILLION FOR IMPROVING STREETS FOR WALKING AND CYCLING IN CITIES ACROSS THE STATE.

CHENNAI'S E-BICYCLE SHARING SYSTEM - IN EARLY 2021, CHENNAI INTRODUCED 450 ELECTRIC CYCLES AS PART OF ITS PUBLIC BICYCLE SHARING SYSTEM LAUNCHED IN 2019. IN ADDITION TO THESE, THE CITY ALSO EXPANDED THE SYSTEM FROM 500 CYCLES AT 65 STATIONS TO 950 CYCLES AT 84 STATIONS. ITDP SUPPORTED GCC IN PLANNING THE LOCATIONS OF NEW STATIONS AND INTEGRATING THE SYSTEM WITH THE CITY-WIDE NMT NETWORK BEING CREATED AS PART OF THE CHENNAI MEGA STREETS PROGRAM.

IN 2020, AS PART OF THE FIRST ROUND OF THE INDIA CYCLES4CHANGE CHALLENGE AND STREETS FOR PEOPLE CHALLENGE, CITIES HAVE STARTED TESTING INTERVENTIONS TO IMPROVE WALKING AND CYCLING AND BUILDING SUPPORT FOR THEIR CITYWIDE SCALEUP WITH ASSISTANCE FROM ITDP.

IN 2021, THE TOP 25 BEST PERFORMING CITIES WILL RECEIVE ASSISTANCE FROM ITDP TO SCALE-UP WALKING AND CYCLING INITIATIVES ACROSS THE CITY. THIS GROUP INCLUDES LARGE, INFLUENTIAL CITIES SUCH AS NEW DELHI, HYDERABAD, AND KOCHI. THERE ARE ALSO A NUMBER OF CITIES WITHIN OUR TARGET STATES INCLUDING PIMPRI CHINCHWAD AND NAGPUR (IN MAHARASHTRA), SURAT (IN GUJARAT), AND BENGALURU (IN KARNATAKA).

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IN 2020, ITDP GUIDED OVER A HUNDRED CITIES PARTICIPATING IN THE INDIA CYCLES4CHANGE CHALLENGE TO TEST INTERVENTIONS SUCH AS POP-UP CYCLE LANES AND TRAFFIC CALMING TO MAKE CYCLING SAFE AND ACCESSIBLE AND LEARN FROM THESE PILOTS TO CREATE CITY-WIDE CYCLING NETWORK PLANS.

TO INFORM THEIR PRIORITIES, CITIES CONDUCTED CONSULTATIONS WITH A DIVERSE SET OF STAKEHOLDERS INCLUDING WOMEN, CHILDREN, AND PERSONS WITH DISABILITIES. CITIES LAUNCHED PUBLIC PERCEPTION SURVEYS TO IDENTIFY OBSTACLES TO CYCLING. NEARLY 60,000 CITIZENS RESPONDED. CITY LEADERS ALSO CYCLED WITH CITIZENS TO IDENTIFY BARRIERS TO CYCLING. CITIES ARE ALSO GARNERING WIDESPREAD PUBLIC SUPPORT THROUGH A VARIETY OF CAMPAIGNS USING SOCIAL MEDIA AND EVENTS LIKE CYCLE RALLIES.

IN 2021, THE TOP 25 BEST PERFORMING CITIES WILL DEVELOP CITYWIDE CYCLING NETWORK PLANS THROUGH A PARTICIPATORY PROCESS WITH GUIDANCE FROM ITDP.

AS PART OF THE INDIA CYCLES4CHANGE CHALLENGE, ITDP TRAINED OVER A HUNDRED CITIES ON CREATING CYCLING PLANS THROUGH A SERIES OF WORKSHOPS AND GUIDELINES. THE TOP 25 BEST PERFORMING CITIES HAVE BEEN SELECTED TO RECEIVE ASSISTANCE TO IMPLEMENT INTERVENTIONS AND CREATE CITYWIDE PLANS IN STAGE TWO. A SECOND ROUND OF THE CHALLENGE WILL BE LAUNCHED TO GET THE OTHER CITIES TO PARTICIPATE AGAIN.

AS PART OF THE STREETS FOR PEOPLE CHALLENGE, ITDP CONDUCTED A SERIES OF WORKSHOPS TO TRAIN CITIES TO CREATE SAFE WALKING INFRASTRUCTURE AND VIBRANT PUBLIC SPACES. THE CITIES ARE CROWDSOURCING IDEAS THROUGH DESIGN COMPETITIONS TO IMPROVE WALKING AND CREATE PUBLIC SPACES-A

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CITY-LEVEL FLAGSHIP AND A MODEL NEIGHBORHOOD. OVER 1800 DESIGNERS WHO HAVE SIGNED UP ARE ENGAGING WITH CITIZENS TO DEVELOP DESIGNS THAT MEET THEIR NEEDS. CITIES WILL IMPLEMENT ALL WINNING DESIGNS. GOING FORWARD, CITIES WILL DEVELOP CITYWIDE PLANS TO EXPAND THESE PILOTS.

DUE TO THE ONGOING PANDEMIC AND SUBSEQUENT BICYCLE BOOM THAT IS HAPPENING IN INDONESIA, AN INCREASED FOCUS IS NOW BEING PLACED ON NON-MOTORIZED TRANSPORT, VEHICLE ELECTRIFICATION, AND CURBING THE SPREAD OF THE VIRUS ON PUBLIC TRANSPORT FACILITIES. TO THIS END, ITDP SUCCESSFULLY ASSISTED THE JAKARTA GOVERNMENT IN THE IMPLEMENTATION OF POP-UP BIKE LANES AND BIKE-SHARE AND WITH THE RELEASE OF NEW RECOMMENDATIONS AND GUIDELINES TO SUPPORT RESILIENCE DURING THE PANDEMIC. ADDITIONALLY, ITDP HAS BEEN A KEY PLAYER IN PLANNING FOR THE TRANSITION TO ELECTRIC BUSES AND TWO-WHEELERS IN ORDER TO HELP ACHIEVE JAKARTA'S AMBITIOUS ELECTRIFICATION TARGETS.

NATIONAL LEVEL LEVERAGE FOR URBAN MOBILITY IN INDIA: ITDP IS THE CHIEF KNOWLEDGE PARTNER OF THE SMART CITIES MISSION AND MINISTRY OF HOUSING AND URBAN AFFAIRS (MOHUA) CYCLES4CHANGE CHALLENGE AND THE STREETS FOR PEOPLE CHALLENGE IN INDIA. THROUGH THESE TWO NATIONAL PROGRAMS, ITDP IS ABLE TO CREATE MOMENTUM FOR WALKING AND CYCLING IN OVER 100 CITIES ACROSS THE COUNTRY BY LEVERAGING THE AVAILABILITY OF NATIONAL SUPPORT PROGRAMS. THE PROGRAMS FOSTER BOTH COMPETITION AND COLLABORATION AMONG CITIES, AND OFFER FUNDING AND OTHER SUPPORT. IN THE INDIA CYCLES4CHANGE CHALLENGE, WITH GUIDANCE FROM ITDP, CITIES ARE DEVELOPING POLICIES, CREATING SCALE-UP PLANS, AND ESTABLISHING DEPARTMENTS TO SUSTAIN COMMITMENT TO IMPROVE CYCLING.

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ITDP'S STRATEGY IN RECIFE HAS BEEN CHanneled THROUGH THE "ESCRITRIO DA BICICLETA" (BICYCLE OFFICE), A MIXED CIVIL SOCIETY AND GOVERNMENT ORGANIZATION CONVENED TO DISCUSS, OBSERVE, AND SUPERVISE THE IMPLEMENTATION OF A CITY CYCLING PLAN. ITDP'S TECHNICAL CONTRIBUTIONS HAVE FOCUSED PARTICULARLY ON SECURING THE INTEGRATION OF THE PLANO DIRETOR CICLOVIRIO DA REGIO METROPOLITANA DO RECIFE (PDC) AT THE METROPOLITAN LEVEL AND THE CITY'S MOBILITY PAN (MOBILIDADE RECIFE). COORDINATION BETWEEN THESE PLANS IS INTEGRAL TO THE SUSTAINABILITY OF THE CYCLING POLICY. THE NEW ORIGIN AND DESTINATION SURVEY FOR RECIFE AND RECIFE METROPOLITAN AREA, CURRENTLY BEING LED BY INSTITUTO DA CIDADE PELPIDAS DA SILVEIRA WITH INPUT FROM ITDP, WILL PLAY A KEY ROLE IN DEFINING THIS INTEGRATION.

ITDP SUPPORTED THE CITY OF RANCHI WITH THE LAUNCH OF ITS NEW BICYCLE SHARING SYSTEM. SINCE ITS INCEPTION IN EARLY 2019, THE BICYCLE SHARING SYSTEM ENJOYS MORE TRIPS PER BICYCLE THAN ANY OTHER SYSTEM IN INDIA, WHICH IS ALREADY SERVING AS A MODEL FOR REPLICATION IN OTHER CITIES. IN THE FIRST PHASE 600 BICYCLES WERE DEPLOYED. IN 2020, THE CITY WILL DEPLOY AN ADDITIONAL 600 BICYCLES. IN ADDITION, ITDP IS PROVIDING SUPPORT TO TWO ADDITIONAL CITIES IN JHARKHAND, NAMELY JAMSHEDPUR AND DHANBAD, TO CREATE SIMILAR SYSTEMS.

EXPENSES \$ 1,078,650. INCLUDING GRANTS OF \$ 0. REVENUE \$ 57,778.

KNOWLEDGE RESEARCH AND POLICY

UNDER GROWING SMARTER, ITDP TOGETHER WITH OUR IMPLEMENTATION PARTNER, UN-HABITAT, ORGANIZED THE SECOND ANNUAL REGIONAL WORKSHOP, BRINGING TOGETHER 70 GOVERNMENT OFFICIALS FROM EAST AFRICA TO SHARE EXPERIENCES

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AND DISCUSS BEST PRACTICES IN SUSTAINABLE MOBILITY PLANNING. DUE TO TRAVEL RESTRICTIONS AMIDST THE COVID-19 PANDEMIC, THE WORKSHOP WAS HELD ONLINE. THE WORKSHOP FOCUSED ON PUBLIC TRANSPORT REFORM, INCLUDING APPROACHES TO SERVICE CONTRACTING BETWEEN GOVERNMENTS AND PRIVATE BUS OPERATORS AS WELL AS THE PROCESS OF FORMING MODERN BUS COMPANIES, DRAWING ON CASE STUDIES FROM AFRICA AND LATIN AMERICA. THE WORKSHOP SERVED AS AN OCCASION FOR THE SOFT LAUNCH OF A NEW ITDP PUBLICATION, THE QUICK GUIDE TO BUS SECTOR MODERNIZATION.

SINCE 2016, PUNE HAS CONSISTENTLY ALLOCATED AROUND 50 PERCENT OF ITS TRANSPORT BUDGET FOR SUSTAINABLE TRANSPORT EVERY YEAR, INCLUDING IN 2020, BASED ON INPUTS FROM ITDP, IN PARTNERSHIP WITH VARIOUS LOCAL CIVIL SOCIETY ORGANIZATIONS.

ITDP'S EVERETT BRT IMPLEMENTATION PLAYBOOK WAS COMPLETED IN DECEMBER 2020 AND IS NOW IN FINAL LAYOUT DESIGN, TO BE PUBLISHED BY MARCH 2021. IT WILL BE SHARED WITH THE MASSDOT SILVER LINE 3 (SL3) FEASIBILITY STUDY STAKEHOLDER WORKING GROUP BY APRIL 2021, WHICH INCLUDES THE MUNICIPALITIES OF EVERETT, BOSTON, SOMERVILLE, CAMBRIDGE AND CHELSEA.

ITDP COMPLETED EXTENSIVE DESK RESEARCH ON THE NEEDS OF BABIES, TODDLERS AND CAREGIVERS IN MOBILITY, ANALYZING OVER 40 STUDIES AND IDENTIFYING 14 POTENTIAL STUDIES FOR THE BRIEF. FOR THE ACCESS FOR ALL PAPER, WE REFERENCED OVER 100 DIFFERENT SOURCES.

ITDP TESTED, REVIEWED, AND FINALIZED SEVEN INDICATORS THAT WERE INCORPORATED INTO THE PEDESTRIANS FIRST: TOOLS FOR A WALKABLE CITY. COMPLETE NEIGHBOURHOOD DESIGN ESSENTIALS FOR INFANTS, TODDLERS, AND

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CAREGIVERS TO BE RELEASED IN AUGUST 2021 A BRIEF SUPPLEMENT MEANT TO AUGMENT THE TOD STANDARD FROM THE PERSPECTIVE OF BABIES, TODDLERS, AND CAREGIVERS. IT ILLUMINATES WHY TOD IS IMPORTANT FOR BABIES, TODDLERS, AND CAREGIVERS AND THEN PROVIDES AN ANALYSIS ON EACH PRINCIPLE, OBJECTIVE, AND METRIC. THE FIRST DRAFT WAS DISSEMINATED AT MOBILIZE FORTALEZA IN JUNE 2019 AND LATER HARMONIZED WITH THE PEDESTRIANS FIRST ONLINE TOOLKIT.

TOD STANDARD WEBSITE UPDATE: TO BE RELEASED IN AUGUST 2021 ITDP'S TOD PAGES ARE ONE OF THE MOST VISITED PAGES ON OUR WEBSITE. WE HAVE UPDATED THE PAGES TO INCORPORATE THE NEEDS OF BABIES, TODDLERS, AND CAREGIVERS IN ORDER TO REACH THIS AUDIENCE, WHILE WE ALSO UPDATED THE ONLINE FRAMEWORK TO INCLUDE YOUNG CHILDREN.

PEDESTRIANS FIRST ONLINE EDITION: RELEASED IN OCTOBER 2020 ITDP UPDATED PEDESTRIANS FIRST IN ORDER TO INCORPORATE THE NEEDS OF BABIES, TODDLERS, AND CAREGIVERS. IN SELECT SECTIONS OF PEDESTRIAN FIRST, WE HIGHLIGHTED THE IMPORTANCE OF THE NEEDS OF BABIES, TODDLERS, AND CAREGIVERS, AS WELL AS THROUGHOUT THE DIFFERENT NEIGHBORHOOD AND STREET LEVEL TOOLS. WE CONTRACTED A PR FIRM TO ASSIST WITH THE RELEASE AND GARNERED SIGNIFICANT PRESS ATTENTION. IN ADDITION, WE CONDUCTED A WORKSHOP ON THE NEW PEDESTRIAN FIRST ONLINE TOOL AT MOBILIZE 2020 AND LATER A WEBINAR.

ITDP STAFF FROM THE GLOBAL AND BRAZIL TEAMS ORGANIZED TWO EVENTS AT WUF10 AND SPOKE IN VARIOUS SESSIONS RELATED TO SUSTAINABLE MOBILITY AND URBAN DEVELOPMENT. ITDP ALSO PRESENTED ON PEDESTRIANS FIRST AT A VIRTUAL CONFERENCE ORGANIZED BY OPEN STREET MAPS CALLED THE "STATE OF

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THE MAP 2020" IN JULY 2020; AT THE WALK21 CONFERENCE IN MAY 2021; AND AT THE WALK/BIKE/PLACES CONFERENCE IN JUNE 2021. LASTLY, DUE TO THE ONGOING GLOBAL COVID-19 PANDEMIC, MOBILIZE 2020, HELD IN OCTOBER 2020, PIVOTED TO A VIRTUAL PLATFORM. WE INCORPORATED NINE SPEAKERS FROM THE BVLF NETWORK. A TOTAL OF 683 ATTENDEES FROM 191 CITIES PARTICIPATED IN MOBILIZE 2020 - THREE TIMES THE AMOUNT OF PARTICIPANTS WHO NORMALLY ATTEND MOBILIZE. WE WERE ABLE TO INCREASE LANGUAGE ACCESSIBILITY TO FIVE LANGUAGES FROM TWO THE YEAR PRIOR.

FROM OCTOBER 30 TO NOVEMBER 1, 2019, ITDP CONDUCTED QUALITATIVE FOCUS GROUP RESEARCH IN RECIFE, BRAZIL WITH 40 CAREGIVERS TO IDENTIFY THEIR USE OF THE BUS SYSTEM TO ACCESS CHILD SERVICES. THE REPORT WAS FINALIZED IN MARCH 2020 AND PRESENTED IN VIRTUAL MEETINGS ON JULY 28 AND AUGUST 7, 2020, TO MEMBERS OF THE SECRETARY OF PLANNING (SEPLAG), SECRETARY OF EARLY CHILDHOOD, SECRETARY OF HEALTH, SECRETARY OF EDUCATION, SECRETARY OF URBAN INNOVATION, STATE SECRETARY OF URBAN DEVELOPMENT AND HOUSING (SEDUH), MUNICIPALITY OF TRAFFIC AND URBAN TRANSPORT (CTTU), MUNICIPALITY INSTITUTE PELPIDAS SILVEIRA (ICPS), AGENCY FOR INNOVATION AND STRATEGY (ARIES) AND THE MUNICIPALITY OF MAINTENANCE AND URBAN CLEANING (EMLURB). BETWEEN JANUARY 12 AND 18, 2020, ITDP APPLIED THE WALKABILITY INDEX, MAPPED TRANSPORT SYSTEMS AND FACILITIES, AND SURVEYED SIDEWALK CONDITIONS FROM TREE ROOT DAMAGE IN RECIFE. THE ANALYSIS WAS INCLUDED IN A REPORT DELIVERED IN MARCH 2020 AND PRESENTED IN VIRTUAL MEETINGS ON JULY 28 AND AUGUST 7, 2020.

THE METHODOLOGY FOR STRUCTURED INTERVIEWS WAS CONDUCTED FROM JULY 20 TO AUGUST 5, 2020, WITH THE SECRETARY OF PLANNING (SEPLAG), SECRETARY OF EARLY CHILDHOOD, SECRETARY OF HEALTH, SECRETARY OF EDUCATION, STATE

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SECRETARY OF URBAN DEVELOPMENT AND HOUSING (SEDUH), MUNICIPALITY OF TRAFFIC AND URBAN TRANSPORT (CTTU) AND THE MUNICIPALITY INSTITUTE PELPIDAS SILVEIRA (ICPS). THE FINDINGS AND RECOMMENDATIONS WERE INCLUDED IN A REPORT DELIVERED IN SEPTEMBER 2020 AND PRESENTED IN A VIRTUAL MEETING ON OCTOBER 6, 2020. THE RECOMMENDATIONS REGARDING PLAYFUL, SAFE, AND COMFORTABLE MOBILITY INCLUDING BUS STOPS, WALKABILITY AND SIDEWALK CONDITIONS FROM TREE ROOT DAMAGE IN RECIFE WERE INCLUDED IN THE REPORT DELIVERED IN MARCH 2020 AND PRESENTED IN VIRTUAL MEETINGS ON JULY 28 AND AUGUST 7, 2020.

THE RECOMMENDATIONS FOR THE BUS SERVICE IMPROVEMENTS WERE INCLUDED IN A REPORT DELIVERED IN SEPTEMBER 2020 AND PRESENTED IN A VIRTUAL MEETING ON OCTOBER 6, 2020. THE ITDP TEAM WORKED CLOSELY WITH THE SECRETARY OF INNOVATION TEAM TO DEFINE INDICATORS THAT INCORPORATE THE NEEDS OF YOUNG CHILDREN AND CAREGIVERS IN REGARDS TO QUALITY PUBLIC SPACE AS PART OF MAIS VIDA NOS MORROS INITIATIVE. THE FINAL REPORT WAS PRESENTED ON MAY 20, 2020. THE PRESENTATION CAN BE ACCESSED HERE, AND THE FULL REPORT IS AVAILABLE HERE.

SCALING UP THROUGH DATA AND GLOBAL BEST PRACTICES. IN MARCH 2021, ITDP RELEASED "TAMING TRAFFIC," A REPORT FOCUSED ON TRAFFIC REDUCTION STRATEGIES THAT PRIORITIZE PEOPLE AND WELL-BEING. IN THE WAKE OF THE COVID-19 PANDEMIC, CITIES HAVE THE OPPORTUNITY TO CURB THE GROWING DEMAND FOR DRIVING BY PRIORITIZING STREET SPACE AND EVEN GENERATING REVENUE THAT CAN SUPPORT PUBLIC TRANSPORT, WALKING, CYCLING, AND OTHER SUSTAINABLE MODES. IN OCTOBER 2020, ITDP LAUNCHED AN ONLINE VERSION OF OUR PEDESTRIAN'S FIRST WALKABILITY TOOL ([HTTPS://PEDESTRIANSFIRST.ITDP.ORG/](https://pedestriansfirst.itdp.org/)). THE ONLINE TOOL INCLUDES

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WALKABILITY DATA FOR NEARLY 1,000 METROPOLITAN AREAS WORLDWIDE, WHICH USERS CAN EXPLORE IN AN INTERACTIVE MAP, AND DATA-BASED POLICY RECOMMENDATIONS THAT CAN HELP LOCAL LEADERS IMPROVE THEIR CITIES' WALKABILITY. THE TOOL IS ESPECIALLY TIMELY AS CITIES AROUND THE WORLD ARE REALIZING THE BENEFITS OF HAVING MORE WALKABLE CITIES WITH OPEN PUBLIC SPACE DURING THE PANDEMIC. THE LAUNCH RECEIVED SIGNIFICANT ATTENTION AROUND THE WORLD WITH COVERAGE IN NEARLY 50 MEDIA OUTLETS, INCLUDING THE BBC, GUARDIAN, THOMSON REUTERS, CHINA DAILY, JAKARTA POST, O ESTADO DE S. PAULO, AND MORE THAN 700 TWEETS.

IMPROVING GHG MODELING. DUE TO AGCI'S SUPPORT, WE WERE ABLE TO IMPROVE OUR METHODOLOGIES TO CALCULATE THE GHG EMISSIONS IMPACT OF OUR WORK, INCLUDING DEVELOPING NEW AND MORE ACCURATE METHODS OF EVALUATING NON-MOTORIZED TRANSPORT (NMT) AND PARKING REFORM POLICIES. THIS INSIGHT WAS IMPORTANT AS WE DEVELOPED OUR STRATEGY FOR 2020-2025 AND SET 5-YEAR OKRS THAT PRIORITIZE HIGH IMPACT STRATEGIES.

IN OCTOBER 2020, ITDP LAUNCHED AN ONLINE VERSION OF OUR PEDESTRIAN'S FIRST WALKABILITY TOOL. THE TOOL ALLOWS URBAN PLANNERS AND CITY OFFICIALS TO ASSESS THE INCLUSIVITY OF THEIR CITIES' TRANSIT SYSTEMS AS WELL AS THE WALKABILITY OF THEIR NEIGHBORHOODS AND STREETS. THE GUIDE ALSO INCLUDES WALKABILITY DATA FOR NEARLY 1,000 METROPOLITAN AREAS WORLDWIDE, WHICH USERS CAN EXPLORE IN AN INTERACTIVE MAP, AND DATA-BASED POLICY RECOMMENDATIONS THAT CAN HELP LOCAL LEADERS IMPROVE THEIR CITIES' WALKABILITY. THE TOOL IS ESPECIALLY TIMELY AS CITIES AROUND THE WORLD ARE REALIZING THE BENEFITS OF HAVING MORE WALKABLE CITIES WITH OPEN PUBLIC SPACE DURING THE PANDEMIC.

EXPENSES \$ 1,155,697. INCLUDING GRANTS OF \$ 0. REVENUE \$ 61,905.

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FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

BRAZIL, CHINA, INDIA, INDONESIA,

KENYA, MEXICO

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED BY THE CHIEF OPERATING OFFICER AND THE FINANCE COMMITTEE BEFORE SUBMISSION. THE ENTIRE BOARD RECEIVES A COPY OF THE FORM 990 PRIOR TO FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION ANNUALLY MONITORS AND ENFORCES THE CONFLICT OF INTEREST POLICY.

AN INTERESTED PERSON MAKES A PRESENTATION AT THE BOARD OR COMMITTEE MEETING, BUT AFTER SUCH PRESENTATION, HE/SHE LEAVES THE MEETING DURING THE DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT THAT RESULTS IN THE CONFLICT OF INTEREST.

THE CHAIRPERSON OF THE BOARD OR COMMITTEE IF APPROPRIATE, APPOINTS A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTIONS ARRANGEMENT.

AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE DETERMINES WHETHER THE CORPORATION CAN OBTAIN A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT WITH REASONABLE EFFORTS FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST.

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IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY ATTAINABLE UNDER CIRCUMSTANCES THAT WOULD NOT GIVE RISE TO CONFLICT OF INTEREST, THE BOARD OR COMMITTEE DETERMINES BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE CORPORATION'S BEST INTEREST AND FOR ITS OWN BENEFIT, AND WHETHER THE TRANSACTION IS FAIR AND REASONABLE TO THE CORPORATION, AND IT MAKES ITS DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION ARRANGEMENT IN CONFORMITY WITH SUCH DETERMINATION.

THE SAME POLICY APPLIES TO ALL EMPLOYEES.

FORM 990, PART VI, SECTION B, LINE 15A:

AN ANNUAL REVIEW OF THE TOP MANAGEMENT OFFICIAL (CHIEF EXECUTIVE OFFICER (CEO)) IS NORMALLY CONDUCTED BY THE BOARD OF DIRECTORS, NAMELY THE PERFORMANCE EVALUATION COMMITTEE OF THE BOARD. THE CEO'S SALARY IS REVIEWED AGAINST THE INDUSTRY TRENDS TO MAKE SURE THAT IT IS COMPARABLE WITH THOSE AT SIMILAR NONPROFITS. THE PERFORMANCE AND SALARY REVIEW IS DOCUMENTED AND PUT IN THE PERSONNEL FILE. TYPICALLY, THE BOARD EVALUATES THE CEO'S PERFORMANCE, AT THE END OF THE FISCAL YEAR AND THEN RECOMMENDS A BONUS AND/OR COMPENSATION CHANGE AT THEIR LAST BOARD MEETING OF THE FISCAL YEAR. THE LAST COMPENSATION REVIEW TOOK PLACE IN DECEMBER 2020.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

PROGRAM CONSULTING SERVICES:

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PROGRAM SERVICE EXPENSES	1,091,007.
MANAGEMENT AND GENERAL EXPENSES	12,007.
FUNDRAISING EXPENSES	5,086.
TOTAL EXPENSES	1,108,100.

INTERNS:

PROGRAM SERVICE EXPENSES	100,738.
MANAGEMENT AND GENERAL EXPENSES	1,109.
FUNDRAISING EXPENSES	470.
TOTAL EXPENSES	102,317.

FELLOWS:

PROGRAM SERVICE EXPENSES	58,441.
MANAGEMENT AND GENERAL EXPENSES	643.
FUNDRAISING EXPENSES	272.
TOTAL EXPENSES	59,356.

HR & PAYROLL SERVICES:

PROGRAM SERVICE EXPENSES	160,338.
MANAGEMENT AND GENERAL EXPENSES	1,765.
FUNDRAISING EXPENSES	747.
TOTAL EXPENSES	162,850.

EVENT COORDINATION:

PROGRAM SERVICE EXPENSES	5,907.
MANAGEMENT AND GENERAL EXPENSES	65.
FUNDRAISING EXPENSES	28.
TOTAL EXPENSES	6,000.

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STATE REGSITRATION SERVICES:

PROGRAM SERVICE EXPENSES	4,357.
MANAGEMENT AND GENERAL EXPENSES	48.
FUNDRAISING EXPENSES	20.
TOTAL EXPENSES	4,425.

OTHER PROFESSIONAL FEES:

PROGRAM SERVICE EXPENSES	158,380.
MANAGEMENT AND GENERAL EXPENSES	1,743.
FUNDRAISING EXPENSES	738.
TOTAL EXPENSES	160,861.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	1,603,909.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

EXCHANGE RATE LOSS	-36,127.
PPP LOAN CONDITIONAL GRANT	454,100.
TOTAL TO FORM 990, PART XI, LINE 9	417,973.

FORM 990, PART XI, LINE 9 - OTHER CHANGE IN NET ASSETS:

ON APRIL 29, 2020, ITDP RECEIVED LOAN PROCEEDS IN THE AMOUNT OF \$454,100 UNDER THE PAYCHECK PROTECTION PROGRAM (PPP). UNDER THE CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY ACT (CARES ACT), THE PROMISSORY NOTE MUST BE USED FOR CERTAIN EXPENDITURES WITHIN A 24-WEEK PERIOD TO ULTIMATELY BE FORGIVEN BY THE SMALL BUSINESS ADMINISTRATION. DURING THE YEAR ENDED DECEMBER 31, 2020, ITDP EXPENDED AND TRACKED THE PPP FUNDS FOR PURPOSES OUTLINED IN THE CARES ACT GUIDANCE AND BELIEVES THEY MET ALL CONDITIONS SET FORTH FOR FULL FORGIVENESS. ACCORDINGLY,

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UNDER GUIDANCE FOUND IN FASB ASC 958-605, ITDP HAS RECOGNIZED THE PPP FUNDING AS A CONDITIONAL GRANT BY WHICH ALL CONDITIONS HAVE BEEN MET. ITDP RECEIVED NOTIFICATION OF FULL FORGIVENESS BY THE SBA SUBSEQUENT TO YEAR END AND THUS CONSIDERS FORGIVENESS AN ADMINISTRATIVE TASK ONLY, AND NOT A BARRIER TO RECOGNITION. \$454,100 OF GRANT INCOME IS INCLUDED IN GRANTS, CONTRIBUTIONS AND SPONSORSHIPS ON THE ACCOMPANYING STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS.

PRIOR TO FILING THE FORM 990 THE ORGANIZATION RECEIVED FULL FORGIVENESS FROM THE SBA.

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

**Open to Public
Inspection**

Name of the organization **INSTITUTE FOR TRANSPORTATION AND DEVELOPMENT POLICY** Employer identification number **52-1399520**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ITDP MEXICO A.C. - 98-0666674 AV. MEXICO #69, COLONIA HIPODROMO, CONDESA, MEXICO CITY, DF CP, MEXICO 06100	SUSTAINABLE TRANSPORTATION	MEXICO	624,176.	338,847.	ITDP
INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO - 98-0666675, AVENIDA ALMIRANTE BARROSO 06, SALAS 501/502/503, URBAN MOBILITY TRANSFORMATION SERVICES	SUSTAINABLE TRANSPORTATION	BRAZIL	748,456.	357,569.	ITDP
PRIVATE LIMITED - 98-0683919, 5/2, 3RD STREET, NEHRUNAGAR, ADYAR CHENNAI, INDIA	SUSTAINABLE TRANSPORTATION	INDIA	274,819.	34,899.	ITDP
URBAN WORKS INSTITUTE - 82-8294933 5/2, 3RD STREET, NEHRUNAGAR ADYAR CHENNAI, INDIA 600020	SUSTAINABLE TRANSPORTATION	INDIA	217,228.	165,337.	ITDP

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

SEE PART VII FOR CONTINUATIONS

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	
b Gift, grant, or capital contribution to related organization(s)	1b	
c Gift, grant, or capital contribution from related organization(s)	1c	
d Loans or loan guarantees to or for related organization(s)	1d	
e Loans or loan guarantees by related organization(s)	1e	
f Dividends from related organization(s)	1f	
g Sale of assets to related organization(s)	1g	
h Purchase of assets from related organization(s)	1h	
i Exchange of assets with related organization(s)	1i	
j Lease of facilities, equipment, or other assets to related organization(s)	1j	
k Lease of facilities, equipment, or other assets from related organization(s)	1k	
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	
o Sharing of paid employees with related organization(s)	1o	
p Reimbursement paid to related organization(s) for expenses	1p	
q Reimbursement paid by related organization(s) for expenses	1q	
r Other transfer of cash or property to related organization(s)	1r	
s Other transfer of cash or property from related organization(s)	1s	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

PART I, IDENTIFICATION OF DISREGARDED ENTITIES:

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ITDP MEXICO A.C.

EIN: 98-0666674

AV. MEXICO #69, COLONIA HIPODROMO, CONDESA, DELEGACION CUAUTEMOC

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

INSTITUTUTO DE POLITICAS DE TRANSPORTE E DESENVOLVIMENTO

EIN: 98-0666675

AVENIDA ALMIRANTE BARROSO 06, SALAS 501/502/503, CENTRO

RIO DE JANEIRO, RJ, CP, BRAZIL 20031-000

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

URBAN MOBILITY TRANSFORMATION SERVICES PRIVATE LIMITED

EIN: 98-0683919

5/2, 3RD STREET, NEHRUNAGAR

ADYAR CHENNAI, INDIA 600020

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

URBAN WORKS INSTITUTE

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

EIN: 82-8294933

5/2, 3RD STREET, NEHRUNAGAR

ADYAR CHENNAI, INDIA 600020

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

REINVENTANDO CIUDADES

EIN: 98-1126283

AV. MEXICO #69, COLONIA HIPODROMO

MEXICO CITY, DF CP, MEXICO 06100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

YAYASAN ITDP

EIN: 82-3604272

JL. JOHAR NO. 20, 5TH FLOOR, KEBON SIRIH, MENTENG

JAKARTA, INDONESIA 10340

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

DIRECT CONTROLLING ENTITY: ITDP

NAME, ADDRESS, AND EIN OF DISREGARDED ENTITY:

ITDP KENYA

EIN: 82-3804932

NAIROBI GARAGE, THE MIRAGE, WAIYAKI WAY, WESTLANDS

NAIROBI, KENYA 00100

PRIMARY ACTIVITY: SUSTAINABLE TRANSPORTATION

